EUROPE'S BUSINESS NEWSPAPER

Monday June 23 1986

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as Punjab close 5 peace call S&Ls in fails

World news

Ten people, including three child-ren and three terrorists, were killed in one of the worst days of violence

Police shot dead Harminder Singh Shammi, chief of a local Sikh association, during disturbances in the holy city of Amritsar as Indian Prime Minister Rajiv Gandhi's year-long effort to bring peace to the Punjab appeared close to col-

More than 20 people have been killed in three days of unrest while politicians from the Indian and the state governments have failed to agree on the terms to hand over the city of Chandigarh to be the sole capital of the Punjab. Page 2

Kohl summit hopes

West German Chancellor Helmut Kohl welcomed recent US and Soviet statements on arms control and said prospects had improved for an-other US-Soviet summit this year.

Terrorism accord

US Attorney-General Edwin Meese arrived in Rome for talks with Italian leaders during which he will sign an agreement to fight international terrorism, organised crime and drug trafficking.

Poles detained

Two leading Polish opposition figures, Jacek Kuron and Jan Jozef Lipski, were detained by police after attending a rally marking the an unsatisfactory rate while the 10th anniversary of a factory strike French authorities have made it

Vietnam reshuffle

Eight members of the Vietnamese Government, including a senior fig-ure in the polithuro, have been re-

moved from their posts following the failure of economic reforms introduced over the past year. Page 3

Tamil bomb blast

Security authorities imposed an overnight curiew on the farming district of Kantalai in eastern Sri Janka after a homb playted by Ta. Lanka after a bomb planted by Tamil guerrillas had exploded in a crowded market, killing two people on Saturday, and the Nikkei mar and injuring 20.

Pro-marcos raily

Police let off smoke bombs and MEXICO's political establishment used truncheons and water cannon to disperse 2,000 stone-throwing supporters of ousted Philippine leader Ferdinand Marcos who blocked a road outside a military WEST GERMAN federal govern-

Iran denies shelling

Iran said its warplanes had bombed and damaged "economic centres" in north-east Iraq but denied a Bagh-dad report that its long-range artiliery had shelled Basra.

Peru prison pledge

Peruvian vice president Luis San-per cent of the market. Page 18 thez said the Government would ARGENTINA's creditor banks bunish any excesses by the army agreed to release remaining 5600m last week in putting down riots at of the \$4.2bn loan arranged for the three prisons where at least 250 in- Alfonsin Government last year. mates were killed. Former West Page 2 German Chancellor Willy Brandt, TURKEY and Iran signed a \$2.2hn in Lima for the Socialist International, called for foreign observers talks. Page 4 at an inquiry. Page 3

Grenade attack

A grenade thrown by a motorcyclist major authorisation since 1982. injured one person when it exploded outside the offices of the Islamic Republic newspaper in Tehsales of DM 3.9bn (\$1.74bn) for the

Plotters executed

Seven people found guilty of plot-ting to overthrow Ghanaian leader Jerry Rawlings were executed by

firing squad, Accra radio reported.

All-clear for Reagan President Reagan was told that two small growths removed from his School Page 6 colon during a cancer check were benign and that the tests showed him to be in good health.

Argentine victory

Argentina beat England 2-1 in the quarter final of the World Cup in Mexico City, ending England's chances of competing for the trophy this year.

Business summary Ten killed Regulators Louisiana

US federal regulators closed five Louisiana savings and loans associations and transferred their combined assets of \$564m to a new savings bank set up to take over the assets of another failed institution.

EUROPEAN Monetary System: The D-Mark was slightly firmer against the French franc in the EMS last week, following a cut in French money-market intervention rates. There were hopes that this might lead to a stronger D-Mark which

EMS JUN20,1986

GRID

would allow the Bundesbank to cut

its discount rate. However, German

money supply continues to grow at

an unsatisfactory rate while the

clear that they will not be leading a concerted fall in rates. The Danish

krone was the weakest member,

followed closely by the Belgian

The chart shows the two constraints

on Saturday, and the Nikkei mar-ket average added 51.73 to a peak

17,454.86. World stock markets,

made three swingeing attacks on Jesus Silva Herzog, replaced as Fi-

ment new net borrowing may have to rise next year to help compen-

sate for a sharp fall in the transfer of Bundesbank profits, Finance Minister Gerhard Stoltenberg

THE US Government said it would go to court to block two takeovers in the American soft drinks industry

which would have given Coca-Cola and PepsiCo a combined share of 80

Page 31

tion. Page 3

warned. Page 2

THE SOUTH African Government

has tightened its emergency mea-sures with the banning at the week-

end of the publication of statements

by more than 100 anti-apartheid

groups in the Western Cape.
The move came amid speculation

that the blanket state of emergency

might be lifted with the Govern-

ment exercising extraordinary pow-ers under new legislation expected to be signed into law by President P.W. Botha.

The passing of the law despite op-

position from coloured and Indian

embers of the tricameral Parlia-

ment, has led leaders of these

groups to call into question their fu-

groups to call into question their fi-ture participation in the assembly. The planned legislation would give the Government authority to declare any part of the country an "unrest area" and detain people without trial for up to 180 days. The new measures brought one of the trushest strements set from

of the toughest statements yet from the US. Mr Chester Crocker, the As-

sistant Secretary of State respon-

stuble for African affairs, con-

demned the efforts to tighten secur-

sion existing in South Africa with-

THE SURGE in oil production by Iran and Libya, which pressed for of commercial stocks following a the 13 members of the Organisation lowering of the 16m b/d ceiling still 1.3m b/d drawdown in the first the 13 members of the Organisation of Petroleum Exporting Countries (Opec) to at least 18.5m-19m barrels a day during the first half of June

Projecting demand is a hazar-dous exercise at the best of times, will be the subject of confusion and contention at the organisation's meeting this week.

The meeting, the sixth this year, which starts on Wednesday on the island of Brioni in the Adriatic, will not least because of the unpredictable movement of stocks. It will probably take another two months before analysts have a precise have to consider why this surge, to the highest level since the end of 1983, has occurred at a time that in knowledge of what happened in May and June

past years would have been a seasonal summer trough. estimated Open production – and, therefore, actual demand for it – at 17.3m b/d. That was in line with an During the second quarter of last year Opec output slumped to less than 15m b/d. When Opec last met in Geneva two months ago experts of the majority of member states decided that the likely requirement upward revision in its forecast for increased consumption in the in-dustrialised world, with a 3 per cent rise projected for the April-June quarter compared with the same period of 1985. for the group's crude output would be 16.3m b/d during the second

The triple alliance of Algeria,

Pretoria silences

opposition groups

BY JIM JONES IN JOHANNESBURG AND STEWART FLEMING IN WASHINGTON

Yesterday the South African Bu-

reau for Information reported three "minor" bomb explosions

in Natal. However, early radio broadcasts indicated that one of

the explosions had caused a fire

the explosions had caused a me which threatened a Durhan off refinery. Local Sunday newspa-pers reported Durham police as saying that patrons had been evacuated from cinemas and res-taurants after another explosion

in Durban's beachiront area.

The surrous has agreed that its initial report on events in Soweto on June 16 contained fundamental inaccuracies while it only dis-

closed on Friday that security forces had accidentally shot dead a black Soweto child on Tucaday. According to the bureau, no-one died as a result of the coun-

try's "unrest" in the 24 hours up

to Saturday morning while only one death was recorded in the 24 hours to Sunday morning.

the House of Representatives call-

ing for a complete US economic em-bergo of South Africa. Republican

He said: "The South African Government has shot itself in both feet with these measures of repression... That is all they are," he said. "There are more than enough means of security laws and repression... The security situation remains anything which does not support for sanctions appears to have backfired, and pressure for tougher US action against Pretoria mation remains the Government's Bureau for Information, the accura-

The Rev Allan Hendrickse, lead-

with new curbs

notionally in force to 14m b/d - pur the likely demand at little more than 15m b/d.

quarter which continued untypically into April and May when than 15m b/d. stocks are normally replenished. Oil company inventories are now at their lowest level since 1974 and may have reached rock bottom as

Opec meeting faces discord over surge in output

far as operational requirements are It is possible that demand has been higher than the IEA and other forecasters expected. Opec may also have priced more oil out of the For its part the International Energy Agency (IEA), in its latest marmarket than the 800,000-900,000 b/d ket report published two weeks ago. generally estimated - an imponder-able of great significance for the

brioni meeting. What is clear, meanwhile, is that the market is now awash with oil. The price for Brent Blend on the spot market has slid from 514.50 in mid-May to a little over \$11.50 at the end of last week. It is in immeperiod of 1985. diate danger of crashing below \$10.

The IEA also forecast a build-up to the low point reached after Eas-

cil the legislation towards presi

dential approval. Earlier, Mr Amichand Rajbansi

leader of the Indian National Peo-

ple's Party (NPP), warned that a council decision against the majori-ty wishes of the coloured and indi-

an houses would call into question the tricameral Parliament's effec-

On Saturday, police in the West-ern Cape banned publication in the

area of statements by officials of 118 organisations including the Un-ited Democratic Front (UDF), the

the End Conscription Campaign.

Cape Town, in practice it is more extensive. National newspapers which sell in the affected areas are

effectively debarred from quoting officials of the listed organisations.

So, too, are the Government-con-

trolled national television and radio

mation remains the Government's Bureau for Information, the accura-

cy of whose reports has been ques tioned.

ter. The current price of Arabian Light is around \$10.50 under the Saudi "netback" deals whereby the price is related to refining and transport costs as well as an agreed

profit margin.

That in itself must be a cause for concern to all members of Opec. The big volume of output since ear-May is bound to exacerbate the differences between the two main factions: the majority in favour of taking full advantage of any in-crease in demand with the aim of redistributing a market share of 18m b/d in the autumn and raising prices to \$17-19 by the end of the year, and the triple alliance calling for a lower ceiling than the one the-oretically in force, with Saudi Arab-ia bearing the brunt of the reduction, as a means of raising per ber-rel revenue to \$28 as rapidly as pos-sible. More seriously it could under-

jeopardise, if not destroy, the chances of winning the meaningful collaboration of non-member pro-

Essentially that compromise was that Opec would seek to maintain a measure of production discipline rather than pursue indefinitely an all-out price war which only its chief protagonists - Saudi Arabia, Kuwait and the United Arab Emirates - could survive financially, rather than follow a more gradual approach to the recovery of market

The majority hope was that the Brioni meeting would go some way should make possible by the end of the year. An accord of some plausibility might be reached, if not at this meeting, at a subsequent one mine the compromise so painfully even if it was not endorsed by Al-achieved in Geneva and gravely geria, Libya and Iran.

Gonzalez wins reduced majority in Spanish poll

BY DAVID WHITE IN MADRID

MR Felipe Gonzalez's Socialist Government appeared set for a second term of office with an outright majority of seats in Congress, according to unofficial estimates released after the close of polling in yesterday's general election.

Main surprises were a strong gain in the Basque country for the extremist party Herri Batasuna and the failure of the New Reformist Party in the centre, leaving the centre-left in a quandary over how to reconstruct its forces.

Separate estimates by state and private broadcasting networks gave the ruling Socialist Party 45 per cent of the vote compared with the 48 per cent it scored in its landslide victory four years ago.

Congress of South African Trade Unions (Cosain), the Release Man-dela Campaign, the National Educa-tion Crisis Committee (Necc) and Under Spain's proportional voting system, weighted in favour of the bigger parties, this would be enough to give the Socialists an ab-Though the ban is superficially intended to prevent publication insix magisterial districts centred on solute majority of the 350 seats in Congress, but fewer than its previous 202.

However, the Socialists were expected to maintain their distance over the next largest party, with the conservative Popular Coalition led by Mr Manuel Fraga estimated to e lost between 10 and 20 of its previous 106 seats, on a share of the estimated to have won between five vote falling from 26 per cent to and seven seats in the Madrid con-

put at around 32 per cent, compared two seats in the last parliament but with 20 per cent in 1982. Observers left them unoccupied. Its perforbelieved this reflected anathy especially among younger people, with about 2m of the electorate of 29m electronates of 29m el igible to vote for the first time.

The low participation appeared to have hit the centre parties in particular. The new Democratic Reformist Party launched by Mr Mique Roca, a moderate Catalan national ist, was seen gaining at most one seat, according to the early forecasts. However, its sister party in Catalonia, Convergencia, was expected to increase its seats from 12 to between 17 and 19.

Also in the centre, former Prime Minister Mr Adolfo Suarez was estimated to have won between 8 and 9 per cent of the vote and between 12 and 19 seats for his Democratic and Social Centre Party, compared with its previous two.
On the left, the United Left For-

mation created around the Communist Party was reckoned to have won between 5.5 and 7 per cent and to have doubled or tripled its previous four seats. The party was also predicted to achieve a spectacular gain in regional elections in Andal-ucia, which also took place yester-day, although the Socialists appeared to be assured of keeping a

comfortable majority.

The biggest shock came from Herri Batasuna, the separatist Basque party aligned with the Eta 2-23 per cent. gress. The party, which does not re-Abstention rose sharply and was cognise Spain's constitution, had

Bewitched blue chips set the pace on Wall St.

The long-distance

South Africa, Page 10

miners of

WALL STREET'S witches almost missed the party. But when they arrived last Friday afternoon, they made up for lost time, and the "tri-ple witching hour," famed for the erratic fluctuations it generates in share prices, fully lived up to its weird reputation, sending blue-chip stock prices soaring in a matter of minutes before the final bell on the New York Stock Exchange (NYSE). The Dow Jones industrial average ended a lacklustre week with a startling sprint in the final minutes starting sprint in the final minutes to close the session with a 23.68 gain at 1,879.54, a fraction away from its record high. Just thirty minutes earlier, (3.30 pm Eastern Standard Time) the Dow index was up by less than 2 points in sluggish trading. Then the index and trading volume exploded as institutional in-vestors and Wall Street profession-

bucket. Nearly 40m shares (worth \$1.7bn), or about 27 per cent of the total volume, crossed the floor as the closing bell sounded at the NYSE. It was, agreed Wall Street analysts, more like a "witching" minute rather than a witching hour."

als began buying stocks by the

At almost exactly the same time (2.30pm local time) 800 miles to the north, the Chicago Mercantile Ex-change's Standard & Poor's 500 stock index futures pit was a seething mass of screaming, gesticulat-

Runners barged in and out of the melee, relaying messages from nearby broker telephone booths. where buy orders were coming in fast and furious. Completed oder slips, dispatched with uncanny accuracy, were flying out of the pit in-to waiting colleagues' hands. Occassionally, a trader or order filler was knocked out of the pit, only to elbow his way back into the thick of it, usually cursing volubly. This was stockmarket trading, Chicago-style. By 3.10pm local time, the concluding crescendo had started, building to a frenzy as the thirty-second buz-zer sounded. When the bell rang to signal the end of the day's proceed ings at 3.15pm Chicago time (an hour earlier than in New York), the trading pit erupted in a loud adren-

alin releasing cheer.
By 3.40pm all that remained on the floor of the Chicago Mercantile Exchange was a handful of exhaust-ed dealers, cross-checking trades amid the debris of waste paper and broken pencils. "I am glad this only happens once every three months says a 22-year old trader. in the aftermath Wall Street tech-

nicians agreed that investors had been treated to another stellar ex-

Continued on Page 18

out all these added measures which simply get in the way of any possible dialogue." Mr Crocker's comments on US liamentary system following the railroading by the President's countries out to toned. Long-distance miners, Page 16; Foreign Affairs, Page 17; Fresh UK initiatives, Page 18 Brussels concern over move to retain high-cost air fares

out all these added measures which er of the coloured Labour Party, has

BY QUENTIN PEEL IN BRUSSELS

BANK OF ITALY approved 504 of

2,787 requests by banks to open new domestic branches, the first controlled by Daimler-Benz, had sales of DM 3.9bn (\$1.74bn) for the first five months. Page 19 EUROPA, the satellite television

channel created by five European public service broadcasting organi-sations, will be available in the UK from July 1. BRITISH economic prospects this year are gloomier than previously forecast but better for 1987 and 1988, said the London Business

UK MACHINE TOOL sales rose 20 per cent in cash terms to £803m (\$904m) last year, the second successive increase following a low in

WALES TUC accused Welsh Secretary Nicholas Edwards of adopting a bunker mentality because he turned down seven requests for meetings in 21/2 years. Page 5

transport ministers to reach any chairman, Mrs Nelie Smit-Kroes, common position on air transport, the Dutch Transport Minister, and and the determination of most of Mr Stanley Clinton Davis, the Eurothe European Commission to press pean Commissioner responsible. strain between the British C ahead with legal action under Officials in the Commission are sioner and Mrs Smit-Kroes. competition laws against virtually angry that the member states The national officials say that Mr claimed they could not debate the Clinton Davis failed to come for-

recriminations, blaming not only most of the present regulated system in the ministers for their failure to agree, but also the European Commission for refusing to put forward new proposals when compromise energy from the European the state of the present regulated system in the ministers for their failure to the present regulated system regional services, transport infragree, but also the European Commission for refusing to put forward flexibility in setting fares — will for maritime transport and proposed making the proposed formation of the present regulated system of the present regulated system

Officials of the Dutch presidency . tus quo are in a clear majority. Ecac transport officials in Paris today is of the Community are now contembering watched with concern in plating putting the whole question the remainder of European operators like Switzerland, Austria, the blessing to the maintenance of the present high-fare, protected system agenda of this week's EEC summit.

Nordic countries and Turkey.

Some national officials in Brushalt and the state of the present high-fare, protected system.

fear that the Europol group of the not decide on a Community-wide Commission's latest civil aviation European Civil Aviation Conference maritime transport policy, urgently proposals until the first day of the (Ecac) will approve the continuation sought by the industry, or on imporof a highly regulated structure on the major European air routes.

The meeting comes in the wake of air transport after relations beof last week's failure of Community came openly hostile between the

where countries favouring the sta- EEC highways

agema of this week's LEC summit.

It would be discussed within the context of the 12 Community leadcontext duce a series of other promised pro-

Although the Transport Council
was simply rescheduled for June 30
- the last day of the Dutch presidency - few officials expect a clear outcome, not least because of the strain between the British Commis-

The abortive outcome of the issue,

Council of Transport Ministers in

Luxembourg has led to continuing

Franco-German plan to preserve

air transport routes – a vital compo-

1. Business growing? □

2. Market share increasing?

3. Profits soaring? □

4. Chief Exec's office in cupboard under stairs?

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of taking in more funds than go in aid

international agency for pro-viding finance to developing countries, is on the brink of absorbing more funds from its orrowers in terms of interest and repayments of capital than it is disbursing in new loans.

Bank officials confirm that when the bank draws up its books this year, its net trans-fers to the Third World which were \$2.4bn (£1.6bn) in 1985, will be close to zero for the financial year ending June 30.

The dramatic decline in the transfer of World Bank resources to the Third World coincides with a no less striking surge in repayments to the International Monetary Fund. According to Mr Richard According to Mr Kichard Feinberg, vice president of the Overseas Development Council, a Washington "think tank" which specialises in Third World economic issues and which has just published a lengthy study on the World Bank's role over the next decade, the IMF too is this year withdrawing some 34hn net

The Philippines expects to The Philippines expects to reach agreement with the reach agreement with the IMF for a new standby credit at a meeting in Manila next mouth, Finance Minister Jaime Ongpin told Reuter. He said the Government still had no amount in mind, adding: "Figures will be worked out when they (the IMF) come in July."

resources of developing countries," he says.

Of the World Bank, he adds:
"If the (bank) ceases to be a ti the (bank) ceases to be a source of het resources, its very raison d'être as a development fuance agency will come into question."

Within the World Bank itself, views on the issue are divided. Some officials point out that the trend in net transfers is cyclical.

which has just published a lengthy study on the World Bank's role over the next decade, the IMF too is this year withdrawing some \$4bn net from developing countries.

"We are facing the potentially disastrops scenario of the World Bank and the IMF sums on the world's private becoming a 'drain' on the countries.

They point out, too, that the sits in Palermo, the island's capital. The Sicilian regional government, and that the sharp fall in net transfers to Third World World Sicily is the Christian Democrats, which won almost 38 per cent of the vote in last summer's provincial election, land 41A per cent in the pre-They point out, too, that the

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£1,195

World Bank on brink Release of hostages spurs French hopes

THE RELEASE at the weekend of two French hostages held for three months in Lebanon has spurred hopes in Paris that another seven French nationals kidnapped in Beirut may also be given their freedom before too long. Two Cypriot hostages were also released in Lebanon. Mr Phillippe Rochot and Mr Georges Hansen, two members of a four-man television team seized on March 8, arrived home on Saturday night. This was after delicate diplomatic manoeuvring between France manoeuvring between France and various Middle East coun-tries finally secured their re-lease just before midnight on

Friday. They looked pale and drawn.

The freeing of the two men—capital, said the liberation of However, the Chirac Adminites over the other French and Western hostages still imprisoned in Assad, Syrian president, as well granted to France by the late

The dissident's departure helped mollify anger in Tehran that However, the Chirac Adminites opponents of the fundamentalist Iranian regime, Reuter adds: In Nicosia, a drawn.

The freeing of the two mendespite continued worries over
the other French and Western
hostages still imprisoned in
Beirut — brings an important ray of light for the government of Mr Jacques Chirac.

The French Prime Minister was at Orly airport south of Paris to greet the two men on their arrival on a French aircraft from Damascus He pub-

craft from Damascus. He publicly thanked the Syrian, nappings.
Algerian and Iranian governments for having helped in their release.

The Revolutionary Justice Translation of the Beirut kidness or responsible for the Beirut

Rome casts wary eye on Sicilian elections

ELECTORS IN Sicily were going to the polls yesterday in regional elections the result of which could have important effects on the future of the Government in Rome.

Nearly 4m electors have the right to elect 90 representatives to the Regional Council which sits in Palermo, the island's

vious regional poll in 1981. It de Mita, the Christian Democrats or the Christian Democrats or the Mita, the Christian Democrats or the Christian Democrats or the Socialists could regard as a The hattle between them is major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes in power for almost tween the ruling parties in the party won 21 per cent and 17.8 five-party coalition, which could even precipite an early inclindes the Christian Democrats or the Christian Democrats or the Christian Democrats or the Socialists could regard as a The hattle between them is major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes the major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes the power power for almost the Christian Democrat the Christian Democrats or the Christian Democrat as a The hattle between them is major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes them is major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes them is major success could seriously over whether Mr Carxi, who has disrupt the relationship becomes the Christian Democrat the Christian Democrat as a The hattle between them is major success could seriously over whether Mr Carxi, who has disrupt the relationship and hand of a national Government, and five-party coalition, which is not disrupt the relationship and hand over the Carxi, who has disrupt the relationship as a success could seriously over whether Mr Carxi, who has disrupt the relationship and hand of a national Government.

The opposition Communist the Carxi, who has disrupt the Carxi, who has disrupt the relat

to the Regional Council which sits in Palermo, the island's capital. The Sicilian regional the past few weeks has been government has greater powers rich with promises by leading than any other Italian region.

The largest single party in Sicily is the Christian Democrat organisational politicians of more crasts, which won almost 38 capital. The single party in state aid to assist the island's year's provincial elections the crasts, which won almost 38 capital for the piercing insults per cent of the vote in last summer's provincial election, and 41.4 per cent in the pre-

PCX10 £1,295

capital, said the liberation of the two men was due to the mediation of Mr Hafaez el Assad. Syrian president, as well as signs of a change in France's Shah in 1974 as part of Iran's policies in the Middle East.

This was a clear reference to the prove its links with Iran, known to have influence over the fundamentalist organisations responsible for the Beirut kidnappings.

Mr Chirac has long had close links with Iraq, which has benefited from considerable ment to be a voluntary decision rather than formal expulsion,

government official said two Cypriot engineering students, Stavros Yiannaki and Panayiotis Tirkas, both 25, were freed after the personal intervention of Mr Yasser Arafat, PLO

or mr rasser Aratat, PLO
chairman.

Details of Arafat's role were
not available, but this was believed to be the first instance
of a prominent "mainstream" of a prominent "mainstream" Palestinian figure intervening in a Lebanese kidnap situation.

W. German borrowing may rise

WEST GERMAN federal government new net borrow-

west german federal government new net borrowing may have to rise next year to help compensate for a sharp fall in the transfer of Bundeshank profits, Mr Gerhard Stoltenberg, Finance Minister, sald.

Bundeshank profits, which brought the Government DM 12.6bn (£2.2bn) this year, are likely to drop by between DM 5m and DM 6m in 1987.

"This change, in purely fiscal terms, leads to certain problems and it may be that we will have to increase new net borrowing somewhat in view of this sharp fall."

A Finance Ministry spokesman sald last week that the 1987 draft budget would propose a slight rise in new net borrowing to less than DM 24bn but above the 1986 target of DM 23.6bn.

The draft, to be presented to the cabinet this week, proposes federal 1987 spending should rise to no more than DM 270bn from a targetted DM 263.5bn this year, the spokesman added.

Mr Stoltenberg said his budget aim was to curb the

Mr Stoltenberg said his budget aim was to curb the rise in federal spending to below 3 per cent and believed he would achieve this in 1987. "Looking at things now, I see no serious risks on the expaditure side."

He was concerned about levels of federal tax income, which had increased by only 1.9 per cent in the first five months of 1986, while state tax income had risen 6 percent.

He expected to hold nego-tiations with state and local authorities early next year on a more equitable distri-bution of tax income. The distribution should take account of the burden

fer a proportion of tax in-come to the European Com-

come to the European Com-munity.
Jonathan Carr adds from Frankturt: Mr Stelenten-berg's remarks come as no surprise in Frankfurt. The Bundesbank is committed by law to turn over its annual profit to the federal govern-ment after making appro-priate addition to its reserves. In recent years, Bundes-In recent years, Bundes-bank profit has been rising strikingly — and at first sight paradoxically — because of the strength of the dollar against the D-Mark.

The reason is that the central bank invests much of its reserves in dollar-denominated assets. When the dollar goes up, so too does the Bundesbank's in-come calculated in D-Mark

Assuming the dollar makes no major rebound in the coming months, the Bundesbank's profits are likely to be smaller in 1986 than in 1985. The exact figure will only be known after the end

Chandigarh deadline put back again By John Elliott in New Delhi

MORE THAN 20 people have been killed in the Punjab area over the past three days while central and state government politicians have failed during hours of negotiations to agree on terms for handing over the city of Chandigarh as the capital of the Punjab alone.

Three children and three terrorists were among ten people killed yesterday in some of the worst recent Sikh violence.

worst recent Sikh violence.

Mr Rajiv Gandhi, India's
Prime Minister, was forced late
on Friday to delay for the
second time in six months his
deadline for Chandigarh to
cease being the joint capital of
Punjab and the adjacent state
of Harvana. of Haryana.

This is a key part of the Punjab peace accord reached by Mr Gandhi 11 months ago. His failure to push the deal through by his second deadline is providing extremists with a renewed cause for attacks on moderate Sikhs and Hindus.

moderate sikins and raisons.

The problem has arisen over the land that Haryana should receive from Punjab in return for moving out of Chandigarh in about five years time and building its own new capital. A judicial commission recommended that 70,000 acres should be banded over. but by late on ded that 70,000 acres should be handed over, but by late on Friday 25,000 acres had still not been agreed. So Mr Gandhi delayed the handover until July 15 and appointed a new one-man

commission.

The Sikh's Akali Dal government in Punjab refused to accept the terms of the new commission and it was not clear last night whether it would negotiate fresh terms. The situation is complicated by a serious split in Akali Dal which has put the government of Mr Surjit Singh Banala in a precarious position, reducing its carious position, reducing its room for manoeuvre.

room for manoeuvre.

Mr Buta Singh, India's Home Minister, yesterday toured Punjab trouble spots and promised a new attack on extremists by police and para military forces. He also tried to mediate in the crisis to ensure that the weekend's delay on Chandigarh does not endanger the whole Punjab accord.

Banks release \$600m loan for Argentina

ARGENTINA's creditor banks have agreed to release the re-maining \$600m of the \$4.2bn arranged for the government of President Raul Alfonsin last year. The funds will be made over to Argentina next Monday —the day the loan agreement would otherwise have been due to lapse.

alchine:

sign an

how how

RHYT

Special authorisation from bank creditors was required for the payment because of delays in persuading the International Monetary Fund to overlook Argentina's failure to meet key economic targets under its SDR1.1bn stand-by loan economic programme. This meant that disbursement of their loan by the banks could no longer unterstically follow approval automatically follow approval by the DMF of release of a further SDR237m from its own credit.

However, more than two thirds of Argentina's creditor banks had agreed to release the funds by Friday night. With the IMF due today to approve its own disbursement formally, Argentina will thus receive an injection of nearly \$900m by the end of the month.

this calendar year, more than a quarter of its 1986 debt ser-

Egyptian minister due in UK for defence trade talks

BY TONY WALKER IN CAIRO

week of Field Marshal Abdul Halim Abu Chazala, Egypt's powerful Defence Minister, is expected to help UK attempts to conclude commercial agree-ments with the Egyptian mili-tary, under a £150m line of credit.

a quarter of its 1986 debt service commitments.

Meanwhile, a high level Egyptian delegation led by another deputy prime minister, Dr Kamal Ganzouri, begins discussions in Washington this week on Egypt's debt problems. Egypt is seeking bilateral rescheduling of its large foreign debt, which exceeds \$30bn. Apart from the US Egypt's other major creditors include France, Spain, and Italy. credit.

British officials say the two sides are near to initialling a protocol for part of the militiary credit, backed by the export credit guarantee department. The finance is being arranged by Lloyds Merchant Bank Much of the UK supplied material would be used to extend the capacity of Egypt's fledgling defence industry which has production dustry which has production agreements with several foreign companies, including United Scientific Holdings of the UK for the manufacture of gun control equipment.
Egypt has expressed interest
in British help in developing
a battle tank. Vickers Defence

Systems last year demonstrated its prototype Mark 7 tank near Cairo,
Field Marshal Ghazala, one
of four deputy prime ministers,
will hold talks with Mrs
Margaret Thatcher, whom he
met in Cairo last year, and with
other senior officials. He has
just visited Washington, where
he discussed Egypt's problems
meeting payments on its large meeting payments on its large military and civil debt to the US. Egypt owes the US \$795m

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S. Korea reaches major milestone on road to reform

BY STEVEN B. BUTLER IN SEOUL

SOUTH KOREA'S ruling and opposition parties have reached constitutional amendments.

The agreement marks a milestone in South Korea's stormy debate over revision of the constitution and is an important victory for the opposition. It opens the possibility of a negotiated settlement to Korea's the settlement to know the settlement t victory for the opposition. It opens the possibility of a negotiated settlement to Korea's political disputes and of drawing political debate out of the streets and into the nation's formal political institutions.

Just a few months ago, President Chun Doo-Hwan cate-

president Coun Doublean cate-gorically ruled out any changes in the constitution during his term of office and his Govern-ment initially adopted harsh

cratic Justice Party, could none the less still be upset by oppo-

The opposition has recently resisted joining the committee a compromise agreement to white calling for the Government a special committee in ment to make a show of good the National Assembly to draft constitutional amendments.

The political prisoners:

two parties calls for continued joint efforts to obtain the early release of more.

Mr Kim Dae-Jung, the charismatic dissident leader who controls an important faction of the NRDP, says however he is still not satisfied with the agreement because it lacks specific guarantees about the valess of prisoners.

ment initially adopted harsh measure to suppress an opposition campaign to promote an amendment that would allow direct election of the president. In recent weeks, however, the Government has shown a far more flexible attitude.

The weekend accord, reached between Mr Lee Min-Woo, president of the opposition New Korea Democratic Party (NKDP), and Mr Rob Tae-Woo, chairman of the ruling Democratic Justice Party, could none the less still be upset by oppopossibly cause a major rift in the opposition party.

Attacks on Silva Herzog add to debt uncertainty

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BY DAVID GARDNER IN MEXICO CITY

MEXICO'S POLITICAL estab- stead require the Government lishment has delivered a series to reduce it to around 6 per cent of attacks on Mr Jesus Silva by the end of next year.

Herzog, the Finance Minister This would release up to was was replaced without ex\$1.50n in new money, but the
planation last week in the officials saw no prospect of conplanation last week in the middle of delicate negotiations on how the country, will meet the service payments on its of interest payments it now has \$97bn (£64.6bn) foreign debt.
The attacks have brought an

additional note of uncertainty official government newspaper into the debt situation while US financial officials are giving accusing Mr Silva Herzog of an upbeat appraisal of events following Mr Silva Herzog's solidarity with his colleagues and failure to carry out Government and the silva Herzog's solidarity with his colleagues and failure to carry out Government and the silva Herzog's solidarity with his colleagues and failure to carry out Government newspaper published a front page editorial.

According to one official a ment policy. global economic package, includ-ing a new IMF agreement, is only days away. The agreement would, waive targets on this year's budget deficit — which is

Tulca

lows the most recent plenum of the Communist Party central committee which ended on June 6. The reshuffle focuses attention on the party's forthcoming sixth congress, currently scheduled for the end of the year, at which changes at the very top have hitherto been expected.

The biggest casualty in the latest changes is Mr To Huu, one of nine vice-chairmen on the government's council of

were the Minister of Finance, the Ministers of Domestic Trade and of Foreign Trade, the director-general of the state bank, the Minister of Communications and Transport, and the Minister of Mines and Coal. The Minister of Culture was also sacked.

The changes are the most sen-sational since Mr Tran Phuong. another vice-premier, and cen-tral committee member asso-ciated with Mr Ton Huu, lost his job in February.

But they remain difficult to

Vietnamese

ministers -

pay price

of failure

By Chris Sherwell, South East Asia Correspo

EIGHT senior members

It is not clear whether fur-

promoted by more modern-minded members of Vietnam's

The agion, revealed by Hanni over the weekend, fol-lows the most recent plenum

one or line vice-trainment of the government's council of ministers. A member of the party polithure, he is believed to have been responsible for the disastrously-managed

change in the country's cur-rency last year. Removed along with Mr To

ageing leadership.

interpret. for Mr Vo Van Kiet, head of the state planning com-mission, and an architect of the cessions to Mexico from the commercial banks on the level economic reforms, still appears to be in place.

to make. On Friday, El Nacional, the Generally, the reforms have sought to shift Vietnam's economy away from heavy inand agriculture and away from tight state control towards de-centralisation and the free

market.

Over the past year, Hanoi has gone further and tried to abolish subsidies, to loosen control on state corporations and The executive of the ruling Institutional Revolutionary
Party (PRI) followed this with
a statement saying that the
Government was no place, for

Reru to punish excesses

In quelling of jail riots

Peru's vice-president Luis Alberto Sanchez has said the Government will punish any excesses by the military in putting down riots last week at three prisons in which as Government will punish any and the said was a possible of the inmates killed on the said was a part of the inmates killed on the prisons in which as the faint hearted and personally ambitious.

Government was no place, for the allow more individual free enterprise.

Draft laws to attract foreign investment are said to offer 100 per cent foreign ownership, repatriation of all profits and guarantees against nationalisation. But the sudden replacement last September of the "new" bong for the old Dong at a rate of one for ten was appallingly mishandled and led to further rapid inflation. Tising above 500 per cent. A plan to end rationing collapsed, and criticism grew. excesses by the minary in putting down riots last week at three prisons in which at least 250 inmates were killed, Reuter reports

The political opposition called the killings a massacre and demanded a congressional investigation.

Said.

Most of the inmates killed on Thursday at the three prisons in or near Lima were believed to be members of the Sendero Luminoso (Shining Path), a demanded a congressional integration.

Police disperse Marcos crowd

demanded a congressional investigation.

One opposition senator, Mr biez Canseco, said surviving prisoners claimed that soldiers killed 60 inmates after they had "If there have been excesses in the suppression, they will be punished," Mr Sanchez said. "This is not an empty promise." But he did not say what sort of investigation was planned. POLICE LET off smoke bomb and used truncheons and water cannons to disperse 2,000 stonethrowing supporters of former Philippine leader Mr Ferdinand Marcos who blocked a road out-side a military camp yesterday.

Reuter reports from Manila.

Witnesses said at least two
people were injured after shots
were fired but it was not clear
whether police used firearms
to chase away the demonstra-

tors.

Marcos supporters began
assembling outside Camp Crame and Camp Aguinaldo in the

afternoon.
Witnesses said the demonstraors commandeered buses and deflated their tyres to block a busy highway. Police moved in with smoke bombs, truncheons and water cannons to disperse the crowd.

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to U.S. \$100 per U.S. \$5,000 principal amount of the bonds.

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For the information of the bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange for each of the 20 consecutive trading days from April 28, 1986 to May 24, 1986, ranged from a high of Yen 448 to a low of Yen 410 per share. The reported closing price of such shares on the Tokyo Stock Exchange on June 11, 1986 was Yen 501 per share.

RHYTHM WATCH CO., LTD. By: The Bank of Tokyo Trust Company. as Principal Paying Agent

Dated: June 23, 1986

The more the Chinese change, the more they stay the same, Colina MacDougall reports

Greater realism dawns over China's problems

said China's party general secretary Hu Yaobang at London's Royal Institute of International

Affairs last week.
"Some officials have got used to it, and they've not yet been persuaded to see reason." Vietnam's, Government, includ-ing a senior figure in the Com-For the diminutive 71-year-old Hu or any other leader to admit munist Party polithuro, have been removed from their posts in public to the existence of corruption in China even a few ollowing the failure of years ago would have been uneconomic reforms introduced over the past year. thinkable,

It is a sign both of Peking's ther changes are to come, nor whether the shake-up signifies an end to the innovations growing frankness and the greater foreign awareness of the complexities of China that a husinessman would ask the question that prompted such a

reply. Huge numbers of foreign statesmen, traders, bankers, students and journalists now visit China. The traffic in the other direction, of which Hu's visit was the latest manifesta-tion, is almost as heavy. Westeners used to be overawed by the antiquity of China's cul-ture and the 1950s myth of an industrious nation of "blue ants"

Much better informed as a result of these contacts and their own experience, they have now realised that China is not so different from anywhere else. though it has tenacious social customs which make it difficult for foreigners to work in.

One example of the fallout of information from the growing exchanges was the way Hu's visit to London—thin in results apart from encouraging good-will—signalled the favoured status of the 55-year-old vicepremier Li Peng, earlier tipped as possibly the next premier. The flamboyant Hu turned

regularly in his public appearances to the younger man for facts, figures and suitable quota-

ascapable connection in China between personalities and

policies." The Soviet-educated Li apparently committed to modernisation, but as re-portedly the adopted son of the late Premier Zhou En-lai, he is still part of the old-guard

establishment.

The diplomat's comment is part of the growing realisation abroad that when Hu said, as Peking officials often do, that China was still in some respects

PEKING'S 'OPEN DOOR' POLICY COMES UNDER FIRE Marxist leader, Chen Yun, has published a collection of writings and speeches which obliquely criticise Deng Ziaoping's reform policy and propose a modified version of China's liberalisation and

"open door" stratery.
Chen, who is in his 86s and
a member of China's ruling five-man polithuro standing committee, is widely regarded as spokesman for the country's hardline party members who want to reinstitute ideology and central planning as the twin pillars of Peking's

a fuedal country, he meant it dependent for status on their almost literally.
They're trying to graft a degree of influence with higher authorities. "In all our negotiations with China over the past several years, we've been aware that the power struggle between the modern economy on to a 13th-century bureaucracy," one Hong Kong observer said.

For centuries, promotion, administration and commerce were carried on in China through a complex web of family ties, old friendships and the giving of presents and

dinners.

A well-to-do family would tions to illustrate his points.

A well-to-do family would Direct investment in China have to produce an official every has been particularly affected by such problems. While the he and Premier Zhao Ziyang would partially retire next year, interest in possible successors commerce or industry—until Motors, for instance, whose

has begun to grow. Said one this century in any case limited partner the Beijing jeep plant come graduated together it diplomat: "There is an in—paled in comparison. ran out of foreign exchange— 1965. When the Communists came

to power in 1949, this system was swept away, but the disillusion that followed the Cultural Revolution opened a vacuum which it has quickly

returned to fill.

Western businessmen are
beginning to grasp that this factor explains many of their have proliferated, all in com-petition with each other and

Deng's reform policy has been under fire for over a

year because of the large-scale corruption and econ-omic overheating it generated

Chen has already overtly criticised these and other problems at two party meetings.

Chen's book appears as

Peking's joint equity venture policy comes under heavy

criticism from foreigners for

bureaucracy and foreign

exchange troubles.
At the same time, managers in China's domestic industries

are facing attacks for imple-

centre, the provinces and the foreign trade corporations we were dealing with was more important than the actual contract," said one experienced

at the end of 1984.

ran out of foreign exchangerelate to the economy, many more are the consequence of

competition between the layers of local authorities over land use, raw materials or energy.

A joint venture may need to negotiate with numerous local bodies if roads or water rights

belong to others. The luckless problems. Now that the grip official in which organisation of Stalin-style central planning has the "guanxi"—connections—to solve his problem, Still unaccustomed to Western notions of law and fairness,

seen as a further salvo in the

induce Deng's leadership to

alter course. .

The official Xinhua news

agency reported that Chen stressed in his book that it is imperative to stop ignoring "spiritual construction" (a reference to the back seat that ideology has taken since Deng's rise to power).

On the economy Chen

On the economy Chen declared that central plan-

ning is a fundamental prin-ciple, and that the market

economy, though essential, is only "supplementary."

these difficulties are aggravated

by the Chinese tendency to change the rules of the game

once agreements are reached.

The importance of China's "old boy" network is becoming

obvious abroad. Most Chinese delegations, Hu Yaobang's not excepted, contain their "cadre princes", the relatives of senior

officials who want a foreign trip. Every delegation from China's

northern steel town Taiyuan which has visited its British

twin, Newcastle, has been made up of graduates from the

English department of the same

by conservatives to

Kickbacks part of a long Chinese tradition have become commonplace, though more discreet since this year's crack-

down on corruption. "Every province now has an office in Hong Kong and it has become standard practice for the corporations to ask for a commission to be paid into their accounts there," said one busi-

On top of that, China's generally low level of industrial skills, for long concealed by impressive output figures and outstanding successes such as space shots, has sunk in abroad. While American Motors' recent problem was one of foreign exchange, it was already concerned that at the Beijing jeep plant it was taking the 4,000 workers 88 man-hours to produce one vehicle compared to 32 in Ohio. One West German manager. Mr Werner Gerich who spent a year with the Wuhan diesel engine factory found manufac-turing sloppiness almost beyond belief — in one example, the

management was proposing to rectify misdrilled screw holes with a smear of quick-drying These factors, plus the diffi-

culties encountered by China's economic reform policy, have altered the perception that many had of China a few years ago as an incipient economic power.

The success over the past two decades of Japan and the other non-Communist countries of East Asia contrasts markedly with China's preoccupation with politics and its slow development of a modern economy.

"Many Japanese companies regard the Chinese as the junior partner." a British business-

man said. While this may seem a tactless attitude, the greater realism now dawning on all sides about China's economic prob-Tayvan college, Furthermore, about China's economical the Tailyuan VIPs who have lems can only be good.

A 100

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Luxembourg and Eutelsat

narrow diffrences over Astra, the Grand Duchy's television satellite due to be launched

May. Mr Marcus Bicknell, commercial director of Société des Satel-Astra, said that Eutelsat had given up its earlier opposition to the Luxembourge scheme.

A spokesman for Eutelat, the Paris-based organisation group-ing 26 European post and telecommunications adminitration (PPTs) disputted this however and soid talks were continuing to resolve disagreement.

agree when they meet at Punta to resolve disagreement.

Astra will be providing facilities for broadcasting from space to 85cm diameter antennae fixed to people's homes. It will compete with satellite services provided both by Eutelsat and Eutels and Eut casting companies and adver-

Eutelsat said at the weekend it hopes to hold further meetings later this summer with the Luxembourg Government, which has granted its satelite broad-casting concession to SES. The aim would be to reach agreement for European PTTs to pro-vide earth transmission links for

the SES service.
Eutelsat has long opposed various Luxembourg TV satellite projects which have

broadcasting services, for both cable networks and direct distribution would cause the organi-sation "economic barm."

Mr Bicknell said Eutelsat had modified its position, as the Astra statellite would provide European PTTs with more revenue as a result of the general increase in satellite broadcasting services.

SES will place into orbit a 16-

channel satellite next year, with a second one to be added, increasing the number of pro-grammes available to 32. Mr Bicknell said SES had already agreed for two channels to be leased to Scansat, the leased to Scansat, the Scandinavian broadcasting comWilliam Dullforce in Geneva reports on the increased optimism for negotiations

Gatt shuffles closer to agreement on trade talks ASSITE TOTAL ASSISTANCE OF A NEW YOUND OF THE LUXEMBOURG Government and Eutersat, the European satellite communications or graphs and elevation of two rough drafts of narrow diffrences over Astra. PREPARATIONS in Geneva or postpone until much later an effort to concentrate minds and the inclusion of services and other new subjects in Gatt of a new round of international trade negotiations on trade in services and other new subjects in Gatt of the use and other new subjects in Gatt of deputy trade representative, as intellectual property in title. The committee, which are decisive for developing countries attitudes being completed by mid-1988. One, tabled by the six or postpone until much later an effort to concentrate minds and other new subjects in Gatt of deputy trade representative, as intellectual property interest. The committee, which the US in particular and direct investment, started work in January, has and direct investment, started work in January, has an intellectual property in the US in particular and direct investment, started work in January, has an intellectual property in the US in particular and direct investment of the US in particular and direct investment, started work in January, has an intellectual property in the US in particular and direct investment, started work in January, has an intellectual property in the US in particular and other new subjects in Gatt deputy trade representative, sees talks on farm products being completed by mid-1988. The US threat to retalist to the new round. The US threat to retalist to retalist

One, tabled by the six The Brazilian draft also countries of the European Free makes concessions in advance Trade Association (Efta) — by the industrialised countries at the countries of the European Fixed Association (Efta) — by the industrialised countries at the condition for the start of the conditions. way, Sweden and Switzerland— condition for the stogether with Australia, Canada trade negotiations. cial director of Societe des Satel-lites, the company set up by European investors to operate European investors to operate Astra, said that Eutelsat had ity and Japan.

Dubbed the draft of the Nine, it attempts to synthesise the alms of the industrialised countries and the demands of most Third World countries into a programme for negotiations, on which trade mimisters could agree when they meet at Punta del Este, Uruguay, on September 15. Significantly, it is

Moderate developing countries regard the Brazilian draft as unrealistic and too negative. It received only limited support

Events outside Geneva—the development of the dispute over farm products between the US and the EEC, the Reagan Administration's ability to deal with protectionist massures in with protectionist measures in the House and Senate will deter-mine the final outcome. The committee will almost

certainly have to leave open some key items of the programme to be settled by the ministers in Punta del Este. The two drafts show, nevertheless, that it is not far from agreement on other central issues such as standstill and rollback.

members would agree to take no further protectionist trade measures. A rollback would

Nine offers two alternative from July 1 for the barriers to texts, one saying that the talks its maize and sorghum exports should aim at greater liberalito Spain erected when that sation, the other calling for a country joined the EEC this phase-out of export subsidies year worries trade negotiators on farm products within 10 in Geneva.

It offers three versions of how negotiations on agriculture can be handled. The essential difference is whether they should be conducted in one negotiating group or can be taken up in any negotiating body in the new round. The overtible is gravely for France overtible to gravely for France. question is crucial for France and other EEC countries which want to limit the lines of attack on the common agricultural policy and on the Community.

export supports.

Despite recent statements in

ist measures.

Both US and EEC officials try to assuage this concern by claiming that their quarrel over the trade effects of the Community's enlargement will be kept on a separate track from preparations for a new

round.

Textiles: US toughness is again in focus. The end of July is the deadline for agreeing a new Multi-Fibre Arrangement, the Gatt agreement which governs the bulk of world trade in textiles and clothing. Immediately afterwards, on August 6, Congress is due to vote on President Reagan's veto of the heavily protectionist Jenkins Bill on textile imports.

US negotiators in Geneva are

Iran sign \$2.2bn agreement By David Barchard in Ankara

TURKEY AND Iran have con-TURKEY AND train neve concluded a \$2.2bn (£1.46bn) trade agreement after a week of talks in Aukara between Turkish officials and an Iraman delegation led by Mr Behzad Nabavi, the Iranian Minister of Heavy Iradiatar demands that textiles and clothing be included in an agreement on a three-year rollback of existing protection-

Turkey and

Industry.

Iran was Turkey's main trading partner during the early 1980s and is a major customer for Turkish foodstuffs, household goods and industrial

Services: the width of the gap over services and other "new" items is reflected in the two draft delarations. The Nine call for the establishment of a framework of principles and rules under which trade in ser-vices would be conducted. nousehold goods and industrial machinery.

However, Iranian officials are understood to have explained to their Turkish counterparts that the country's exports this year will reach only \$50n at the very most and have asked the Turks to supply raw materials to be paid for by Iranian exports of finished goods.

It is understood that Iran has pledged to supply up to \$425m of non-oil exports to Turkey, in addition to around \$10n of The Brazilian draft says further preparatory work on services is required before a new cound is frequenced, a stance which is interpreted by the US is further evidence of the hard-core countries' determination to addition to around \$1bn of

The general feeling in Geneva, however, is that the draft of the Nine has started the final play towards the for-mulation of a programme for crude oil. However, some Turkish businessmen are sceptical ish businessmen are sceptical about the ability of Iran's oil-based economy to supply non-oil exports capable of competing on international markets.

Turkey is also experiencing serious difficulties with Iraq, its other main Middle Eastern market, which has imports payments backlogged from last year of

backlogged from last year of more than Sibn and is presently unable to finance new imports from Turkey.

Guinness in US beer campaign

By Hugh Carnegy in Dublin GUINNESS yesterday announ ced a campaign to win a major share of the \$100m (£66.6m) non-alcoholic beer market in the US for Kaliber, its alcohol-

free lager.

Kaliber, developed at Guinness's Dublin brewery and made in Dundalk near the border with Northern Ireland. has been on sale on both sides of the border for three years where it has won 90 per cent of the market. Sales in a

marketing test in New York a had exceeded \$7m.
Guinness, which is spending \$2m on the US launch, says it expects the non-alcoholic beer market to grow quickly, especially in the health-conscious US, and the company aims to win 15 per cent of this market. It also plans to sell Kaliber in the Middle East which Guinness Teamers as another key ness regards as another key market for alcohol-free beer.

SHIPPING REPORT

Tanker market buoyant

BY ANDREW FISHER, SHIPPING CORRESPONDENT THE TANKER market remained fairly buoyant last week, with rates moving higher in all sectors. Far fewer tankers are now available in the Gulf for shipments over the next few interests earlier this month for a total of \$17m were now up for a total of \$17m were now up for

previous weeks.

On the second-hand market, Japan grain rate remained at a enquiries for very large and low \$8.50 (£5.60) a tonne.

a total of \$17m were now up for sale at a possible \$19m. been mooted in recent years.

Eutelsat claims that the plans of the Grand Duchy — itself a member of Eutelsat—to provide competing international satellite to worldscale 60 to the East, competing international satellite to worldscale 60 to the East, competing international satellite to worldscale 60 to the East, competing international satellite to rates of up to worldscale 47.5 being paid somewhat was the feeling that rates could ease again.

On the long-depressed dry

On the long-depressed dry cargo market, the US Gulf-

World Economic Indicators

FOREIGN EXCHANGE RESERVES

| : | | | (USSm) | | |
|-------|---|--|--|--|--|
| 1 1 1 | US UK W. Germany Japan caly Selglum Netherlands France | Apr. 86 15,062 11,361 39,909 26,686 15,662 4,216 9,550 Mar. 86 24,135 | Mar. 86 13,965 10,733 39,865 23,540 13,370 3,981 9,284 Feb. 86 24,190 | Feb. 86 14,283 19,513 41,000 23,193 13,259 4,122 9,495 Jan. 86 23,836 | Apr. 85 7,049 7,474 32,829 22,782 16,874 3,803 7,404 Mar. 85 19,602 |
| 1 - | | | | | |

European car study forecasts shake-out

ONLY West Germany and Italy able, on present trends, to maintain a strong and independent

motor industry, says the Economist Intelligence Unit in a new report today.

It also argues that in the longer term, as Western Europe becomes more and more a single more to the number of sizeable market, the number of sizeable car makers will decline and one

European motor industry's net loss that year was \$525m on sales of \$107bn.

Within this total the volume producers—BL. Fiat, Ford, static market. General Motors (Opel-Vauxhall) "Opel and

among the five major European tinued losses in Western Europe production countries appear seem inevitable, and the pattern of the industry depends on where, and by whom, the losses

are made."
While West Germany and traly sem set to maintain strong motor industries, in France the domestic manufacturers have falled to provide vehicles within the cost struc-ture necessary, while the industries of the UK and Spain or two groups—probably Volks-wagen of West Germany and are dependent on the goodwill Flat of Italy—will emerge as of their foreign owners, it adds.

clear leaders.

The study examines the financial state of the 12 big vehicle producers at the end of 1984. It points out the West Curropean motor industry's net subsidiaries of GM and Ford both house their oreign owners, it ands. The indigenous West German manufacturers are "arguably the three outstanding vehicle manufacturers in Western Europe." both have their difficulties. Neither can export from Europe where they must compete in a

"Opel and Ford-Werke must compete almost entirely on the basis of cost of production. And since the parent companies will companie Peugeot, Renault, Seat and compete almost entirely on the Volkswagen — lost \$1.313hn since the parent companies will whereas the specialist producers — not be withdrawing from whereas the specialist producers — edw, Daimler-Benz (Mer-cedes), Saab and Volvo—made to whether West Germany is 40 Duke Street, London, W1A \$788m on sales of \$34bn.

provide products," the EIU declares.

It suggests that the vehicle manufacturers of France are the two with the greatest problems. "Renault's losses will stay with the group until the soft of rationalisation that has been applied to BL in the UK has been carried out. In the meantime, the continued pro-duction of Renault can only make the market place much more difficult for Peugeot, which has not effectively demonstrated its ability to ensure survival in independent

The study points out that the groups under the most financial pressure have mixed characteristics. Peugeot is the only independent company, Renault and BL are state-owned, and Opel and Vauxhall are GM



Dalmler-Benz 402

prevent or delay the start of the new round.

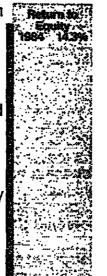
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UK NEWS

Spending bids raise Tory political heat

BY PETER RIDDELL, POLITICAL EDITOR

Treasury for additional public expenditure on education and health have been directly tied to the Govaries achieved politically through limited erament's political and electoral po-

monstrate its commitment to the main social programme before the "substantial scope" for achieving next general election.

in particular, Mr Baker has only slightly raised the request for an additional Elbn for 1988-87 put in by his predecessor, Sir Keith Joseph. But his supporting letter to the Treasury points out that he was appointed specifically to improve the Government's standing in this area and that this requires extra money in a variety of sensitive

Similarly, Mr Fowler had specifically identified a number of politi-cally sensitive areas in his bid, notably the need for increased Whitehall grants to cut hospital waiting lists, some relief for London hospitals hit by the reallocation of re-sources to the north and Midlands, and an expanded preventative screening drive against cervical

me, 1100

They way in which these bids have been presented has added to the political pressures, although Treasury ministers accept that ly frustrated by both the Finance some more money will have to be Bill and last month's ministerial allocated to priority areas such as changes. Hence, as usual, only limeducation, health and, to some exited discussions between the Trea-

MINISTERIAL REQUESTS to the Baker earlier this mouth for pre-

The Treasury will also be looking Mr Kenneth Baker, the Education Secretary, and Mr Norman for offsetting savings, notably in parts of the road building and defence programmes. Mr John stary, have linked their bids to the MacGregor, the Chief Secretary to the Treasury, has laid considerable complasts in recent grandles on the

> ficiency and value for money. After the completion of the committee stage of the Finance Bill last Thursday Mr MacGregor is now concentrating full time on analysing the additional expenditure bids from Whitehall departments which total between £5bn and £7bn above existing plans for 1987-88. A Cabinet discussion on the spending outlook has been pencilled in for the

first half of next month. The largest item, an additional £3bn, has come from Mr Nicholas Ridley, the Environment Secretary. He has largely accepted his prede-cessor Mr Baker's request for an additional £2bn for local authorities (to match their current level of spending) and has only slightly scaled down the original proposal for an extra £1.2bn for housing and

The original Treasury hope o sury and spending ministers are However, Treasury ministers likely before the summer recess point to the favourable impact of and the main argument will be in the extra £20m they gave to Mr the early autumn.

> Jason Crisp looks at the possibility of

establishing a private global telecom

network linking the world's top financial

centres

lecommunications network using fi-

the west coast of England to New

pany which enjoys Japan's interna-One is led by C, Itoh and includes

subsidiary of Japan's domestic telephone company. If it wins, potential investors include General Motors of

the US and Toyota Motors in Japan

The rival consortium comprises

three large Japanese trading houses - Mitsui, Mitsubishi and Su-

mitomo. It appears likely that the Japanese will license a group in-volving companies from both con-

However, C&W hopes that it will

end up owning about 20 per cent of

the Japanese end, the same propor tion as it holds in the US. That would mean having to spend \$100m on the transpecific cable.

C&W is also building fibre optic

links between China, Hong Kong

and Japan. To complete this global link C&W will have to build or lease capacity on optical fibres crossing

This means that C&W will be

spending about \$500m on its global

network. Undoubtedly many of the

will react aggressively to this

Aiready British Telecom has been cutting prices on companies making early bookings on the first

One result of competition is likely

to be a price war. Although subma-

rine cables have a design life of 25

years there will be considerable

commercial pressure on the opera-

do fall then it is likely to stimulate

new uses. For example, C&W be-

lieves that motor manufacturers

will use these cheap international

links to run their computer-aided

design and automated manufactur-

ing world wide. This is partly borne

out by the interest being shown in the transpacific cable by General

Motors and Toyota.

If international telephone prices

tors to fill those cables quickly

(TAT-8).

optical fibre cable

Cable & Wireless prepares to take on the world

THE ENORMOUS opportunity of linking the world's four leading financial centres - London, New York, Tokyo and Hong Kong - with a private global telecommunica-tions network using optical fibres is now within the grasp of Britain's Cable and Wireless (C&W). C&W's ambitious plans to take on

the world's telephone administrations have been given a considerable boost now that Nymex wants to invest in the two planned private cables which will cost a total of olies. C&Ws first link will be from \$600m

Nymex is one of the Bell operat- York and will come into operation ing companies formed when American Telephone and Telegraph (AT&T) was split up, and is almost as large as British Telecom. The interest of the second link will be across the volvement of Nymex removes the Pacific Earlier this month Pacific widely-held doubts that the cables Telecom, one of the largest non-Bell

applied to build the US end of this cable in co-operation with C&W.

C&W is also involved with the Only a few weeks ago some of the leading national telephone opera-tors brought forward plans for a new transatiantic fibre optic cable Japanese end, which is still (TAT-9) by two years in the hope of shrouded in uncertainty. Two rival groups are bidding to compete with Kokusai Denshin Denwa, the comdeterring C&W and its current US

partners, Tel-Optic.

It is now clear that the highly profitable cable and satellite monopolies for international telecom-C&W. This group is also getting technical backing from NTT Inmunications are crumbling. The prospect is of rapidly falling international telephone charges, greater competition between countries and a big challenge to satellites. ternational, a 52 per cent-owned

It may mean higher charges for domestic calls and lower profits for the national telecon

C&W is now involved in a variety of joint ventures, which will provide a direct optical fibre link from Britain to China, crossing two oceans, the US and going via Japan and

Hong Kong.
Optical fibres are hair-pin strands of exceptionally pure glass, capable of carrying huge volumes of communications. They provide much higher quality than satellites can, and do not suffer from the time delays of sending a signal on a 47,000-mile journey into space and

Competition in international telecommunications has been driven by the US, the first country to encourage it in its domestic market.

Extending competition to international communications is both a logical extension of the domestic policy and more important, a way of bringing cheaper communications to US business.

C&W, which announces its annual results on Wednesday, is a unique organisation in telecommunications and able to take advantage of the changes being driven from the US. It is a legacy of the British Empire and operates the national and international telecommunications on behalf of many countries

around the world Its most important operation is in Hong Kong where it owns 80 per cent of the domestic telephone monopoly and also operates the international service. It has only recently begun to operate in the UK through its new subsidiary Mercury which has just started competing with

C&W is now building a global te-

Key issues for election set out by **Thatcher**

By Robin Reeves,

MRS MARGARET Thatcher, the Prime Minister, said that seven years of Conservative government had produced excellent financial management, made industry efficient, recognised the importance of rural areas and adequately nanced the social services

Speaking at the Welsh Tory an-nual conference in Porthcawl, South Wales, at the weekend, she set out what appeared to be key is-sues for the Conservative Party's platform in the next general elecion, due before early summer of

She said the fall in the rate of in-She said the fall in the rate of inflation had special appeal for older people concerned about their savings. Efficient industry was the key to creating wealth, she said.

As for the social services, the Government was spending far more

on health while pensions bought more than ever before, contrary to suggestions by opposition parties of inadequate funding, she said. Mrs Thatcher described unem-

ployment, currently running at 3.21 million, or 13.3 per cent of the workforce, as a sub-heading of industry, saying it could be reduced only by creating more businesses and training to tackle skill shortages.

CBI doubts Lawson forecast of Unions prepare fight early end to economic lull

the economy is about to pick up metal manufacturers and electrical down inflation. again after a lull in the early months of the year is called into about the next four months has also question today by a new survey from the Confederation of British feel they have built up more stocks Industry (CBI).

that the pause in economic activity would soon be over, but the survey by the CBI, the UK's employers' or-ganisation, shows that Britain's CBI says. mufacturers are still not seeing any significant improvement in de-

Nearly a third of the 1,761 compa- lower oil prices to the industrialised nies surveyed reported order books nations have taken longer to help

THE GOVERNMENT'S belief that below normal, the CBI said, with raise output than they have to bring engineers worst hit Optimism deteriorated, while more companies

Mr Nigel Lawson, Chancellor of Weak demand is expected to keep the Exchequer, said last week that manufacturers' prices down, the Weak demand is expected to keep there was every reason to believe survey shows. The number of companies expecting to be able to raise their prices in the next four months is at its lowest level since 1967, the

than they can sell.

Economic activity around the world has stagnated in the early months of 1986 as the benefits of

Mr Lawson acknowledged last week that the Treasury's forecast of 3 per cent economic growth in the UK this year was now unlikely to be met, but he indicated that growth in 1987 should exceed the

forecast of 2% per cent.

Other economic forecasters outside the Government have also adjusted their projection to take account of the delay in experiencing the boost to demand that is expected to result from lower oil prices.

London Business School

lorecast, Page 6

Barristers endorse reform plan

CENTURIES-OLD procedures governing the barristers profession are to be swept away. A directly-elected, 93-member Bar Council is of the Inns of Court and the Bar. An extraordinary meeting of the at risk, it suggested.

Ber has agreed to the change, to The meeting also en

tended opposing.
The reform plan was put forward

Rawlinson, the former Attorney-General. It concluded that change was needed if the Bar was to defend itself from outside threats, includ-The very existence of the Bar was

The meeting also endorsed a plan larged Bar Council secretariat.

Mr Martin Bowley, QC, a mem ber of the Radical Campaign for the

in England and Wales before being

to replace the existing Bar Council, ing moves by solicitors to take over
Bar group, said that the decision
the Bar Committee and the Senate work traditionally done by the Bar.

meant that the Bar would at last run its own affairs. The 109-year-old Senate system had allowed the judges a considerable say, to the take place in January, with only to make barristers pay compulsory detriment of ordinary working barone of the 500 barristers who at-professional fees to fund an en-risters, he said. "The time has come The reform plan was put forward However, the fees issue is to be play a part in the profession's gov by a committee chaired by Lord put to a ballot of all 5,500 barristers erning bodies."

to win back lost **Labour Party voters**

BY PHILIP BASSETT, LABOUR EDITOR

win back to Labour trade union voters who deserted the party in the last two general elections and who were a decisive factor in bringing the Conservatives to power.

The intention of the new campaign, to be launched in a few weeks' time, will be to spell out to union members the advantages to them of voting Labour. This follows the highly successful union campaign which ended earlier this year to persuade union members to vote to retain their unions' political

The executive committee of the Trade Unionists for Labour Group (TUFL) met at the end of last week to approve a range of leaflets, posters, videos and other promotional material. The next group executive meeting in mid-July is expected to give final authorisation to the can-

paign.
The fresh drive for trade union votes for Labour will include send-ing individual leaflets to all trade union members; a direct appeal to them for money - in addition to any sums raised centrally from their

ces in the autumn TUFL leaders said yesterday that before then.

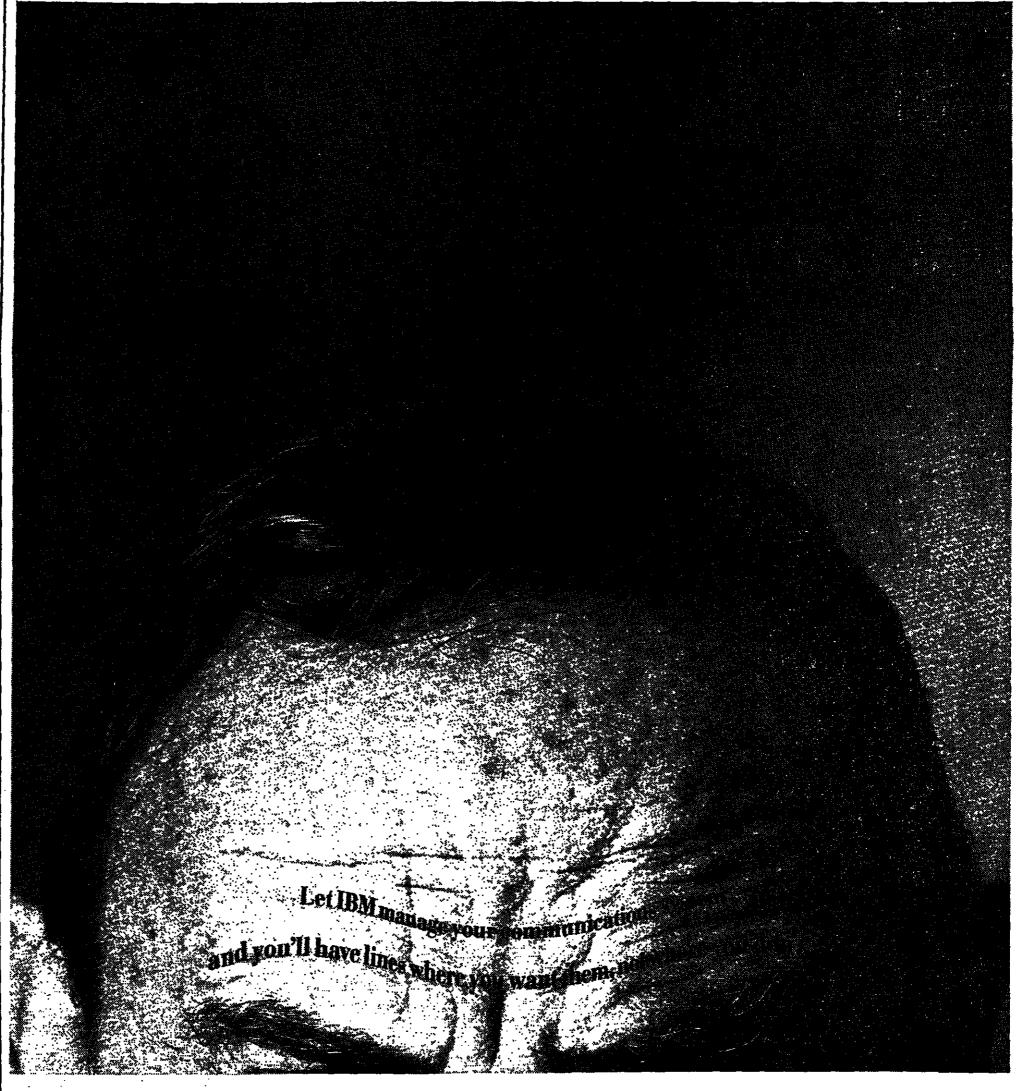
TRADE UNION and Labour Party the campaign was on a scale which leaders are to launch a campaign to the labour movement had never before attempted.

They acknowledged that the chief aim was to increase markedly the number of trade union members voting Labour, Although only 39 per cent of union members voted for the party in the 1983 general election, polls since then place union support at about 50 per cent,

Labour Party and union leaders are painfully aware, however, that when the last general election was called, Labour enjoyed roughly the same level of support among union members, (according to unpublished internal party polling) which declined sharply over the three weeks of the campaign.

Accordingly, they want to put as much effort as possible in now so that, if necessary, Labour is ready for the next general election from next spring onwards, the next elec-tion must be held before the early summer of 1988.

Mr Neil Kinnock, Labour Party leader, would like the unions to make over money for the party well before the next election is called, on both the Trades Union Congress be won for Labour in the three (TUC) and Labour Party annual weeks before polling day, and work and money must be in place well



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UK NEWS

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Brokers face up to Labour strategy

By Walter Ellis

EVIDENCE that the City of London is squaring up to the prospect of a future Labour Government in Britain comes today in the form of a six-page analysis of Labour's ecoic strategy from brokers Green-

The paper's authors, Mr Robert Thomas and Mr Ray Richardson, argue that fiscal expansion under Labour would raise economic growth and reduce unemployment. There would be an accompanying increase in the rate of inflation, but not, they say, to a degree that would abort the strategy in the short term. The real weakness of the strate-

gy, according to Thomas and Richardson, lies in its impact on the exchange rate and the current ac-

"At a time when the current ac-count is already fragile because of the fall in oil prices, the Labour strategy looks likely to produce both a series of large current ac-count deficits and significant falls in the exchange rate," the analysis

To a degree, these would be miti-gated by the inflow from the more or less forced repatriation of over-seas assets of UK financial institutions. But the vulnerability of the external payments position, together with the prospect of an outflow of foreigners' holdings of sterling, implies that fiscal expansion would need to be accompanied by either sharply higher interest rates or im-port controls and, most probably, by

The Greenwell Montagu document examines two possible scena ios under a Labour Government first, a fiscal injection of £5bn a year; secondly, an annual £10bn in-

Both scenarios, according to the document, would produce an appre-ciable fall in the sterling exchange rate alongside improvements in the outlook for employment and output. Shocks to the external payment position from a fall in the value of the pound would produce a series of large current account deficits.

cerns inflation. By year three, it is argued, wage pressures could be se-

Greenwell Montagu concludes that a Labour government would be a "victim of history," taking office when the cushion provided by North Sea oil was disappearing. Problems, they say, would accumulate. Short-term "hot money" out-flows, for example, could easily overwhelm inflows, and the only answer would be to raise UK shortterm interest rates sharply relative

Seat aims for 1% of British new car sales

By Kenneth Gooding, Motor lustry Corresponden

SEAT OF SPAIN, the latest major car producer to start selling in the UK, is on target to register 5,000 sales in the first full year of opera-

rector of the import company Seat UK - part of the Lonrho group -says he hopes the newcomer will capture 1 per cent of the UK new car market in three years, which in dicates annual sales of between 17,000 and 18,000.

Seat UK, which put its first cars on the road last October, has re-cruited 101 dealers so far and will have 150 by the end of 1986.

Mr Clare says one indication of the importance placed on the British market by the Spanish produce is that the five-door Ibiza saloon will be launched at the Birmingham International Motor Show in November and the UK will be the first export market to have the new car. He claims this is the first time a European continental car maker has provided right-hand-drive ex-

port models first Seat was formally taken over recently by the Volkswagen-Audi group of West Germany. Mr Clare says VW intends to keep the Seat marketing and dealer network separate from its own.

SLOWER EXPORT GROWTH KEY TO CURRENT SLOWDOWN, SAYS BUSINESS SCHOOL

Economic outlook 'set to brighten'

BY GEORGE GRAHAM

1988, the London Business School (LBS) reports in its latest Economic

nomic growth in 1986 down to 2 per two years, it says, with both concent, but raised its estimates of sumer incomes and company prof-growth in the next two years to 3.2 its, other than in the oil sector, per cent and 3 per cent.

The Government is now making similar revisions to its own economic forecasts, as evidence mounts that the boost to growth resulting from lower oil prices is taking effect more slowly than the impact on in-flation, which has fallen sharply. "Export growth, down from over

10 per cent a year ago to only % per cent currently, is the key to the current slowdown and to next year's Manufacturing industry, recently

BRITAIN'S ECONOMIC prospects the expansion of demand elseare now looking gloomier this year where, as buyers have delayed, but significantly better in 1987 and waiting for prices to follow costs waiting for prices to follow costs

Falling interest rates, lower inflation and further tax cuts will contin-It has revised its forecast for eco-ue to boost demand over the next

growing strongly. pected to rise by over 5 per cent this year, while the Channel Tunnel and higher effective capital allowances will boost it to 8 per cent in 1987. Continued cutbacks in public sector investment, however, will leave overall investment growth at

recovery," LBS says. "Lower oil hit by declining exports, will benefit prices have temporarily depressed particularly from the upswing in prices have temporarily depressed in the world economy - cutbacks by oil world demand. Its growth is fore-cast to accelerate from ½ per cent

rise from a meagre 1% per cent im-

Wage settlements in the next pay round are likely to respond to the lower rate of inflation, LBS coning unit labour costs. cludes, and this should contribute to a sharp slowdown in the rise of industry's labour costs.

Labour costs per unit of output have recently deteriorated. For manufacturing industry they rose 8.9 per cent in the year to March, the highest rate of increase since If earnings do not respond to low-1981. This rise owes nothing to er inflation but continue to rise at earnings, the LBS says, but reflects an end to the rapid growth of pro-ductivity over the last five years. LBS believes that the deterioration is temporary and can be re-versed once industrial output picks

this year to 4% per cent in 1987.

Despite this upturn, the 30,000 in some measure to low inflation. The rate of growth of unit labour costs in 1986 will not be recovered in 1987. Productivity should, therefore, tries from a measure 14 transaction. An increase in output is forecast provement this year to 4% per cent from now on, while employment remains broadly stable. This will lead to higher productivity and should unwind the current adverse trend

> Inflation is, therefore, expected to be low, and LBS believes that this can be sustained. It forecasts consumer price inflation of 4.9 per cent this year, falling to 3.2 per cent in 1987, 2.8 per cent in 1988 and 3.2 per

cent in 1989. If earnings do not respond to lowan underlying rate of 7's per cent. the LBS's projection for inflation cannot be met. Instead, consumer price inflation would start to rise to 3 per cent in 1987 and to 3.5 per cent

Less scope seen for spending manoeuvre

GOVERNMENT CHANCES of cuts is decreasing as the general keeping spending within its election approaches, they say, but planned limits are not rated as entire Government will prefer to over-

Although the economic environment appears much more certain, the Government has already taken many of the good housekeeping measures which might be used to cut expenditure or improve the presentation of spending figures, according to Mr Andrew Likierman LBS Institute of Public Sector Man-

agement.
The freedom of manoeuvre to

shoot its spending targets rather than to raise these targets.

"This choice is rational politically, bearing in mind the relative lack of concern about overspending comkierman and Bloomfield conclude.

Although the Government has set aside a larger than usual reserve in make politically difficult spending its spending plans, much of this is remain within the private sector.

related to the fact that local authoristay the same for the next three years, the LBS report notes.

In addition, Likierman and Bloomfield fear that public sector pay settlements will continue to run as far ahead of plan in the next pared to the great interest in the trends of public expenditure plans. In the field of public expenditure control, political reality seems to have triumphed over rhetoric," Live seems to have triumphed over rhetoric," Live seems to have triumphed over rhetoric, "Live seems to have been seen to be sumed price have become more

serious for spending plans.

The nationalised industries that

ty spending has been assumed to those with the worst records for stay the same for the next three keeping within their financing limits. they say.

In a separate article Professor Alan Budd and Mr Sean Holly argue that the Government should continue to set a target for the growth of broad money supply. The present rapid rates of monetary growth can still be justified without presaging higher inflation, they say.

London Business School Economic Outlook, E95 a year, Gower Publishing, Gower House, Croft Road, Aldershot, Hampshire GU!!

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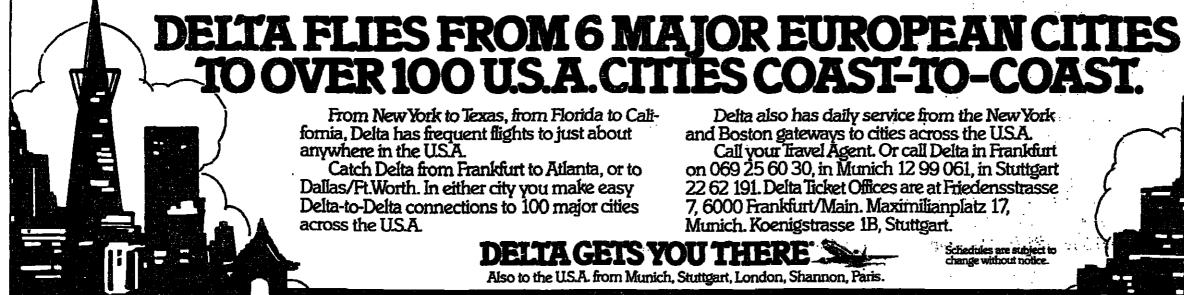
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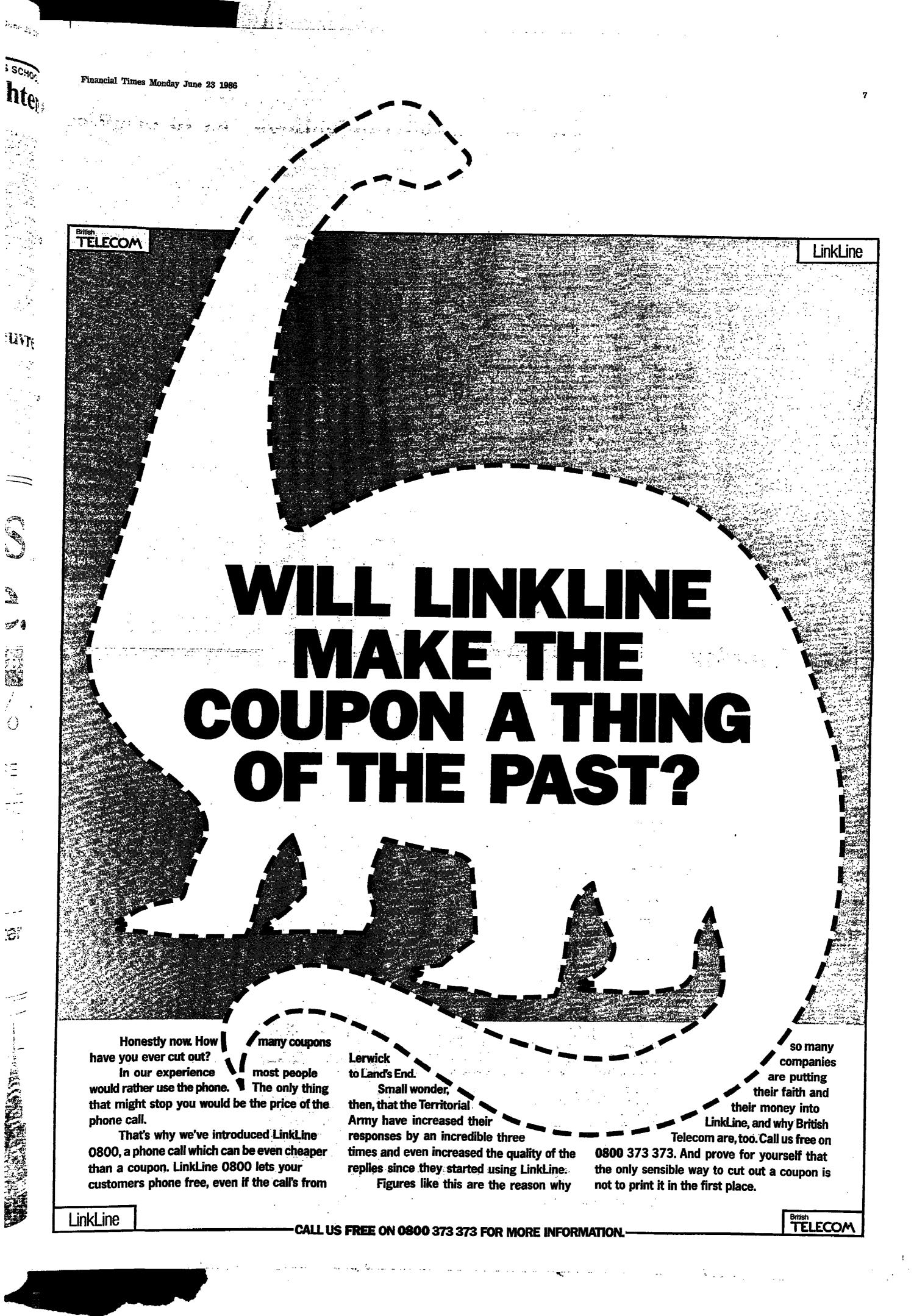
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WHATA LEADING SWISS BANK IS TELLING INVESTORS ABOUT LLOYD'S OF LONDON.

lthough it is the world's most famous insurance market, Lloyd's of London is often misunderstood. It is a market-place where affluent individual members-called Names-invest in syndicates that back risks using underwriting agencies and

Underwriting premiums at Lloyd's can be a high return, high risk investment - depending upon the performance of the various syndicates in which a minimum of \$200,000 is invested.

Names sometimes earn spectacular returns, but there is also a strong downside risk as each member faces

unlimited personal liability The guiding principle of

underwriting insurance at Lloyd's is to spread risk among several syndicates specializing in different lines of business. In this respect, the fundamental approach is quite similar to the dynamics of cross-border investing for maximum total returns in various currencies

and instruments. For some Names, an international deployment of assets could mean considerably reduced volatility, and a degree of protection from possible currency restrictions. But knowledgeable advice and guidance are

Bank Julius Baer

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The current issue focuses on Lloyd's of London, providing a detailed summary of the market, its structure and the outlook for the coming years. We invite you to write today

for a complimentary copy Bank Julius Baer Dr. Jan A. Bielinski Bahnhofstrasse 36 CH-8022 Zurich Tel. (01) 228 51 11 Telex 812 115

Mr Robert Tyrrell has been appointed managing director of the HENLEY CENTRE FOR FORECASTING. He retains special responsibility for life style analysis applied to business planning and development.

Include the aerospace division at Speke, is taken by Mr B. G. Hill.

Mr Mark V. St Glies is to relinquish the post of managing director of G.T. UNIT MANAGERS (GTUM), the unit trust arm of G.T. Management

Rodney Aspray, chairman of Co-operative Bank

for UK automotive operations, Mr R. A. Inchley for overseas automotive operations and Mr M. R. Moyle for UK distribution. The friction material division has been reorganised: Mr G. Cartwright becomes managing

At LOWNDES LAMBERT GROUP Mr R. M. Hulbert and Mr R. L. Tween have been appointed directors. Mr Hulbert is managing director of Hill-house Hammond and Mr Tween is managing director of Lowndes Lownbert Insurance Australia ment department of O&M. He replaces Mr Michael Baulk who is leaving in September to join ABBOTT MEAD VICKERS as managing director and chief executive.

Australia.

**

MICHAEL BUSINESS SYS.

MICHAEL BUSINESS SYS.

MIS Nichola Evans and Mir Alasdair Smith.

**

MI Bob Spelght, financial controller of AMERICAN CAN (UK) since 1964, has been appointed to the board as a director of Templefield appointed to the board as a director of Templefield as a director of Temple TEMS has two new directors, Ms Nichola Evans and Mr Alasdair Smith.

Lambert Insurance, Australia.

Mr Rodney Aspray has been appointed chairman of the CO-OPERATIVE BANK, in succession to Mr Peter Paxton who retired last month. The Co-operative Bank is a wholly-owned subsidiary of the Co-operative Wholesale Society and Mr Aspray, like Mr Paxton, is a CWS-appointed director on the bank board. Mr Aspray is chief executive of Norwest Pioneers, one of the largest regional retail co-operative societies in Britain. Mr Harry Djanogly has joined the LEX SERVICE board as a non-executive director.

non-executive director.

Mr Bob Speight, financial controller of AMERICAN CAN (UK) since 1984, has been appointed to the board as finance director. He succeeds Mr Howard Lomax, who has been promoted to the parent company in the US.

KAPITI has appointed Mr Clive Burton as sales director. He will have responsibility for managing six of the eight Kepiti sales offices worldwide. They are in London, New York, Seattle, Dubai, Hong Kong and Singapore.

partner in Macfarlanes, joins the BBA board as a non-executive director. Mr W. D. T. Tapley joins the board of BBA as a non-executive director and remains deputy chairman of AP. Dr J. G. White, group managing director of BBA, and Mr R Mitchell, group finance director, join the board of AP. Mr G. D. Pears joins the board of BBA and remains chairman of the AP Group Mr P. F. Crawford becomes responsible for UK automotive operations, Mr R. A. Inchley for overseas Mr Ted Hurworth, managing director of Argus Press Sales and Distribution, has been appointed as an executive direc-tor of JOHNSONS NEWS GROUP from July 1, responsible business developments.

Mr Don Harwood has been appointed as the NEW ZEA-LAND MEAT PRODUCERS' BOARD'S first regional director Europe, north and west Africa. He will operate from the board's London office whose status has been upgraded to become a regional headquarters for EEC, Mediterrapean. Eastern Bloc and Mediterranean, Eastern Bloc and

cartwright becomes managing director, Mintex Don, and Mr H. Siersleben becomes director, European friction. Responsibility for the BBA Engineering Products companies, which now include the aerospace division at States in the Mr H. C. William and the series and the series of the series and t

planning and development.

**

Mr Michael Walsh has been appointed managing director of OGILVY & MATHER, London from September 1. For the last three years he has been responsible for the account manager manager.

**

MANAGERS (GTUM). the unit trust arm of GT. Management Ltd. in favour of Mr Malcolm Weightman who was formerly sales director. Mr St Giles will now become chairman of GTIM who remains, chairman of the parent company.

Mr David Cameron-Moore has been appointed vice president and head of the mortgape and insurance group of CHEMICAL BANK.

APPOINTMENTS

Mr C. P. Farmer and Mr N. C. Carter have been appointed directors of WOODHOUSE DRAKE & CAREY (COCOA). Mr S. J. Phillips has been appointed a director of Woodhouse Drake & Carey (Oils).

Mr David McGarvey have been appointed to the board of ALEXON CROUP. Miss Handerson and Mr McGarvey are senior executives of the Alexon brand operation and Claremont Garments, respectively. nents, respectively.

ments, respectively.

**

Mr H. S. Hughes has been appointed chief financial officer of THE NEW ZEALAND REINSURANCE COMPANY, Auckland, with financial responsibility for its world-wide operations. He will be joining the company in London shortly. Mr Rewland Hughes has been appointed chief accountant.

W. H. DEANE has appointed Mr Rea Trewick as chairman of the board. He was managing director from 1980 to 1982, representing its former parent Glaxo Holdings, Mr Trewick recently took voluntary early retirement from Glaxo whom he joined in 1954.

ALEXANDER HOWDEN RE-INSURANCE BROKERS (AHRB), the worldwide reinsur-ance broking arm of the

Chairman for Co-operative Bank Alexander Howden Group, has appointed Mr Ronald W. C. Cullum as joint chief executive fo the Lloyd's and London market reinsurance division (LMX).

Mr Frank Brazier has been appointed to the board of PENTOS. He has been with Pentos since October 1983 and Pentos since October 1883 and is chief executive of Pentos Retailing Group. Mr Ray Parkinson has been made financial director of Pentos Home and Office Products Group, a subsidiary of Pentos. He was formerly financial controller at the submarine cable plant of

SCOTTISH AMERICAN INVESTMENT CO has elected Mr Jack Shaw a director. He was recently appointed executive director of Scottish Financial

JOHN WILMOTT ESTATES has made the following reorganisation. The board is to be responsible for two separate areas of activity under the John Willmott Estates umbrellacommercial and industrial developments and John Willmott commercial and Industrial dever-opments, and John Willmott Investments, which helds the group's investment buildings. The chairman of the revised board remains Mr Rebia Will-mott. Mr John Morris becomes development director responsible development director responsible for commercial and industrial developments. He remains as managing director of John Will-mott Developments. Mr John F. Willmott becomes a new mem-ber of the board as does Mr Grakam Fitcher who has been appointed financial director.



INTERNATIONAL PRODUCTION **ENGINEERING &** PRODUCTIVITY

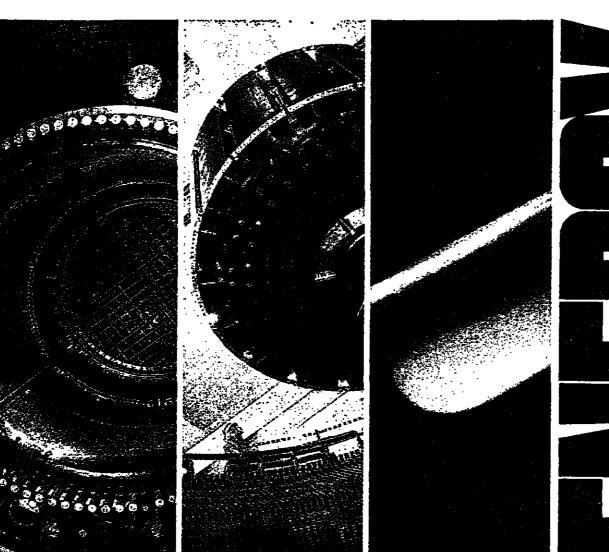
CONFERENCE

1-5 JULY 1986 GLYMPIA LONDON Production Control

● Components and sub-assemblies ● Cutting tools

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Generating energy is not simply providing kilowatts. It must be provided in quantity, safely, efficiently and in an agreeable environment.



Hitachi's wide-ranging technologies in energy (from left to right): nuclear power reactor, generator-motor, laser-test of LPG gas combustion, and nuclear fusion plasma testing device.

The world's need for energy continues to burgeon: and our wish to live in safe, peaceful and unsuffied surroundings remains as strong as ever. Here is how we are working towards achieving these twin goals. Hitachi's scientists are making tremendous progress in nuclear fusion,

often called "harnessing the power of the sun." Nuclear fusion also has been called the ultimate energy source because it is generated by a mechanism similar to that of the sun. One gram of the fuel-hydrogen, deuterium and tritium-generates the same energy as 8 tons (a tank truck-full) of oil. Recently, Hitachi played a major

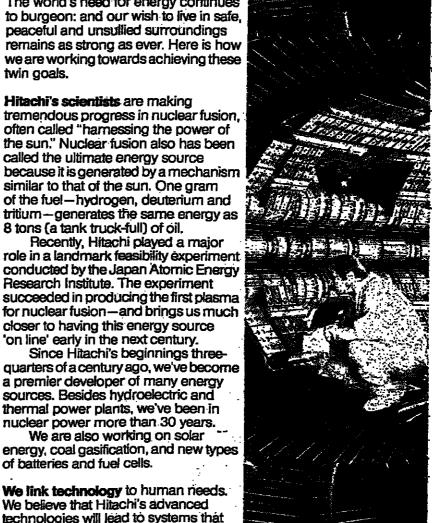
succeeded in producing the first plasma for nuclear fusion—and brings us much closer to having this energy source 'on line' early in the next century. Since Hitachi's beginnings three quarters of a century ago, we've become a premier developer of many energy sources. Besides hydroelectric and

Research Institute. The experiment

thermal power plants, we've been in nuclear power more than 30 years. We are also working on solar energy, coal gasification, and new types

of batteries and fuel cells.

We link technology to human needs. We believe that Hitachi's advanced technologies will lead to systems that are highly productive and efficient yet. eminently safe and comfortable. Our goal in energy-and communications, transportation and consumer electronics as well - is to build products and systems that will improve the quality of life the world around.







ICL IS A MEMBER OF THE STC PLC GROUP. Are ICL's competitors developing chips on their shoulders?

Look at it from his point of view.

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We now supply more electronic pointof-sale systems to UK retailers than any other manufacturer.

The financial sector and manufacturing industries are also investing more than ever before in ICL computers.

In the public sector, you'll find us hard at work in the majority of local government offices, in every Regional Health Authority, as well as easing the burden on the DHSS and Inland Revenue.

Essential public services like the water, gas and electricity industries, all rely on ICL information systems. And we play a significant role in key areas of the nation's defence.

Without ICL, Britain could grind to a halt tomorrow. Fortunately, however, we're

looking much further ahead than that.

By exploiting new technologies like high speed fibre optics, and through our leadership in networking, ICL are assured of a major role in all sectors of Britain's economy for many years to come.

And some people would give their right arm to be in that position.

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South Africa's long distance miners

Stefan Wagstyl examines the migrant labour system

—the majority—who come from black homelands. And there is

no prospect that the government would allow foreign workers to bring in their families. The

governments of Lesotho and

PHILEMON NIKOSE sees his

PHILEMON NIKOSE sees his wife and three children just once a month.

Mr Nikose is luckier than most of the other 520,000 black migrant workers on South Africa's mines, His home village in Lesotho is only a few hours' bus ride away from his job at Harmony gold mine. Other workers on mines hundreds of miles away form their homes do not see their families for a not see their families for a

Mr Nikose, a 84-year-old work study observer and a steward in the fast-growing National Union of Mineworkers, says: "The biggest problem in my life is that I have to stay away from my family so much

It is likely to be a problem for Mr Nikose for some time to come. Amid all the upheaval in South Africa, there has been no attempt to alter the laws which prevent mining companies housing more than 3 per cent of their black workers with their

families.

Moreover, even if President
P. W. Botha's government
changed the law tomorrow, the migrant worker is so entrenched in the employment and financial structure of the industry and of South Africa that it would take time before the day-to-day lives of many miners were altered.

Migrant labour dates from

Migrant labour dates from the early days of the South African mining industry a century ago when the companies could not find enough local workers near the sparsely-populated gold fields around Johannesburg. The British Government sanctioned recruitment of labour from as far ment of labour from as far afield as China. Subsequently, the employers limited them-selves to Africa and went as far

north as the Congo.

Today recruitment is largely in the hands of The Employment Bureau of Africa (TEBA), run by the Chamber of Mines, the by the Chamber of Miles, the employers' body, whose members produce almost all South Africa's gold, diamonds and platinum and most of its

activities changed greatly in the past 15 years. In the early 1970s, nearly 80 per cent of the workers in ment in other industries, the gold mines (which employ mine workforce has become 450,000 black people) came more stable—job turnover has from outside South Africa, fallen from over 100 per cent a mainly from Lesotho, year in the 1960s to under 10

nainly from Lesotho, fozambique and Malawi In 1974, the Malawi Government decided to cut back TEBA recruiting following an aircraft crash in which 70 migrant workers were killed. At the same time, relations between South Africa and Mozambique were sourced after the overthrow were soured after the overthrow of the Portuguese colonial gov-

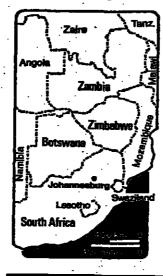


1970s, allowed mining com-panies to raise black mining wages by 300 per cent in real terms by 1980 in a deliberate attempt to cut their dependence on foreign labour by making the jobs more attractive to South

As a result, nearly 60 per cent of workers now come from within South Africa, mostly from the so-called independent homelands, especially from Transkei. Also, in response to rising wages and growing unemploy-ment in other industries, the per cent in most mines.

While the mining companies were responsible for developing migrant labour in the first place. the reason it has persisted is the policy of apartheid, which

insisted on separate white and black residential areas. Companies have not been allowed to house more than 3 per cent of black workers with their families, since the mines More importantly, however, their families, since the mines the rise in the gold price in the are mainly in areas designated



ORIGINS OF BLACK WORKERS

| _ | ands) 1973 | |
|---------------------------------------|---------------|------|
| · · · · · · · · · · · · · · · · · · · | 17/3 | 1985 |
| South Africa | 87 | 240 |
| Lesotho | 76 | 97 |
| Botswana | 29 | 18 |
| Swaziland | 4 | 12 |
| Mozambique | . 83 | 50 |
| Malawi | 109 | 14 |
| Other countries | 2 | ÷ |
| Total | 375 | 433 |

for whites. The limit has been unchanged since 1952 when it was fixed by Dr Verwoerd, then Minister of Bautu Affairs. Verwoerd had wanted no black families at all at the mines, but account for about 600,000 out of the 15m population. the 1.5m population.

ramiles at all at the mines, but reluctantly bowed to pressure from mining companies who demanded to be allowed to house skilled labour. In practice, few mines housed more than 1 per cent of their black workforce. Mr Ron Miller, deputy minister of foreign affairs, says: "There's no way we can morally "There's no way we can morally justify bringing foreign workers into the country when we are sitting on a high unemployment problem of our own. What we should be doing is getting these jobs for our own blacks."

Both the Chamber of Mines and the fast-growing National Union of Mineworkers urge an end to housing restrictions on President Botha's agenda of possible reforms to apartheid includes the abolition of the Influx Control Act and changes in the Group Areas Act, which determines where each race can live. But there has so far been are birt of an end to the mine.

no hint of an end to the mine housing limit. moral grounds.

nousing limit.

In any case lifting the housing fought very hard in recent years limit would not necessarily to end the 3 per cent limit. One benefit all migrant workers of the few mines to secture a Residential rights could be restricted to exclude those miners—the majority—who come from ery, an open-cast operation de-veloped jointly in the 1970s by Rand Mines and Shell. The involvement of an overseas com-pany sensitive to international anti-apartheid opinion was

Shell pressed the South African Government to house 50 per cent of black workers with their families. The government eventually agreed—but only by advancing the roundabout argu-ment that if Rietspruit had been an underground mine it would have required many more workers than it actually needed. So Pretoria could claim that the 3 per cent limit had not been

3 per cent limit had not been breached.

The industry does not believe that reforming the law would bring much immediate change. Anglo American, the largest mining house, which has long campaigned for political reform, believes there will be migrant labour for a long time to come. Nevertheless, it plans to build 30,000 family houses at its mines over the next few years.

The industry baulks at the cost of housing all workers families, especially at a time when many mines are investing

families, especially at a time when many mines are investing heavily in upgrading single men's accommodation.

The industry's liberal critics say that the companies would not necessarily have to carry the full cost of family housing — workers who wanted to settle could be encouraged to do some of the building themselves.

Some companies claim that since mines have finite lives it makes no sense to build settled communications around them communications around them—despite the fact that such

despite the fact that such communities exist at mines in most other parts of the world. Supporters of the migrant labour system also argue that the extra income that mining jobs bring into villages is important in alleviating poverty. The minimum monthly underground wase on the mines— The minimum monthly underground wage on the mines —
R200 — is as much as most
villagers earn in a year on the
land. Critics say that rural
overpopulation lies behind the
poverty — so miners should be
encouraged to take their families off the land.

The wishes of the black
workforce are a matter of dispute. The employers concede
that there are miners like Mr
Nikose at Harmony who want
their families with them. But

their families with them. But they believe that if black worthey beneve that it mack wor-kers were allowed to settle at the mines, most would choose not to because they would be loathe to give up their village homes, land holdings and tradi-tional lifestyle.

In most other contries, the process of industrialisation has inevitably taken workers — and their families — off the land to their ramines — off the land to new homes near the place of Magazines now account for work. There is little reason to believe South Africa should be different, but only a change in the law would reveal how quick, how extensive and how perman, ent their shiftle in population the law would be a shiftle in population would be a shiftle in population to the contract printing.

Cuthack of contract printing issue basis, according to the managing director of the group of titles, Mr Tom Moloney, who out. A plan to produce a new national daily in the UK in lamb another title on September of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of titles, Mr Tom Moloney, who of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of the group of titles, Mr Tom Moloney, who of



Robin Miller, left, and Frank Rogers: belief in small groups

Angling for success

ANGLING TIMES celebrated Magazine group the start of the coarse fishing season this month by presenting its readers with a free "bread punch/disgorger" taped to the

punch/disgorger " taped to the front page.

Inside, a former world fishing champion, explained how to use one end of it to fashion morsels of irresistible hait from thin sliced loaf and the other end to get the hook out of the fish's mouth again.

Angling Times—circulation around 120,000 and profits of £580,900 last year—was the first national magazine to be launched by EMAP, the regional newspaper publisher, more than 30 years ago, Yet it still gives a clue to the company's increasingly successful magazine publishing strategy and its taste for targeting specialist areas of the market inhabited by enthosiasts.

"There's a lot of mystery,

inhabited by enthusiasts.

"There's a tot of mystery, technique and equipment in fishing," says Mr Robin Miller, EMAP's group chief executive who began his career as a reporter on another early EMAP magazine, Motor Cycle News.

There has also been a lot of technique and even a little mystery involved in EMAP's success in acculring or lamching

cess in acquiring or lamching
79 leisure, computer and
business magazines while avoiding the sort of expensive disasters that are almost a part
of the publishing way of life.

Last week EMAP amounced record pre-tar profits of £10.2m, a rise of 32 per cent, on turnover of £101.4m. The results reflected the group's increasing concentration on four areas—consumer magazines, business magazines, newspapers and exhibitions—and disposals of the retail newsagent business and a cuthack of contract printing.

EMAP has come a long way since launching Angling Times, reports

Raymond Snoddy Telegraph, once the centre of the business, now account for only 22 per-cent of turnover. "It has been a most dramatic change in the constituency of the company," says Mr Frank Rogers, EMAP chairman and a

former managing director of the Daily Mirror and later IPC. The business reality behind a stark recital of statistics is the success of magazines such as Practical Fishkeeping, bought seven years ago for £2,000 when it was selling 4,000 copies

and which now sells nearly

agers and young women in materialise.

mind.

The series began with Smash
Hits, which now sells more
than 500,000, followed by Just
17. The latest Looks, launched
last autumn, is already close to
breaking even on an issue by
issue basis, according to the
managing director of the group
of titles, Mr Rogers believes that
Mr Rogers believes that
Mr Rogers believes that
EMAP will continue to expand
by acquisition—it recently
bought the Bedford County
Press from Westminster Press
---and by growing its own new
titles.
Expansion overseas is also
possibility but expansion into
Fleet Street is virtually ruled
out. A plan to produce a new

year-olds who are more likely to buy LPs and compact discs than single records.

Mr Eric de Bellaigue, publishing analyst at stockbrokers Grenfell and Colegrave argues that the extraordinary success rate of EMAP's magazine launches distinguishes it from

most other magazine groups. "This owes much to the environment that top management has succeeded in preserving which attracts creative people, notwithstanding the increasing size of the group,"
Mr de Bellaigue believes.

The top management team at EMAP — Mr Rogers, who is EMAP — Mr Rogers, who is also deputy chairman of the Daily Telegraph and Sunday Telegraph, Mr Miller and Mr David Arculus, deputy group objet executive — believe in groups small enough for people to know one another.

The EMAP chairman cites two lessons from his years in publishing—that certain types of magazines are more likely to succeed than others, and market

35.000:

Then there is PC User, devoted to the IBM personal computer, launched with "perfect timing" just before IBM started selling its PC in the UK and now thick and fat with glossy advertisements.

Business publications such as Plastics & Rubber weekly may have a lower profile but EMAP says, "make very very good money." But perhaps EMAP's most dramatic publishing success has been the series of magazines launched with teenagers and young women in

David Marsh looks behind the battle to conquer Aids

The billion dollar squabble

INTERNATIONAL Aids experts wellcome Foundation in the meet in Paris today to discuss UK, Organon of the Nether-portions in parts of Latin admit that an illustration of the ways of tackling the seemingly unstoppable killer disease. But a joint venture between the their talks will be overshadowed by the virulent dispute between Pasteur.

France and the US over patent problems of Latin admit that an illustration of the US-discovered virus, called lack of developed public health services seriously impairs efforts to stop Aids spreading on the discovery in May 1984.

Diagnostics Pasteur has linked to reach epidemic propublishing slip. He has had to admit that an illustration of the US-discovered virus, called lack of developed public health services seriously impairs efforts to stop Aids spreading on the discovery in May 1984.

Diagnostics Pasteur has linked to reach epidemic propulation admit that an illustration of the US-discovered virus, called this article in Science magazine efforts to stop Aids spreading through blood transfusious and prostiution.

Diagnostics Pasteur has linked to reach epidemic propulation of the portions in parts of Latin admit that an illustration of the US-discovered virus, called the services seriously impairs efforts to stop Aids spreading through blood transfusious and prostiution.

Diagnostics Pasteur has linked to reach epidemic propulation of the portions in parts of Latin demit that an illustration of the US-discovered virus, called the propulation of the pro

About 2,000 researchers from 40 countries are expected at the three-day Paris conference —a sign of the extent of inter-national exchange of informa-tion and collaboration. Three times as many papers are to be delivered than at the last big international conference in Atlanta, in the US, last year.

nieur of the Institut Pasteur and Dr Robert Gallo of the National Cancer Institute in Bethesda, Maryland — which until 1984 co-operated on Aids research—is damaging efforts to pool resources on combating the illness. None the less, both groups will be at the Paris

Companies marketing tests internationally for screening potential Aids carriers include

up with Seattle-based Genetic Systems to sell the tests in the The US government last US. The French test was month broke off talks with the Institut Pasteur, the French approved by the Food and Drug Institut Pasteur, the French Administration in February medical research organisation, only after a long delay, which over patents for diagnostic kits, gave unfair advantage to its sales of which are expected competitors, above all Abbott eventually to be worth \$150m a Laboratories, the French Institutes appropriate the sales of the s tute says.

year worldwide.

The dispute pits scientific the patents controversy holds teams from the Pasteur institute against the US National Institute of Health (NIH) in a battle over legal recognition of who first discovered the Aids virus.

Aids has also become the focus of rivalry between scientists both because of commercial pressures and for develop in the next few years.

Aids or acquired immune tufe says.

The patents controversy holds

About 25,000 people in the world have Aids. And the total infected by the illness net all of whom will develop symptoms —is at least three millions.

There is as yet no effective treatment, in spite of a number of highly-publicised efforts to ter 'ugs against the disease.

Mr Christian Policard, chairman of Diagnostics Pasteur, says Aids in the industrialised world is spreading with "controlled acceleration" but in countries like Brazil it is "catastrophic."

"catastrophic."

Signs of a possible breakthrough in the disputs between
French and US researchers
surfaced last month when the
new French Health Minister,
Mrs Michele Barzach, agreed
with a suggestion from Mr
Curtis Bowen, the US Health
Secretary, for an international
foundation to pool resources
on Alds. on Alds.

However, Professor Dedonder says he will accept this solution Aids, or acquired immune only if the institute reaches deficiency syndrome, is contagious mainly through contagious mainly

Dr Gallo, whose rival team in 1983, borrowed and studied in the West meetly hasmo sample viruses sent across the sample viruses sent across the Affantic by the Pasteur group, philiacs, promiscuous homoser uals, and drug addicts have been affected. Death comes from progressive lowering of the progressive lowering of the US Health Secretary, Mrs body's resistance to infection. There is as yet no effective

There is as yet no effective treatment, in spite of a number of highly-publicised efforts to ter 'ugs against the disease.

Between 1.5m' and 2m the Use year It was partially rewarded at the end of April by a declaration from the US patent office declarding from the US patent office declarding in the disease in the "senior party" in the disease in the disease in the "senior party" in the disease in the disease in the disease in the "senior party" in the disease in th

The mistake—the complex molecular strutures of the two viruses are very similar — shows the Gallo team was copying French work all along, the Institut Pasteur says. Professor Dedonder says his institute's lawyers have now uncovered considerable evidence—includ-ing depositions made under the US Freedom of Information Act — "that Gallo was using samples which we had sent

them."
The affair has sent a flame of commercial competition through a scientific community which has previously worked on the basis of scholarly co-

Prof Dedonder admits that he approached the matter with a certain innocence when negotiations with US government officials, accompanied by a battery of lawyers, started in earnest last year. Even though the Patent Office has heartened Pasteur

Office has heartened Pasteur Institute by its decision in April, the legal struggle could take another two years. This is one reason why Prof Dedonder says he is still open to "compromise."

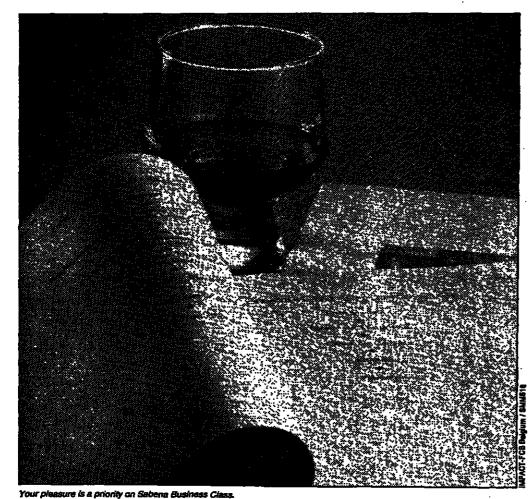
Now that Diagnostics Pasteur

Constitutions of the property of the structure of the property of

Now that Diagnosucs rasteur/
Genetic Systems marketing
efforts have been given extra
bite by the Patent Office move,
a compromise could however
be harder to achieve, given
the scale of the rewards of



RIVALS: Three of the Pasteur team and, right, Dr Robert Gallo of the US



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MANAGEMENT

BREAD, so conventional wisdom has it is a mature industry in Britain. Year after year of price warfare has eaten away at margins: the supermarkets are compounding the problems of a saturated marketplace by usurping the role of the High Street baker with their in-store bakeries; and all it takes is a long, hot summer to wipe out the profits from the rest of the

The food giants seem to agree.
Throughout the early 1980s
Associated British Foods, Ranks
Hovis McDougall and United
Blacuits—which transformed
the bread industry in the 1970s
and 1970s by cabbling up local and 1970s by gobbling up local bakers' shops and turning them into chains of national bakeries —have slowly, but surely. beaten a retreat from bread

Yet over the same period Greggs has grown from a baker's shop in Newcastle into the country's largest independent bakery with a stock market listing and a chain of over 300 shops across the country.

The catalyst for Greggs' growth has been the intro-duction of a highly flexible management style, which includes considerable autonomy for local managers. and the encouragement of employees to contribute to the company's development through concepts like quality circles. This has helped Greggs to be responsive both to its workforce and to market trends. In the last year or so this flexi-bility has enabled the company to make the most of changes in public taste towards high fibre diets and healthier eating by diversifying away from white bread (where price competition is severe) towards more profitable products like crusty, granary and wholemeal loaves. "The retail bakery business is competitive, thanks to the development of in-store bakeries, a relatively small part of the food giants' operations," says David Stoddart, a retail analyst

stockbrokers Capel Cure "So the food giants are with-drawing from the retail sector. ABF has sold off some of its shops, RHM seems to have called a nait to developing its Lite first-name terms. In personnel the region, is the chain and United Biscuits management they are years process too.

There are the North East from bakeries insonnel management is a product baye kept the region.

So how has Greggs succeeded So how has Greggs succeeded the company diversified away at a time and in an industry from Tyneside in the 1960s each in which so many others have new regional operation was devised as an autonomous division.

because they are a very, well managed company," says Stod-dart. "Marks and Spencer is the classic example of a comdart. "Marks and Spencer is supplying its shops from central the classic example of a combany that has outperformed its giants have tended to supply competitors by looking after its their retail bakeries from single, people. Greggs isn't far centralised production units—



Finding growth in a contracting market

Alice Rawsthorn explains how Greggs Bakery took on industry giants

IAN GREGG did not set out to be a baker. He began his career as a solicitor but took over the family business, the baker's shop in Newcastle, on his father's death in 1964.

Throughout the 1960s Greggs expanded by opening new shops in and around Newcastle. At the end of the decade it moved further afield, into Glasgow, Leeds and Manchester.

By the mid-1980s Greggs sported four regional divi-

relations is excellent. The to supply up to 100 shops within management has paid attention a 50 or 60 mile radius. to all the little things, to providing communal canteens for regional division therefore managers and workers, to ensuring that everyone is on

of the company's structure. As

Although Greggs makes the most of economies of scale by

sions and some 260 shops. Iau Gregg drafted in Michael Darrington, from United Biscuits, to take his place as managing director, leaving him free to concentrate on his role as chairman and to prepare the company for a stock market flotation.

Greggs sailed onto the market in April 1984 with an issue that was 97 times over-subscribed. The flotation gave it paper to play with, and a cash pool, part of which was ploughed into the acquisition

"The quality of industrial bakeries, each with the capacity

exerts complete control over not only the retail units within "There are certain constraints

on local management, but we have kept them to a minimum, says Ian Gregg, the chairman. "We have always believed in giving our people as much responsibility as possible. So in terms of what is manufactured, how the retail chain expands, production targets and the marketing policy, they have complete freedom."

Structural autonomy their retail bakeries from single, centralised production units—of employee incentive schemes. Stingle discontinuous description of employees, from board of improving product quality, cutting costs and making the working environment more pleasant

"Given that each of our divi-sions operates independently it is essential that staff are committed to the company and feel motivated," says Gregg. "We have done everything we can to ensure that they identify with the business. But this is

with the business. But this is a very important area and one at which we just have to keep trying harder."

Although each Greggs division benefits from the cost advantages of large scale manufacturing, each shop is presented to the consumer as if it were a traditional, local bakery. The majority of the shops products — around 60 per cent — is sourced from the central bakery, but each shop central bakery, but each shop has its own oven and the rest of its stock is baked on the premises.

We try very hard to

"We try very hard to encourage people to look upon our shops as their own local bakery," says Gregg. "The sign above each shop even reads 'Greggs Bakery,' singular.
"Of course as the company has expanded this has become increasingly difficult. We now present ourselves to the City as a substantial, national company, yet we want our customers perceiving us as a quaint, traditional bakery. It is customers perceiving us as a quaint, traditional bakery. It is

of Braggs, a West Midlands bakery the following autumn, and part into the purchase of

the Merret and Parker chain of bakers' shops in Wales a

of calcies shops in water a year ago.

Earlier this month Greggs reported a 38 per cent growth in pre-tax profit to £2.65m in 1985. The chare price has risen from its striking price of 165p to hover around 240p

and the company, which now has a market capitalisation of

£25m, is scouting about for acquisition opportunities.

participate in profit sharing and in bonus schemes. The company has also encouraged staff to buy

shares, through option and savings related schemes. Employees already hold 4 per cent of Greggs' shares, with an additional 6 per cent under

Greggs also encourages its

staff to share in decision making. Two years ago the policy of regular briefings was formalised by the introduction

of the Japanese concept of quality circles to three of the

Within the quality circles, specially trained members of staff generate discussion on every aspect of the company's

The second second

option.

a dilemma."

Nonetheless functioning as a large operation goes beyond impressing the institutions. Fluctuations in the cost of raw materials and the growth of supermarket in-store bakeries has made price competitiveness more important than ever

before.

Perhaps, perversely, in-store bakeries could offer an avenue for growth. Greggs already supplies Sainsbury in the West Midlands and the Co-op in Yorkshire and, in the long term, should the in-store bakeries erode its market share, Greggs could act as a supplier.

In the meantime it is concentrating on resalting as a source of growth. Greggs will

source of growth. Greggs will continue to expand its established divisions. Some 14 new shops are planned for the current financial year.
"So far we have adopted a

very single-minded approach to our business," says Gregg.
"From time to time we have looked at moving into other areas of retailing, but never sly. It always seemed to me that the amount of effort required to secure growth in a new field would be so much greater than the effort needed to improve our performance in the field we know so well.

"Eventually we will expand outside baking. But in the mean-

activities in an attempt to time we still have 50 per cent stimulate suggestions on ways of the country to expand into of increasing productivity, as Greggs the Baker."

Decision making

Structural defects abound

Richard Evans and Christopher Lorenz report on the findings of a study into what constitutes good strategic management

large diversified companies could be improved if they paid more attention to the way they manage relationships hetween head office and divisions or individual business units. In some companies the role of central management does down-right harm to the verformance. right harm to the performance of their businesses, rather than adding value to it.

This is one of the central conclusions of a major study of decision-making in British in-dustry which has been carried dustry which has been carried out by a research team from the Centre for Business Strategy at the London Business School, The team's findings are contained in three papers just published by LBS which were discussed at a seminar attended by over 100 semior executives in London last week.

In warning against the danger of mismatches between a com-pany's strategy and its ability to execute it, the study not only examines the significance only examines the significance of formal corporate structures, but also the way they are operated. It quotes a senior executive of one company as attributing its problems not so much to a lack of systems and structures, but to the fact that "we didn't have the right people and attitudes."

The initial intention of the researchers, led by Michael Goold and Andrew Campbell, was to identify the way strategic decision-making processes worked, to document the best current practice in the UK, and to decide the proper role of a corporate headquarters. At the time it seemed a straightforward

task.

They envisaged being able to conclude their research with a description of the best role for corporate HQ to play in an organisation, and to define "good" strategic management. "But as we got into the research we found very different strategic management, styles, each with strong advocates," says Goold.

At one extreme, among the 16 task. strong advocates," says Goold.
At one extreme, among the 16
leading UK-based companies
interviewed in depth were
organisations like BTR, Tarmac,
Hanson Trust and GEC, which
believed in responsibility for
strategy and results being
clearly located with profit centre
management.

management.

At the other extreme were companies like Lex Group, BOC and STC, which saw an essential management.

The style, according to the Business Strategy, London Rusiness School, Sussex Place, standard of strategic thinking Regent's Park, London NW1 within business units, permits

in providing strategic leadership and attempting to co-ordinate strategies between different businesses in the group.

"Between these polar opposites we encountered a variety of intermediate styles," the authors say, "Since there were successful companies operating under each style, we have to doubt whether are began to doubt whether any single, universal approach to

single, universal approach to corporate strategic management would emerge as superior."

Their researches identified eight styles of management, but most companies, including all 16 researched in depth, could be electified under three key. be classified under three key

beadings.

First, there are the "strategic planning" companies, the overriding coheern of which is with the building of maximum long-term competitive advantage in the businesses within their portfolio, even at the expense of some short-term profitability. Into this category come BOC, BP, Cadbury Schweppes, Lex, STC and United Biscolts.

Wide search

Such companies seek to build their portfolios round a small number of "core" businesses, often with co-ordinated, global strategies. The authors say this style leads to a wide search for the best strategy options, and to a tenacious pursuit of ambitious long-term goals.

But decisions tend to be

performance is less decisive than it could be, and the business units often fail to feel closely identified with the strategy. Financial performance is typically strong, with fast organic growth, but serious set-backs are encountered from time to time.

Second, the "strategic control" companies, like Court-ands, lCI, Imperial Group, Plessey and Vickers, balance competitive and financial ambicompetitive and inancial ambi-tions. They support growth in strategically sound and profit-able businesses, but are more willing to rationalise their port-folios by closing down or divest-ing other businesses.

The style, according to the

THE performance of many role for corporate management businesses to adopt long-term large diversified companies in providing strategic leadership strategies, and increases motivation to perform for business

unit management. But there is a danger that But there is a danger that
planning processes can become
bureaucratic yet superficial, and
that ambiguous objectives can
cause confusion, risk aversion
and "political" manoeuvring.
Strategic control companies
have achieved profitability improvement and share price
recovery, but they have seen
less growth and fewer major less growth and fewer major initiatives than the other

categories.
Third, the "financial control" Third, the "financial control companies, which include BTR, Ferranti, GEC, Hanson Trust and Tarmac, focus more on financial performance than on competitive position. They grow their portfolios more through acquisitions than through acquisitions than through internally generated gains in

market share The style provides pressure for profit growth, clear success criteria, timely reaction to events, and strong motivation at the business level.

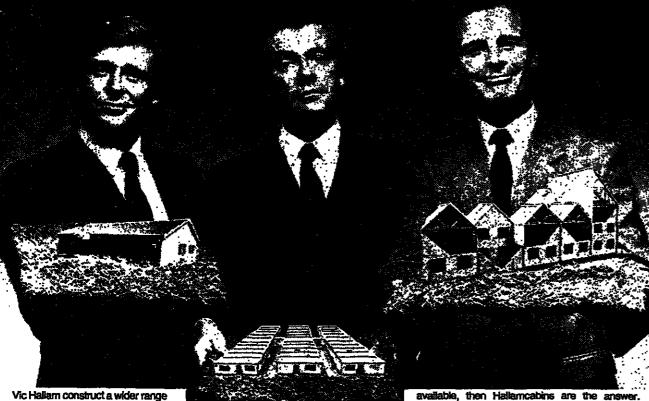
But it can cause risk aversion. reduce concern for underlying competitive advantage, and limit investment for long term pay-offs. Although financial performance in the category has been excellent, with rapid share price growth, there has been less long term, organic business building.

"The strategic planning style is probably the hardest to do well, but if done effectively it has the potential to add more value than either of the others," according to Goold.

The researchers conclude there is no best way to manage strategically. "We believe, however, that a clearer appreciation of the choices and trade-offs in-volved will lead to more effective management of large diversified companies."

Of one thing the team is certain: that centralised and holding company styles of management both have significant drawbacks. Centralised styles can be appropriate, but holding company styles—without head office involvement in either strategy or control — " are instrategy or control —
variably unattractive." Making: Strategic Decision Making: The Corporate Role. Centre for

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Keeping the hanging debate alive

jected the restoration of the death penalty for all modes of murder. Capital punishment for terrorist murderers, in particular, was out-voted by 361 to

Now 64 of the minority of MPs have signed an early day motion in the Commons calling for a debate on imposing the death penalty for acts of terrorism. The motion links the demand for the return of the hangman with the recent trial and convictions of those who organised the bomb blast at the Grand Hotel. Brighton, during the Conservative Party confer-ence in October 1984.

The country is thus poised yet again to hear the hoary arguagain to hear the heary argu-ments about the death penalty, which have been debated ex-haustively over the past four decades.

The removal of the death penalty from the statute book in 1965 was the culmination of an arduous process of education and persuasion of senior civil servants in the Home Office first, then ministers, and ultimately parliamentarians, in the face of a perceived public opinion that remained un-persuaded by the arguments for

The battle for the ending of hanging had been long and hard, not because it took time to demonstrate that the bar-barous penalty was socially dispensable—all the evidence had pointed to the fact thata it was no more a deterrent than life imprisonment—but because the judicial punishment of death was supported by public indignation and horror at the crime of murder, and an age-old tradition of hanging.

Ever since the reign of Henry I the worst miscreants were hanged by the neck until dead — sus per coll, to use

risk without realising it.

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than its efficacy.

The Commons debate on July on the supposed deterrent effect (unique or otherwise) but more on the public's demand for retributive justice.

Parliamentarians had been so bombarded over the year with the statistical evidence, which bore out the criminological truisms that the death penalty had no discernible influence upon the rate at which murder was committed, that the rational argument for abolition already won the day.

The penalty was invented more for its advertisement value than for its efficacy

death penalty decided to switch their attack to those forms of ings of outrage that emotion

Secretary of the day, was a loud advocate of the death penalty

murders were akin to treason. an offence against the State and not directed at an individual victim or victims.

But, by common consent, murders by terrorists are the least deterrable, the most likely

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Of The Specialists?

THREE YEARS ago next month execution that was invented to provoke reprisals if the more for its advertisement value 'murderers 'are sentenced to". death and prone to confer martyrdom on the condemned terrorists (with all the implications of that political fact). Almost all the countries of If met with the death penalty they are also likely to expose the authorities to a greater risk to security and escapes from

> At the Conservative Party Conference of October 1983 (the year before the Brighton bombing) Mr Brittan accepted the defeat in the Commons. Instead he proposed long periods of incarceration for those terrorists brought to justice.

> distinction, that such murderers were traitors: "Terrorist murderers seek to destroy the very fabric of society, for they aim to secure by violence what they cannot obtain through the ballet her. They are the hitter lot box. They are the bitter and sworn enemies of a free society. It is for that reason that they must serve at least 20

Many of them will serve very much longer, particularly when the judges have made lations to that effect." (Mr Justice Boreham, at the Old Balley, recently recommended a minimum of 30 years in prison for Mr Patrick Magee, the perpetrator of the bombing of the Grand Hotel, Brighton.)

for hanging will be met by a counterclaim by abolitionists that the argument should be laid to rest for the foresecable He reasoned that terrorist future, And this time events

opened for signature and rati-fication by the members of the Council of Europe. The proto-British Governments have not

vide for the death penalty in their laws only in respect of acts committed in time of war or of imminent threat of war. western Europe have signed. The UK Government, however,

Ministers argue that in Bribe invoked to delay or prevent tain the question of abolition, the abolition of capital punishment by any state party to the death penalty traditionally has present covenant."

Mr Dougles Hurd, the preent Home Secretary, repe

Britain is bound by covenant to move towards abolishing capital punishment

Wales Conservative Party's annual conference at Porthcawl. "There is no way that the issue can be tackled except as a free vote in parliament," he

maintains its neutrality on the issue of the death penalty. As we are told that in 1983 the Cabinet was equally divided on in Europe are likely to be the issue, there could be no inclination to record interpolation on April 28, 1983 the Sixth Protocol to the European Congention of the European Congention of the European Congention of the European Congential of the European Congential

of the death penalty.

Covenant on Civil and Political Rights, to which the UK is a party, permits the death penalty for the most serious criminal binds states to move toward abolition by providing the

The covenant merely acknow-ledges that it may be right that the ultimate sanction cannot safely be dispensed within oped a degree of civilisation that prompts its legislators to do without it. Whether death is the appropriate punish rebels and traitors in politically unstable countries is another question. The European Convention acknowledges as much by allowing for the death penalty in time of war or imminent threat of war only.

Since 1950 Britain has ad-Since 1950 Britain has adhered to the European Convention, which by Article 2 has countenanced the right of member states to keep the death penalty for serious offences. That Article has now been repealed by the Sixth Protocol-

So on the one hand Britain accepts the right to keep the death penalty. On the other hand Britain declines to remove that right. That is not the stance

If the 64 Conservatives do obtain a debate on the death penalty for terrorist murders

Seeking out life companies' potential in a changing market

BY JOHN MOORE

ervices markets, the future names. Services Bill, the threat of competition from banks and building societies and other develonnents provide extensive chalenges for life insurance.

studies by analysts at Quilter also have plans. Goodison and by Greenwell Montagu, the stockbrokers, life assurance is in a considerable period of turmoil.

Three major issues have been identified by the two analysts, the marketing opportunities available to the life insurance industry; the potential for product development; and uture strategy and structure of

Banks, building societies, insurance brokers and con-sultants, estate agencies, finance companies and share shore as vell as the life insurance companies all compete for a share

At the same time that larger financial groups are being groups are being formed, groups such as the Prudential, Hill Samuel, Ham-bros, Royal and General Acci-dent are acquiring estate

being formed through acquisi-tion of regional stockbrokers carrying out mainly private client business by James Capel, Commercial Union, and Laing

One consequence ed competition is that Justinian life insurance companies have Legal & General has a deposit-diversified. London & Man-taking licence.

THE LIFE insurance industry chester, Royal London Mutual

Sun Life and Equity & Law have acted as agents in packag-

Greenwell says that the moves have been stimulated by a need to offer a broader range of products to an increasingly sophisticated public.

There has been greater com-petition in the mortgage lending market. The proportion of borrowers repaying by endowment policy has been rising again, in spite of abolition of life assurance premium relief in the 1984

bilities for cross-referrals volumes in this area. in integrated insurance businesses, such as between the life insurance business also Prudential's sales force and the estate agency business it is for development of pension

Attraction of clients at an early age might allow life companies to meet their financial service requirements and increase business volumes.

Deposit-taking and unsecured lending are other areas which created by some in response to analysis think offer potential the aggressive growth of groups for the life companies. Refuse formally declared an intention to offer unsecured lending through its association with Leopold Joseph, while

On other fronts, Commercial faces an unprecedented period and Refuge are all active in Union has acquired a small the domestic mortgage market, regional stockbroker likely to on-lending funds which they be developed into a substantial have borrowed in their own private client business with the investment management pro

vided to complement its life insurance product range. Quilter Goodison says ag societies and other developwholesale by banks for some the life insurance business has
time, but more recently the penetrated most of its potential
reges for life insurance.

According to two recent

According to two recent

The life insurance business has
time, but more recently the penetrated most of its potential
reges for life insurance.

Prudential has entered the markets quite broadly but in
market as agent for Citihank of very little depth. While it has
the US. Abbey Life and Pearl
an extensive customer base,
the life insurance business has most customers hold only a tiny amount of life insurance, and average expenditure is only about 2.5 per cent of income.

In common with other savings areas life insurance is heavily reliant on the top 5 per cent of earmers.

An important area which the analysts believe will continue to provide growth for life insurance is pensions. The changes to the State Earnings Related Pension Scheme and from active Government encouragement toward personal pen-It is argued that there are sion schemes should stimulate

for development of pension

To increase market share in some classes of business com-panies have diversified out of marketing.

created by some in response to such as Allied Dunbar and Abbey Life.

The direct sales forces of these companies, the originators of this approach, are estimated at 3,000 and 2,500 respectively, against Legal & General's estimated 1,200.

Contracts and Tenders

INSTALLATION OF COST CONTROL AND GENERAL ACCOUNTING SYSTEM IN TURKEY

Later this summer Turkish Petroleum Corporation (TPAO) based cost control and general accounting system.

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The bank would be interested in proposals for assessments of the total or part of the international trade transactions — upon receipt of such information, the bank will request quotations from qualified companies.

The relevant communications should be sent to the address below to be received by the bank no later than 8th August 1986.

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Departmento De Servicios Administrativos Apartado 10058, San Jose, Costa Rica. . . .

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SUDAN GEZIRA REHABILITATION PROJECT CONTRACT NO. 1 SUDAN GEZIRA BOARD COTTON GINS

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The Government of the Republic of the Sudan has received an offer of financing from the Saudi Fund for Development towards the cost of the rehabilitation of facilities in the Gezira area including the design, construction and commissioning of ginning and lugatta plants at two sites, namely Bageir and Meringan. These-funds amount to Saudi Riyals 56.8 million and it is intende apply part of them towards the cost of the contract to which

Applications for re-qualification will be considered only from principals who are prepared to undertake full responsibility for

carrying out the work. Joint ventures or consortia of two or more firms will be required to submit pre-qualification data as requested above for each of the member firms, together with an affidavit signed by all parties of the proposed joint venture or consortium declaring their intent to form a partnership.

The Contract will be of the turnkey type and shall comprise all things necessary for the completion of the complexes and various facilities ready for occupation and their working by the Employer's staff and shall include the provision and installation of everything necessary in design, manufacture, construction, installation of Plant and putting to work to enable the Contractor to hand over to the Employer the Works finished in every respect and to the entitlection of the Employer. satisfaction of the Engineer.

Satisfaction of the Engineer.

The Pre-qualification Document will require that prospective tenderers provide details of their experience and past performance on similar contracts, their capability with respect of personnel, equipment and plant and their financial position. The Pre-qualification Document containing preliminary information concerning the works and pre-qualification forms is available against a non-refundable payment of £20 from:—

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PO Box 998 Khartoum Republic of the Sudan

The Pre-qualification Document will be available for distribution from 20th june 1986 and the closing date for submission of completed forms is 18th July 1986.

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Company Notices

BAYER AKTIENGESELLSCHAFT

PAYMENT OF DIVIDEND

NOTICE 19 HEREBY GIVEN to stareholders that following a Resolution passed at the Annual General Meeting of shareholders held on 19th June, 1986 a Dividend for the year 1985 of DM. 10.00 per share of DM. 50 nominal will be paid as from 20th June; 1986 against delivery of Course No. 44. All dividends will be subject to deduction of German Capital Yields Tax

of 25%.

The net amount of dividend is payable in German Marks. Paying Agents outside Germany, will pay in the currency of the country in which the Coupon is presented at the rate of exchange on the day of presentation.

Coupon No. 44 may be presented as from 20th june, 1986 at the Company's Paying Agents in the United Kingdom:

Hambros Bank Limited Hill Samuel & Co. Limited Kleinwort Benson Limited S.G. Warburg & Co. Lot. from whom claim forms may be obtained.

United Kingdom/Income Tax will be deducted at the rate of 14% (14 Pence in the £) unless claims are accompanied by an affidavic. German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agents will, upon request, provide the appropriate form for such recovery. Leverlusen
19th June 1996
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THE NETHERLANDS

Aldeburgh Festival

Ronald Crichton

The recent death of Peter Pears underlines a sense of histus over the summer festival at Aldeburgh. What should they do next? Adjustments and slants of policy — more of this or that kind of old or new music, the featuring of this or that eminent performer — will not alter the fact that there are essentially only two things to do: stop or go on.

The music hardly suggests a

Absent from Aldeburgh for a few years one forgets the warm immediacy of the Maltings acoustics, the sense of space combined with intimacy, preserving contact with the source of sound. A few pages of Britten's Sinfonietta at Wednesday evening's concert was enough to freshen the memory. This was a London Sinfonietta programme conducted by Oliver Knussen, including the first performance of Rupert Bawden's Le Livre de Fauvel.

Bawden's Le Livre de Fauvel.

Bawden describes the work as ballet that got no further than the drawing board." Fauvel, a wry ideas.

II. All were concerned in some way with oppositions, interfreactions, and evolving contracts between timbre, rhythm and speed.

One could speak of collisions, if that weren't too forceful a word for these timy wisps of sound brushing against one another. The dynamics are lower than Lambert's use of phrases like "inexorable advance" and "climactic moment" suggest, working from near-silence not very far upwards. It was worth the effort, especially in the Second Quartet, where the formal scheme was fieshed out with tautness and wry ideas.

are essentially only two things to do: stop or go on.

Since Aldeburgh remains a most agreeable place, since so much irreplaceable musical and administrative expertise has been built up over the years, one hopes they will go on. That, however, implies financial security and the ability to plan well ahead with official and private sponsors willing to bear wall ahead with official and private sponsors willing to bear track. The operas and big concerts which go off the beaten track. The operas and big concerts af the weekends will no doubt go on drawing full houses.

There is one more trump card. The Snape Maltings is by and large our most satisfying concert hall for sound. It is comfortable and pleasing to look at to a degree which makes up for lack of big city amenities—in these islands not much to talk about anyway. Think of a crowded concert on a hot evening in the main hall of. Absent from Aldeburgh for a few years one forgets the warm immediacy of the Maltings tracks. Including the sound are well and application, and evolving contractions, and evolving contractions, and evolving contractions. The main hall of a crowded concert on a hot evening in the main hall of. Absent from Aldeburgh for a few years one forgets the warm immediacy of the Maltings tracks and evolving contracts and a piece for oboe and harpsichord. Orpheus Cycle II. All were concerned in some tracks hatterned the mater is and tracks and evolving contracts and a piece for oboe and harpsichord. Orpheus Cycle II. All were concerned in some tracks hatterned the mater is and tracks and evolving contracts and the main hall of. II. All were concerned in some tracks hatterned the mater is and tracks and evolving contracts and tracks and evolving contracts and tracks are tracks. The provided where many interpolation and succeeded where many inexperienced ballet composers fail, in respecting dancer? limbs of composers and lungs by keeping his sections short. At this first hearing tracked where many inexperienced ballet composers fail, in respecting dan

Ceremonies/Sadler's Wells

Clement Crisp

The first performance of Christopher Bruce's Ceremonies by Ballet Rambert on Friday night was attended by that trauma dreaded by every ballet company: the loss of an irreplaceable dancer. Just two hours before curtain-up, Michael Hodges was injured. On the honoured principle that the show must go on, the programme was altered sufficiently works seen earlier in the ballet; Frances Carty, Christopher Caraey and Bruce hours in which to teach Bruce Michelson the role from scratch. To Mr Michelson's vast credit, and to that of his colleagues in the company, the feat was achieved, and with neves perhaps a little bit more like harp-strings, Ballet Rambert showed us Ceremonies to the calls of the first prographic imagery. The four couples who yield to the calls of the fiesh respond in varied for twery ingenious ways to their lusts: Siobhan Stanley and Ben Craft appear to enjoy themselves without too many complications; Diane Walker has animal who crawls at her side, in the most telling writing of the ballet; Frances Carty, Christopher Caraey and Bruce that three's company.

A supposedly shocking finale finds Sara Matthews sacrificed to whatever guiding force has bird of the fiesh respond in varied find very ingenious ways to their lusts: Siobhan Stanley and Ben Craft appear to enjoy themselves without too many complications; Diane Walker has animal who crawls at her side, in the most telling writing of the fiesh respond in varied find very ingenious ways to their lusts: Siobhan Stanley and Ben Craft appear to enjoy themselves without too many complications; Diane Walker has animal who crawls at her side, in the most telling writing of the fiesh respond in varied find very ingenious ways to the fiesh respond in varied find trot very ingenious ways to the fiesh respond in varied find the very ingenious ways to their lusts: Siobhan Stanley and Ben Craft appear to enjoy themselves without too many complex their lusts: Siobhan Stanley and find the

Elizabeth's astrologer, of Enochian keys and earthbound pleasure. There is a score (The Seventh Enochian Key) by Edward Shipley, which mingles Elizabethan sound with much harsher modernism. There is a handsome set by Pamela Marre of a temple in a wood, whose pillars lean further and further off-centre as the cast (in Elizabethan dress, until they strip for action) become more orgiastic in their behaviour.

It is predictable, with padd-ling in skirts, sudden couplings, and those literal gropings which

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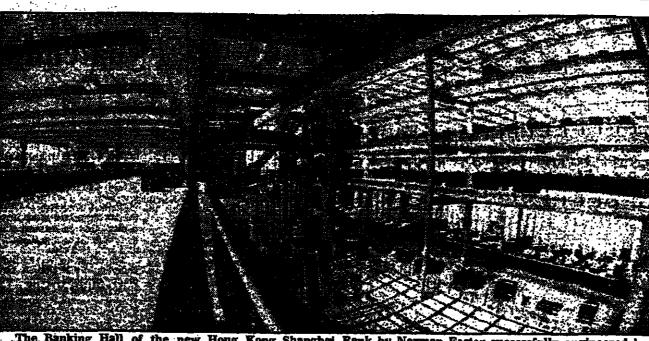
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the Royal College of Music has announced the appointment of James Lockhart as head of the Opera School. He is at present music director of Koblens Opera but the RCM states that "provision will be made to allow him the flexibility necessary to continue his conducting career."

The RCM Opera School has been restructured to include Mary Hill as director of opera studies. The new Britten Opera Theatre will be opened in November, the performances to be conducted by James Lock-bart



The Banking Hall of the new Hong Kong Shanghal Bank by Norman Foster successfully engineered by Ove Arup and Partners

Architecture/Colin Amery

The creative role of engineers

one singles in America were or Oxford Street, or some of the made in British architects and designers were less evident).

As I write this column the 1986 Aspen-Design Conference is drawing to a close in Colorado. This year the premier event has been devoted to British design and it is examining questions as wide apart as,

Mary Stuart/Coliseum

Richard Fairman

If there are any architects in Heaven they must be rejoicing at the undoubted fact that there is a public remainsance of interest in their discipline. This interest, at least in Britain, has been much stimulated by the distribution of gongs and prizes, epic treatment on television and even occasional pronouncements if the evinous of the Throne. However it takes more than a revival of interest to activate a whole profession, more than a few well chosen words to transform a culture. To measure the true success of any such revival it remains necessary to examine the success of any such revival it remains necessary to examine the success of any such revival of interest to activate the whole affair, Serving up Sir Hugh Casson and our own Sir Hugh Casson and our own Sir as compensions of a more informed architectural debate in levitably an air of the Princess of any such revival it remains necessary to examine the solid evidence, is the general standard of architectural design important exhibition that true success of any such revival of segment of a more informed architectural debate in levitably an air of the Princess of any such revival it remains necessary to examine the solid evidence. Is the general standard of architectural design importance in the school of the stimulating impact of good design on your daily working life? Working life? It would be churllah for the process of design in there are more good developers and entrepreneurs than ever, that there are more good developers and entrepreneurs than ever, that there are more good developers and entrepreneurs than ever, that there are more good developers and entrepreneurs than ever, that the eastablish ment? This should placed it is still necessary to move the cultural activation of a more informed architectural debate in levitably an air of the Princess of any such revival in the school curriculum. The establishment of a more informed architectural debate in levitably an air of the Princess of a more informed architectural debate in levitably an air of the

true success of any such revival doses of "traditional British it remains necessary to examine the solid evidence. Is the general standard of architectural standard of architectural suggest that the conference is design improving? Are you conscious of the stimulating impact of good design on your daily working life?

Is it true that good architecture now helps to let buildings? Is British design as successful as British pop music (in 1985 almost half the number front Any visitor to Liverpool one singles in America were or Oxford Street, or some of the revemped stations of both tects and designers were less British Rail and the London

in Architecture, a summary of the approach to the art of archi-tecture by Ove Arup and Part-ners. This great firm of engineers have been the back-bone of most important new building projects since the war. They may sometimes feel that the engineer is the unsung hero of the architectural world. If we understood a little more

Piano and Fitzerald's new museum for the Menil collection in Houston not only looks conceptually one of the most fascinating new museums but is clearly an example of a totally integrated engineering and architectural approach. A roof designed for natural light beneath which works of art are shown only for short periods shown only for short periods marks an intriguing departure from traditional display policies.

the engineer is the unsung hero of the architectural world. If we understood a little more about the service that engineering supplies to architecture we may come nearer to an understanding of what contributes to architectural quality.

Ove Arup, now the great is redictional display policies. There are 17 structures in this intelligent exhibition. Each one clearly demonstrates the highest possible levels of engineering and design skills. Arup is the lode star of the profession—the great worry remains that their level of consistency and design inspiration is still such a rarity when it maestro of his profession.

Simon Boccanegra/Glyndebourne

Max Loppert

led pieces — to give the chartors in which that three's company.

A supposedly shocking finale rolls from scratch. To Mr Michelson's vast credit, and to that of his colleagues in the company, he feat was achieved, and with neves perhaps a little bit more like harp-strings, Ballet the harp-strings, Ballet the harp-strings, Ballet the harp-strings, Ballet the wait had been worthwile. Ceremonies as they had promised.

I wish I could say that, in the event, the wait had been worthwile. Ceremonies is an example of those "heast in man" ballets that chorcographers produce to remind us of the goat beneath the skin. There is a programme note, wholly unhelpful, which talks of Dr Dee, the first Queen Elizabeth's astrologer, of Encohian keys and earthbound pleasure. There is a score of the goat beach of Lames Lockhart as head of the content of the content of the content of the content of the cast gave except the state of the cast gave except the cast gave except the cast gave except the state of the cast gave except the state of the cast gave except the state of the cast gave except the cast gave except the cast gave except the state of the cast gave except the cast gave except the cast gave and the cast gave and the cast gave and the cast gave for the small the state is gave to

justice at all. Although the radiantly calm.

score of Mary Stuart is not. The rest of the cast gave extered in quality, its music always shows a sensitive touch to its subject: in Mary Stuart's solos ally) more accuracy from Peter Donizetti fashions vocal lines for this character and no other would have given the evening a chromatic notes of pathetic he has yet discovered. More lyrical shaping of the lines is needed, more shading of the words, more cast-iron certainty

informs the sweep of some scenes. Carol Vaness (Amelia-Maria) was in ample lustrous voice (though her failure to engage with words robs the singing of its fullest impact).

Picasso sketchbooks at Royal Academy

An exhibition showing 300

Physical Academy and the settings for two of the three pages from 45 of Picasso's organised by the Pace Gallery. New York, it will then tour the line were touched in lightly; and the cadenza was affecting as music, not just a pages.

Picasso sketchbooks at Royal Academy

An exhibition showing 300

Picasso's organised by the Pace Gallery. New York, it will then tour the dilly from September 11 to States before returning to November 23. But so many infelicitous touches mar the production, and

Charlie Girl/Victoria Palace

Michael Coveney

dehantly hocked to see it for six years. The great coach party success was founded on a combination of Anna Neagle's enduring popular appeal, Joe Brown's pre-eminence in the charts (in spite of the Beatles) and Derek Nimmo's sudden television fame.

Name was have the seme old the six years and dance invite ments in songs and dance invite ments in songs and dance invite applause on a "marks out of ten for effort" basis.

Frankly, I would prefer to remember Miss Charisse for her films, especially the long duet in Silk Stockings. Here, her face straining with surprise, voice cracking with ill use, she dis-

Coney, is a straightforward rewrite of the Cinderella story, with the slight transatlantic variation of Lady Hadwell locking legs and social ambitions with her pushy American counterpart Mrs Connor (whose vain and smoochy son Jack, played to the grisly hilt by Mark Wynter, temporarily diverts Charlie from her Buttons).

Toutine and bashing out 2 few notes on the xylophone is akin to watching the sick man in the New Testament take up his bed and walk.

The music and lyrics of David Heneker and John Taylor rely heavily on reprises of the mediocre title song and a deadly mixture of slushy triple time songs and inane 1960s cliché.

Charlie Girl, a tediously These ladies, playing against unmemorable musical of 1965, is always quoted, not for its songs, are Cyd Charisse and Dora but for the fact that the critics Bryan. They make a pair of panned it and the public game old birds whose achieved defiantly flocked to see it for six years. The great coach application of the coach coach and coach levited in the coach application of the coach coach and coach levited in the coach coach and coach levited in the coach co

Brown's pre-eminence in the charts (in spite of the Beatles) and Derek Nimmo's sudden television fame.

Now we have the same old ghow—even the original advertising logo of a retroussée nosed coyly amiling "Charlie" is retained—with Cyd Charisse as the "nouvelle pauvre" aristocrat forced to open Hadley Hall to the public to pay off

This is all faintly dirtasteful,

aristocrat forced to open Hadley Hall to the public to pay off the death duties; Paul Nicholas as the Cockney pools-winner who sings, excruciatingly, of fish and chips before acknowledging his good luck and marry, ing the tomboyish eponymous heroine; and Nicholas Parsons as the "Littlehills" employer whose romantic snobbishness is briefly frustrated by the necessity of acting the part of a butler.

The book by Hugh and Margaret Williams, with Ray Cooney, is a straightforward rewrite of the Cinderella story,

Söderström and Bloch

Dayld Murray

high-romantic Russians in the second half she was in strong, confident voice. Earlier she was charming in Grieg, sophisticated in Liszt (though in less good French than I had remembered). Among her Schubert were a fine, unforced "Gretchen am Spinnrade," a very pretty "Musensohn" and her elaborately characterised "Erlkönig," perhaps too cleverly done to be moving. She had begun with Liszt, and by "Comment, disaientifs" it was clear that her pianist. Boris Bloch would make an extremely positive contribution to the evening.

Not only does Bloch make appreciative faces while he plays, and fascinating surgical gestures, but he is a strong and subtle musician with an fatter solo recitals,

Sally Burgess/Festival Hall

Max Loppert

bright ornaments of the English National Opera, is also capable of shining in song recital Last Thursday's recital showed that the voice has flourished since its translation from soprano to mezzo a couple of seasons ago. It sounded warm, full and fluent sounded warm, full and fluent (downward transposition of most of the songs no doubt helped to keep it in its most effective regions); there was much impressively ample and expansive singing, and also some lovely fining-down of the tope where it was needed. This is a singer who takes care over her legato; long lines (as in the Schumann-Eichendorff Liederkreis) are drawn out with a smooth shapeliness that

with a smooth shapeliness that is by no means a common feature of today's Liederinging. But there was more to the

occasion than mere vocal prowess. As theatre audiences know

Sally Burgess, one of the of it was in German and French, with unfailing vividness. A Fauré group seemed careful rather than spontaneous, with backward consonants (but clarity and spontaneity in Fauré are among the attainments). Chabrier's " les" and song of the ducklings were more freely pointed, so the way ahead has already been glimpsed. In two Dupare mélodics the balance between lyricism and dramatic fervour was surely found.

The Schumann cycle was, by contrast, another oddly respect-ful performance; details were defuly etched, yet the movement of the whole was not totally easy. Miss Burgess needs to give many more recitals, and learn to loosen up in them; voice and style are there, and now only the "next dimension" is wanting. She has found her-self a good partner in Julius ess. As theatre audiences know well, Miss Burgess communicates—with her words, with her planist. In Fauré he too had tone colours, with her quick, intelligent musicianship. In nation of forward movement these respects, indeed, the recital sometimes fell slightly short of expectation: almost all his instincts are the right ones.

Saleroom/Antony Thorncroft A Polaroid Mantegna

A previously unrecorded mitted suicide two days after painting by the late 15th century Italian artist Mantegna smaller portrait of Mile sold for £1,652,098 to a contible of the sold for £1,652,098 to a contible of the late of the lat

record for any painting at Modigliand in its sale on Tues-

augum.
The Monte Carlo sale totalled £3,335,917, with a low 8 per cent unsold. An American dealer paid £330,419 for "The Doctor's visit" by the 17th cen-tury Dutch artist Frans van Mieris the Elder, a record for

and Christie's hold their major

Although the painting was sionist paintings from the not in very good condition, and collection of the late Mrs requires relining and cleaning, Neville Blond, daughter of the price was way above fore—Michael Marks, a founder of the price was way above fore- Michael Marks, a founder of cast, but still far below the Marks & Spencer, come under £8,1m which another Mantagna the hammer. fetched in London last year, a Sotheby's also has a Sotheby's also

day night, a portrait of Minoutchka painted in 1917 and carrying a top estimate of £600,000. Its most important offering is "Violin at gravure accroche", one of the first col-lages of Juan Gris and completed early in 1913. It has been much exhibited and discussed This week the action turns to much exhibited and discussed London where both Sotheby's and carries a top estimate of

There is a group of four bronzes by Degas, including his summer actions of There is a group of four Impressionist and modern bronzes by Degas, including his pictures. Tonight Christie's finest horse sculpture "Cheval offers an important portrait by Modigliani of his mistress fourth of an edition of 22 and Jeanne Hébuterne. She com- estimated at up to £120,000.

"What's special about these Danish companies?"

ABN Benk Copenhagen Branch, Assurander-Societetet, Berdays Finans A/S, Berlingele Tidende, Biluben, Boliden, Buch-Deichmann, Danish Steel Works Ltd., Danish Telecom International A/S, Danish Turnley Dairies Ltd., Dannebrog Shippard Ltd., A/S De Danish Suderfabrilder, Domi A/S, Duraceli-Daimon ApS, East Asiatic Co. Ltd. (A/S Det Østesiatisle Kompagni), A/S Eizabeth Arden, Ess-Food, F. L. Smidth & Co. A/S, Forlaget Management A/S, Frisko Sol Is A/S, Ginge Brand & Elektronik A/S, Gringes Danmark A/S, Frundios International A/S, Haldor Topste A/S, Helerup Bank A/S, Henriques Bank A/S, Keditforeningen Danmark A/S, Kommunedata, & ditleselskab, Kreditforeningen Danmark A/S, Kommunedata, & ditleselskab, A/S Niro Atomizer, Norsk Hydro Danmark A/S, Kommunedata, & ditleselskab, Frice Watertouse, Privatbanken A/S, Revisionsfirmeet C. Jesparsen, Standinavisk Tobakskompagni, Statsanstalten for Liveforsikring, The Juriand Technological Institute, Aktieselskabet Varde Bank,

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01-13 44 41

Music

Bosse: Villa Medici (French Academy):
(Baroque Music Pestival): On Monday, the Ensamble 2e 2m playing music by Girand and Cavanna, and on Tuesday. Electric Phoenix Purcell, Landovsky, Messiaen and Gabrieli. (6561271).

METHERLANDS

nisterdam, Concertgebouw. The Netherlands Philharmonic conduct ed by Antoni Ros-Marba, with vocalists and choir. Beethoven (Mon). Daan Admirael conducting the Free University Orchestra, with Jan Wlin, piano, and Piet Hulsebos, or-gan. Berlioz, Ravel, Saint Seens (Thur). (718345).

Mario-Claire Alain on the organ of Amstrdam's Waalse Kerk. Bach, Couperin, De Grigny (Thur). (AUB Leidseplein).

NEW YORK Markin Hall (Goodman House): Amer-

ican Composers Orchestra. Paul Dunkel conductor, Perry Robinson clarinet, Laura Karpman (world carner. Laura Karpman (world premiers), William Mayer, Gary M. Schneider, Eliot Sharp (world premiers), Elias Tanenbaum (world premiers) (Mon); William Powell clarinet special with Virko Baley plano. Joli Yuasa, Kathleen St. John, Virko Baley, Valentin Süvestrov (Tue); Robert Herring baritone recital with Stanley Sonning plano. Cultar Dropper Strates. Tool (Wed); Japanese Music Ensemble of New York. Works by Rounie Selden and traditional Shakuhachi reper-toire (Thur). 67th w. of Broadway (3628719)

innmer Festival (Concert Hall): High-lighted by a visit from the Newport Folk Festival in August, this sum-mer-long string of popular singers and musicians includes recital per-formances by Neil Sedaka, Spirity Bassey, Dionne Warwick and Petula Clark, Feda Aug 2

Bruno Rigutto (piano): Chopia, Schu-mann, Debussy. Tokyo Bunka Kaf-kan Recital Hall (Mon) (2379990; Patrick Gallois (Finte): J. S. Bach, Tehaikovsky, Mozart, Tokyo Bunka Kaikan Recital Hall (Tues) (235 1861;

Mika Enjho (Finte): J. S. Bach, Mo-zari, Taffaoel, Reinecke. Ongaku no Tomo Hall. (Tues) (571 1689).

Tokyo Symphony Orchestra, conduct-ed by Kazuyoshi Aktyama, with sol-olsts and chorus in Schoenberg's Gurrelieder. Tokyo Bunka Kaikan. (Thurs) (352 5764). Reitel Yoh (Plano): Beethoven, Chop-in. Tokyo Bunka Kaikan Small Rec-ital Hall. (Thurs) (2656361).

Contemporary Music Concert: works assumptions music Concert: works by foreign composers include David Loeb's Concerto Suita. ABC Hall, near Shiba Koen subway station. (Wed) (578-5741).

Arts Guide

FINANCIAL TIMES

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Monday June 23 1986

Geneva talks

PRESIDENT REAGAN is right launched sented a divided take to the world: a multiplicity of public propositions, some of which looked superficially attractive, but which contrasted with a

almost effusive, welcome for ban on missile defences for an these signs of negotiating extended period—say, 15 or 20 movement is as important and as encouraging as the Soviet given up the attempt to ban moves themselves. The US all Star Wars research, even in Administration has long presented a divided face of its own. sented a divided face of its own with an undisguised conflict between the proponents and opponents of arms control. That battle is not over; the enemies had won a signal victory in persuading the President to

Technical obstacles

The Soviet Union has moved significantly on at least two significantly on at least two crucial issues; the fact that it has not moved on a third issue, may yet prove just as significant and just as encouraging. First, in the strategic arms reduction talks (Start), it has reverted to the definintion of "strategic" which became traditional in the Salt treaties: long-range, inter-continental weapons. Until recently, it had tried to redefine "strategic" as any weapon which could hit the homeland of the superpowers. Not only would this have dragged in many US weapons in Europe, it would also have crea-ted a hopeless confusion between strategic weapons and could prove counter-productive for both sides without clear

missile defence programme They want a clarification and a

Separate agreement

tion has two merits. Deep cuts At the Geneva summit last.

November, the two leaders spoke encouragingly of a separate agreement on Euromissiles. The Russians may now have at last concluded that it is in reality impossible.

The superpowers have been under increasing time-pressure to break the Geneva logian. They are committed to a second summit this year, but it

free-market politicians believe . the Gatt is being eroded to the point of collapse. "I see the system moving towards managed trade, as large parts come under surveillance," says Mr warheads, the mix between land-based and sea-based missiles, the disparity in megatomage, the place of bombers with air-Michael Finger, chief of international economic research at the World Bank.

facturers to curb their booming sales of cars to the EEC in an attempt to deter the Europeans At the same time the US and Japanese governments came government intervention, indusan agreement on market sharing and supervision

I JE JAPANESE Ministry

of the cost and price of semi-

conductors.

Despite the customary official denials, both these arrangements are examples of trade management — not to say cartelisation. Informal and

formal barriers — quotas or extra tariffs—will be imposed

if Japanese companies do not

They are yet two more instances of "black protection" at work in world trade.

European carmakers and American chipmakers is "black" because, like the black market

or the black economy, it lives

outside the rules of the game.

trade are not mere commercial conventions. They are written down in the 38 articles of the General Agreement on Tariffs

and Trade, a binding set of

ensure that trading concessions to one partner are extended to

the other 90 member countries.
The Gatt also lays down when
and how countries may protect
their domestic industries, and

what compensation they must make in return.

Since its foundation in 1947, the Gatt is credited with having

made a vital contribution to the remarkable growth of post-war

trade and production. In seven rounds of negotiation, average

import tariffs of the industri-

alised nations have been reduced to 4-8 per cent from about 40 per cent

The tariff is the "clean,"

visible, non-discriminatory and readily-negotiable method of protecting industries from

foreign competition. But as tariffs have come down, non-

tariff barriers have gone up. Increasingly, too, the cries of

"unfair" from injured manu-facturers have forced govern-

ments to abandon the principle of non-discrimination and to

single out the offending sources

Today the point has been reached where economists and

obligations that is meant to

The rules of international

The protection they give

from imposing tariffs.

cartelisation.

trial strategies, the effects of the oil price shocks and the worldwide recession. Today, in contrast, deregulation is the ascendant philosophy in the West. Yet the pressures for protection remain strong. That pressure is explained by a US trade deficit of nearly \$150bn last year, a Japanese surplus on current account of nearly \$50bn. voluntary they may be, but, both contain the implied threat from Japan's trading partners that formal barriers — quotas or

low growth in Europe.

The US, traditionally prime mover and defender of the Gatt, is frustrated by what it sees as the failure of procedures to man's club which allows disredress wrongs against it-par-

ticularly European wrongs exports and subsidies that Thus a predominantly free undermine their agricultural trade Administration, harried trade. On the other hand, they

HOW NON-TARIFF BARRIERS

RESTRICT TRADE

by a militantly protectionist enjoy considerable dispensation. Congress, has occasionally resorted to the threat that it will leave the Gatt to its fate, and start afresh with a set of like-minded partners.

For all the criticism levelled

JE JAPANESE Ministry in September, government be counted among the more needs for development. developed countries covered 8 of International Trade has officials deny that a tollapse of protectionist countries—at least Measuring the attent and per cent of imports, while the just told its motor manu
the Gatt is either imminent or in terms of measures taken at impact of non-tariff partiers to figure. for centrally-planned likely, but agree that political the border. Industrial tariffs are commitment to the system is low and the government is one the few dismantling other Trade experts trace the barriers such as certification decline to the early seventies, to procedures in response to government intervention, indus western diplomatic pressure.

GATT AND WORLD TRADE

A suitable case for salvage

By Christian Tyler

And yet even outside the obvious cases of agriculture or leather, the Japanese market has proved famously difficult to penetrate. Western trade negoti-ators conclude that Japan's barriers are a much more subtle combination of adminis-trative guidance, bureaucratic foot-dragging, controlled distribution channels and public attitudes—all that is implied by the phrase "low import propen-

sity."

Meanwhile developing coun

Gatt as a rich trade. On the other hand, they enjoy considerable dispensation against it, Japan can no longer and formal recognition of the

trade is difficult.

In a study this year, the economies was 12 per cent and for developing countries 15.

"Black" protection is sometimes ingenious (pollution controls that keep out competitors' World Bank calculates that 27 per cent of the imports of 16 industrial countries are subject to five main types of this light court. The goods not affected are food, textiles and tree LEXUTY cars), sometimes mis-chierens (seasonate turies on anti-stocking timestoss), some-time arbitrary, directing goods

and iron and steel.

According to an earlier list According to an earlier list compiled by a British Government economist the UK a proudly "open" trader, has restraints (mainly through the EEC) on footwear, pottery, cutlery, music centres, televisions and cars from Japan and other Asian countries. It controls imports of Christmas cards from the Soviet Union. It restricts fertilisers, matches, leather gloves, carpet yarm jute and hats from the Comecon countries and Asia, Forkifft trucks and computer controlled

and computer controlled machine tools have recently joined the list.

For all that Builtish nonror an that blacks how tariff berriers affected only 7 per cent of its imports in 1980, while there were tariffs on 17 per cent of imports. With double counting removed, the two kinds of barrier affected 22 per cent of imports. Non-tariff harriers in other

WORLD TRADE AS

A PERCENTAGE OF

S WORLD OUTPUT

The figures refer to 1960,

ject to minimum price arrange-ments or variable levies and tariffs_ Trade in farm products and in textiles and clothing is almost entirely managed, the former mainly by price and quantity, the latter by "volun-tary" negotiated quotas. Agri-culture has been removed from the full force of the Gatt rules —those forbidding the use of export subsidies, for example. Non-tariff barriers now cover-about 36 per cent of the EEC's agricultural imports, 24 per cent of those of the US, 43 per cent of Japan's and 73 per cent of Switzerland's.
The Multifibre Arrangement

to a small customs post deep inland), and sometimes just

plain xenophobic (altering pro-duct safety tests without telling foreigners).

But the main methods exami-

ned by the World Bank in-cluded monitoring of prices and

volumes by official committee — the most prevalent disincentive

to trade — imposing quotas (which can lead to bizarre

auctions in exporting countries) and forcing exporters "volun-tarily" to set limits. The last

type may be easy to arrange because it enables the seller to

for a lower export volume. A

smaller proportion of world trade, under 4 per cent, is sub-

is even more restrictive, cover-ing an estimated 80 per cent of world trade in textiles and clothing, and is a formal excep-tion to the Gatt rules. A successor to the present MFA is now being negotiated. In is now being negotiated. In the US, textile protectionists have been politically influential, and a revamped version of a tough bill vetoed by the presi-dent is expected to reappear

World trade in steel, too, is no longer free in any real sense. It has taken less than a decade for international iron and steel markets to fall under government regulation, although the percentage of imports covered by non-tariff barriers is still less than in the case of agriculture and textiles.

Observers have detected a progressive tightening of import controls worldwide over the last decade or so—not least over the products of the poorer countries. The World Bank has 2,500 non-tariff barriers in two The last round of world trade

negotiations in the Gatt, the Tokyo Round, ended in 1979 Tokyo Round, ended in 1979 many trade experts pessimistic after six years. Its main about the outcome. Once achievement was to reduce launched, however, the negotiandustrial tariffs in the devetion cannot be allowed to fail.

government procurement im-port licensing, technical barriers to trade, customs valuation, subsidies, and penalties for dumping. Even as the ink was drying

on these agreements, however, governments were finding ways round their Gatt obligations. The rapid advance of Asian competition, in electronics for example, has proved too strong for principles to be maintained.

At the same time new pre-occupations have emerged, such as the need to halt the proli-feration of barriers to trade in services, from banking to air travel to engineering consul-tancy. Services account for an estimated quarter of world trade; most of the richer nations now argue that unless the link between goods, services and overseas investment is recognised in new Gatt agreements, the institution will

become simply redundant. Furthermore, the Gatt's procedure for processing com-plaints and dispensing justice is widely regarded as inade-quate: the text of the statutes is imprecise, the judgments of the dispute panels ambiguous, and the compliance of offenders " tardy. That too has encouraged governments to exact redress outside the

system, by direct negotiation and bilateral settlement with troublesome trading partners.
Relations between the three
great partners, the US, EEC
and Japan, have been marked by increasingly shrill com-plaints and hostile actions. The perennial transatlantic dispute over agricultural trade has resurfaced in an acute form as a result of the accession of Spain and Portugal to the EEC.

In September, ministers of the Gatt nations are to meet in Uruguay to launch the eighth round of Gatt negotiations. They agree that the principles and rules of the General Agreement are falling into disrepute, but progress towards an agreed agenda has been painfully

When the preparatory committee in Geneva reports next month, the main areas of negotiation will have been identified: agriculture, especially tropical products, tariffs, emer-gency protection, subsidies and countervailing duties, develop-ing countries privileges, and the Gatt disputes procedure. No formal agreement is ex-pected before September on whether new areas like trade in services, protection of patents and trademarks and trade-related investments will be

The slide towards politically-expedient but costly non-tariff the counter, and confronta-tional trade diplomacy has shown the need for a big sal-vaging operation, but has left loped world by nearly a third Unless the confrontation can be on average over eight years, stopped, to take the words of There were special arrange. Mr Clayton Yeutter, the US ments on beef and dairy products, and agreements covering "we're going to have sheer trade in civil aircraft sales, chaos out there."

on the move

to welcome the most recent whether sea-launched cruise soviet proposals for arms conmissiles should be limited and Soviet proposals for arms control, which he says could represent a turning point in the search for a safer and more peaceful world. For many months the Russians had premarked a divided face to the adopting a much more stony rigidity at the negotiating They want a clarification and a table in Geneva. Quite recently, tightening up of the Anti-however, they have started to make moves in Geneva which to prevent testing or deployment of Star Wars; and they am. want an undertaking that the President Reagan's public, US will not break the ABM

the dusty shelf.

The Government's reception of the Widdicombe Report suggests it may already be gathering dust. That would be a pity. In spite of its indigestible presentation and excessively tack-light the commendations.

technical recommendations there are some underlying themes to the report which would strengthen the battered institution of local government.

The inquiry was initiated by ministers alarmed about the

growing politicisation of local government, especially the political pressures faced by some senior officers. Those ministers hoping the answer that the process of the pro

wo'd be yet more central con-trol have been disappointed by the committee under the chair-

manship of Mr David Widdi-combe QC. It has instead opted

missiles should be limited and if so how? Nevertheless, the to be adopting a much more tolerant attitude towards Presi-dent Reagan's Star Wars anti-

If confirmed, their new pos

of arms control believed they in strategic weapons would take consolidate; some way would have had to be found to enabandon the arms limits of the sure the ABM constraints Salt 2 treaty. But President would also remain in force for Reagan's speech in Glassboro the same period Moreover, the has significantly tilted the new Soviet position would balance in the other direction allow President Reagan to and should give real encourage- claim that his Star Wars vision ment to the arms controllers in remains intact, even if it cannot be tested for a while.

By contrast, the Soviet Union has made no new move on Euro-missiles or on its demand a freeze in the British French nuclear forces.

> that it is in reality impossible to settle any of the European nuclear weapons issues, until there is the basis for agree-ment on strategic and defen-

Euro-missiles; on both counts it made negotiation and agreement impossible.

The change of definition does not, of course, solve all problems. There are enormous technical obstacles still to be overgress, remay be that it has taken time for the Russians; or it may be that it has taken time for the Russians.

And Mr Hugh Corbet, director of the London-based Trade Policy Research Centre, says: "I think the system really cannot carry on very much longer with the various Gatt rules, never mind the general principles, being regularly broken or misinterpreted." A framework for

With a new global trade negotiation due to be launched local democracy

SHARE OF A COUNTRY'S IMPORTS, BY VALUE, AFFECTED BY NON-TARIFF BARRIERS 1983

Men and Matters

Wimbledon's soft shoe sell

EVERY NOW and again British ministers, exercised by a particular political difficulty, set up a committee of inquiry which then fails to deliver the expected political result. The fate of such reports, of which the Widdicombe Report into the Conduct of Local Authority but neither will the new breed of municipal politicians such as Wimbledon starts today secure in its reputation as the biggest and best organised tennis tourn-ament in the world; and also fin-ancially secure. For all its years —this is the hundredth meeting. Business is the latest, is usually of municipal politicians such as to be welcomed by ministers with a promise of lengthy consultation. They then wither on —the All England Club has always managed to keep up, just, with the times.

with the times.

A year ago it appointed 39year-old Robert McCowen as its
first marketing director with the
task of ensuring that the
Wimbledon name was exploited
for the benefit of the Club, and
tennis. He had the right kind
of background—a languages
degree, and years of experience
at Slazengers, the sports equipment company, where he ended Rather than shelve the entire report the Government should sift the impossibly long list of 88 recommendations carefully. Those which are naive or unenforceable should be dropped, together with those that could be better dealt with in existing codes of conduct. That would leave a short list ment company, where he ended up as export director. That would leave a short list of important proposals for statutes to tidy up some of the messier bits of local government life: a legal requirement for fair party representation on committees with protection for the rights of individual councillost and minority groundings.

up as export director.

He was not starting from scratch. In 1978 the Club had, through Mark McCormack's IMG, negotiated a lucrative deal with Renown, the Japanese clothing company, allowing it to market a range of Wimbledon Championship gear, with the flying "W" logo in the distinctive purple, green and gold livery.

This was followed by other contracts in Japan so that the annual retail turnover there of Wimbledon goods — towels, cillors and minority groupings; a stronger role for the chief executive who would be the ultimate authority on the administrative side and the ultimate arbiter on issues such as party balance on committees; to try to make local government work in the commonsense way most people assumed
it worked until a noisy minority
of councillors started to flout

administrative side and the
ultimate arbiter on issues such
as party balance on committees;
of councillors started to flout

allowances to councillors Wimbledon goods — towels, belts, handbags, sunglasses, etc, is worth \$15m, with the Club collecting a useful royalty. allowances to councillors ranging from £1,500 to £4,000 both conventions and statute, ex-posing a remarkable lack of a year with up to £10,000 a clarity about local government's constitutional position.

Tanging from £1,500 to £4,000 a year with up to £10,000 a clarity about local government's of large councils; a ban on all

with Japan sewn up McCowen has been free to concentrate on the big market, the US. The marriage between Wimbledon's exclusive image, and classy American stores like Sachs, Bergdorf Goodman and Neimann Marcus has been a natural.

company. It has put over \$2m behind an advertising campaign for the launch of the Wimbledon shoe, with a TV commercial featuring Sir Anthony Quayle reciting Kipling's "If," with the courts in the background.

There is also a link-up with the London poster campaign currently hitting many US cities currently hitting many US cities TV fees and the marquee letwith the aim of pulling back the tourists. It features a tease shot of a closed box with the legend "On June 23 Wimbledon will open." Today posters will proclaim "Wimbledon, the Championships directly sponsored. The Council of Ministers in the Council of Brussels during his time as French farm union leader. Among his entourage was a cow which was escorted up several flights of stairs into the Championships directly sponsored.

Party piece

shoe." Nike hopes to dispose a 1m pairs of "the shoe" in McCowen is not frantic for business. "We have time on our side," he says. "Wimbledon can afford to be selective. We want to get exactly the right comthe right product. We shall probably move into tolletries and fragrances next and into other markets - the Far East and South America,"

The royalties from a worldwide retail turpover of \$40m this year should, along with the TV fees and the marquee let-

the EEC's Agriculture Ministers gather in Luxembourg tonight for a dinner with the US Agriculture Secretary Richard Lyng many will be looking anxiously for Mr Francois Guillaume, the French opposite number. Will he be there, and if so will be come slove?

so will he come alone?

The get together ahead of to-morrow's monthly meeting of Community farm ministers has been organised by Mr Lyng in a bid to lower the transatlantic.

import duties on port, brandy, and cheese next month.

Assuming Mr Guillaume keeps his appointment host and guests alike will be hoping that he does not make the sort of he does not make the sort of spectacular entry he accorded the Council of Ministers in Brussels during his time as French farm union leader.

Among his entourage was a cow hold fire on nuclear dump.

of fear or excitement it eloquently made the lobbyist's

Saatchi saga

We've heard, a little about the we've heard, a study about the Saatchi brothers; new here come the Saatchi wives. While Charles and Maurice are pemerselessly, if reclusively, consering all the world's advertising expenditure their wives are spreading their entrepreneurial wings more openity.

entrepreneurial wings more openly.

Doris, the American wife of Charles, is credited with directing his attention towards buying contemporary art and now superintends the most important private collection in the country while Josephine wife of Maurice, has chosen the theatre for her stage.

for her stage.

She directs her first London production next week when Let Us Go Then Yee wast Topens at the Lyric Stadto in Hammersmith. She is also the producer, they have the control of the control

community farm ministers has been organised by Mr Lyng in a bid to lower the transatiantic trade tensions arising from the recent entry into the EEC of Spain and Portugal.

But while most Ministers believe the party will be a good opportunity for them to make their case Mr Guillaume has been displaying characteristic French "hauteur" by not making it clear whether he will attend or not. Yesterday he was "in principle" planning to be there, according to a source in Brussels, who added cavitiously. "He might change his mind on Monday."

Mr Guillaume's "will he won't he?" routine is explained by France's eagerness to take a tougher line against the Americans than his EEC fellows. In particular the French want to spell out the retaliatory action that could be taken if the US carries out its threat to increase import duties on port; brandy, and cheese next month. same expansion trait as her husband.

Hot spot

Residents of East Sussex are

The Royal Oak AVAILABLE THROUGH THE FOLLOWING LEADING JEWELLERS.

ASPER, CHAIMET, CARRARD, GRAFF, LONDON HILTON,
IN EGIPEN WESS REGENT STREET, AND DAVID MORRIS.
FOR FURTHER INFORMATION.
AUDEMARS PIGUET, 5 HANOVER STREET, LONDON WIR 9HH.

of large councils; a ban on all principal council officers from Spending power

Not only has Widzicombe recommended retention of councils' wholly discretionary spending power, which ministers would like to about the transfer of the principles behind such its also supported that it is the principles behind such its also supported that it is the principles behind such its also supported that it is the principles behind such its also supported to the principle to the principles behind such its also supported to the principle to the princi Spending power sters would like to about a strain that it local government in ways which should be increased immediately from a 2p rate to 4p for the councils whose top-tier important, they represent a first authorities have recently been step towards codifying the conabolished. This includes all the stitutional position of local London boroughs and all the government and its participants London boroughs and all the metropolitan district councils. which could, in turn, be the The Widdicombe Report's start of a framework in which most important contribution is to suggest ways of clarifying the roles of the various players in local and central government a local authority — the public, the elected member and the professional officer, particularly the chief executive and the treasurer. In so doing the report may be much more significant than a first reading suggests.

to strengthen local suggests.

ONE of the most striking aspects of the growing furere over South Africa is the disarray of Mrs. Thatcher's position. At any given moment, she proclaims that absolute cer-tainty which is so characteristic of her personality. But from moment to moment that certainty seems to shift in the most disconcerding way. At one time she says sanctions are out; at another, her government makes clear that measures are necessary, at a third, she boasts that the British Government has taken more measures against South Africa than any other major adjusted course. other major industrial country.

If there are to be measures, they must be applied by all the major trading countries; but then again, they must not be

mandatory. Of course, Mrs Thatcher's position is consistent on the subject of apartheid she deplores it. But her resistance to the idea that the rest of the world can or should do any-thing about the spartheid regime in effect appears to offer Mr Botha strong tacit support.

Sanctions, we are repeatedly told by the government, do not work: instead, we should use diplomatic persuasion to urge diplomatic persuasion to urge peaceful reform in a prosperous South Africa. It is a benign and rosy image, straight out of the simple-minded lectures of the nursery; but events have rendered it absurd, detached from all reality. In a Grimm fable of violence and death, the chimiz moralisings of Enid Blyton have no place.

The fact that there is no peace, nor likely now to be any; the fact that no fundamental reform has taken place, and none is likely to be offered voluntarily by the Afrikaner regime; the fact that prosperity has gone, is not now likely to return in the absence of fundamental reform, and will certainly not return on a scale required to turn black priorities back from political change to economic advancement; these facts and these probabilities are of no account. Mrs Thatcher is right and the rest of the

world is wrong, so that's OK. The argument over whether anctions "work" or not has always been more theological than real, because it begs so many questions, and usually consists in trading contrary categorical assertions, in cir-cumstances where certainty is unattainable. What is fairly obvious, is that the effectiveness of external pressure must be contingent on a whole range of other factors, notably the forces at work inside South Africa, and cannot be meaningfully judged in a vacuum.

In some circumstances external sanctions would would apartheid? obviously be wholly ineffective. If South Africa were peaceful and prosperous; if the government were firmly in control of

Foreign Affairs: South Africa

No tactics, no strategy, no doubts

By Ian Davidson



Mr Botha and Mrs Thatcher: her government seems desperate to evade a decision

law and order and clearly in command of a coherent and sustainable process of political evolution; if economic growth evolution; if economic growth were rapidly improving the economic condition of the blacks, both in collective advancement and in individual prosperity; and if blacks were prepared to submit to the agenda laid down by the whites; then in those conditions, which would be ideal for the perpetuation of apartheld, there would be little the rest of the world could do about it.

Even here, however, there may be residual doubts: external pressure on sporting links with South Africa, at a time when the whites were under much less pressure than they are joday, evidently touched them on a raw nerve, and helped bring about some localised easing of petty apartheid

But the issue at stake now is not some partial amelioration of petty apartheid, nor some marginal improvement in the economic lot of the blacks, but fundamental changes in the fundamental changes in the central tenets of apartheid, and this poses a problem of a different order of magnitude. The question which faces Britain and the rest of the western world is this: when powerful forces inside the country are chamouring for radical change, and when white repression looks uglier than it has ever done, can the marginal impact done, can the marginal impact of external pressures help to tip the balance in the direction of the abandonment of

It is important to be clear that this is the question. The sophists and the armchair prag-

matists try to confuse the matists try to confuse the debate by dragging a number of red herrings across the trail. With selective advocacy, they invoke the names of some leading South Africans, both black and moderate white, who oppose sanctions, while ignoring others, equally representative, who demand them; they claim that sanctions would hurt blacks more than whites: and blacks more than whites; and they predict that South African they predict that South African-retallation will damage the economies of neighbouring states. Such arguments are just pretexts for opting out. There is only one question on the agenda; would sanctions help to bring down apartheid?

Nobody can possibly know the enswer for certain, nor even with any great confidence. But this pragmatic uncertainty, this inabilisty to make firm scientific predictions, does not permit governments to heave a sign of chief and them hade in their relief and slump back in their traditional posture of comfortable indifference.

For the onus of proof lies just as heavily on the oppon-ents as on the proponents of ents as on the proponents of sanctions, it is not enough to assert the belief that sanctions are unlikely to be effective; it is necessary, in addition, to claim that the South African Government, will succeed in restocing the kind of law and order which used to be normal, that the violence which has neced for so long will subside. that the viplence which has raged for so long will subside, that the blacks will aquiesce once more in the white order of priorities, and that the whites can maintain their subjugation, of the blacks indicated of the order to the order of the order to itely. This is the only kind of prediction which could justify closing out the senctions option

It is rather more plausible that is what she achieves, to predict that the violence will Even on the slightly que stinge, and may well get much worse; and that the blacks have reached a point where they will never again acquiesce in the assumptions of the white regime. The Pretoria Government may believe that it can batter protest into the ground, that mass arrests will decapi-tate the protest movement, and that the news blackout will calm the blacks and the rest of the world. But the initial evidence world. But the inmal evidence points the other way, and the mere fact of the emergency is a proclaimation both of the injustice of apartheid and of its ineffectiveness. Until peace is restored, the case for sanctions will response tions will remain, unanswered. on the table.

In any case, cool calculation is no longer an adequate prism for analysing the sanctions for analysing the sanctions disemma. In the light of the daily killings in South Africa, any decision by the outside world is invested with heavy political and moral significance; there is no longer a refuge in neutrality. If Mrs Thatcher hoped that the Eminent Persons Group, set up by the Commonhoped that the Eminent Persons
Group, set up by the Commonwealth last autumn, would prowealth last autumn, would prowealth last autumn, would prowealth last autumn, would prowealth last autumn, would prowide an ingenious escape route,
the calculation has backfired;
their report has passed a damning indictment of the real intentions of the Pretoria government, and has messively
underlined the politico-moral
case for sanctions to exert
pressure on it. Every time Mrs.
Thatcher's Government restates
the pragmatic arguments
against sanctions, it gives comfort to the white supremacists
in South Africa. No doubt that
is not what she intends, but

Even on the slightly queasy ground of material self-interest, it is not at all evident that an anti-sanctions policy is more likely to be to Britain's benefit. The advantages of Britain's economic links are entirely contingent on the assumption that President Botha can get back to the status quo ante; if he cannot, if the violence continues or gets worse, they may become marginal or even, in the medium term, negative. The

medium term, negative. The longer a successor regime is delayed in South Africa, the less likely it is to accept liberal economic and political principles; even if it were liberal in principle, it would grant no favours to a country which was perceived to have helped frustrate its political liberation. On grounds of national selfinterest, Mrs Thatcher's govern-

ment has said that it will not take any "measures" unless other countries follow suit, starting with the European Community, the US and Japan: Britain is not prepared to sacri-fice its trade to the wily Japanese. Crude mercantilism aside, there are also reasonable grounds for such a position; moderate measures imposed by a large number of countries would have more impact than tougher measures by a few, which could be circumvented by non-co-operators. Yet in the same breath, mandatory sanc-tions in the UN, which might have prevented this kind of cir-cumvention, have been vetoed in the Security Council, by the British and American govern-

As a Whitehall official conceded to me the other day, the

ments.

government has neither a tactic nor a strategy for handling the problem. It appears to hope that it still has plenty of time to play with, and that any decision can be delayed until after the House rises for the summer. In theory it does have a relatively leisurely breathing-space: the recommendation of the Eminent Persons Group are not due to be formally considered by the Commonwealth until the beginning of August, nearly six weeks away. Yet in reality the pressure for decisions will be-come urgent three days from now, when the European Com-munity holds its regular summit in the Hague.

It is Mrs Thatcher's misfor-tune that this meeting had, until recently, promised to be the dullest European summit for many years, with no burning item to enliven the agenda. That lacuna has now been filled by South Africa. Until now, Mrs Thatcher's strongest European ally has been the German Government, but it is already pre-paring to abandon her. Other member states will be keen for ready imposed a trade embargo, on political grounds; for the Mediterranean countries, restrictions on imports of South African fruit and vegetables would neatly combine political altruism with economic self-

Under the pretext of seeking careful consultation and inter-national solidarity, the British Government seems desperate to evade a decision; as a result it is becoming increasingly conspicuous as the leading oppo-

Lombard

The fundamentals of committees

By Samuel Brittan

Mr Peter Hennessy: Which one did you rig-the Merrison one on the National Health Service?

Owen: The Health Service, that's the one, yes. That was rigged basically. I mean it was ensured that (it) was not going to come out with a powerful minority report (which) would oppose the basic principles of the National Health Service . . I would claim it was done for higher motives. But it was rigged.
The Great and the Good

Peter Hennessy, Policy Studies Institute, March, 1986

It is as well that I have only just seen this fascinating study by Peter Hennessy after the Peacock Committee on the Finance of the BBC has finished its deliberations, but before publication of the Report.

For one of the minor irrita-tions of the early days of our work was the general assump-tion that we had been handpicked to recommend the adoption of advertising by the BBC. The point of the quotation is

that such extreme rigging is exceptional; and indeed Peter Hennessy would like to revive such committees which he half savs have been moribund under the Thatcher Government, although he is honest enough to see that the statistics do not bear out the case.

In her first two full years of office, 1980 and 1981, the num-ber of such bodies appointed was down to a recent low of four per annum. But in 1982, 10 committees were established; and after a drop to five in 1983, another 13 were estab-

lished in 1984.

As Hennessy says, the question about such committees is not political fashion, but whether there exists a middle ground between the highly technical research typical of contemporary social science (it is technical, whether or not scientific) and the mere repre-sentation of interest groups and political views. and political views.

On the basis of my one experience, I would say that

Dr David Owen: Sadiy, poli-ticians have rigged Royal ometric studies commissioned Commissions . I've been or read by Peacock reached a party to that myself, I'm degree of consensus which afraid, so I plead guilty. would surprise the sceptics. But it became very clear early on that these technical findings did not point to unambiguous policy conclusions. This required some old-fashioned logical analysis, plus an attempt to tease out underlying similarities in value judgments among com-

mittee members. The cliche generalisation is that committee reports are welthat committee reports are wel-comed, shelved and ignored. But no committee and certainly not one which tries to examine fundamentals, can expect in-stant acceptance. Part of its job is to lead public debate. The greater danger is that of the pre-emptive strike by the Whitehall vested interests. The Whitehall vested interests. The three standard undermining techniques are to say that a re-port is "controversial," will require legislation, and that the committee has gone beyond its terms of reference.

Most political change requires legislation — e.g. the annual Budget and Finance Bill. If there were no controversy why appoint a committee? As for terms of reference, there are always disputes about interprealways disputes about interpre-tation, But I wonder if officials who indulge in this last resort tactic actually re-read the terms themselves—as distinct from their image of what they would like the terms to have been.

There is another point to make. Whitehall is very keen that committees should take "evidence." But what it means by evidence is nothing that a jurist or a scientist would recognise. It is rather a euphemism for bulky and predictable representations from interested parties. This is not a ritual to be dispensed with lightly lightly.

But I would offer a prize-

say a free copy of Yes, Prime Minister—for anyone who can suggest a way by which these rituals could be streamlined so that committees can concentrate on evidence, analysis and discussion in the true sense of these terms.

But, when all is said and done remember that a good commit-tee represents a country's commitment to "analysis and reason in the conduct of pub-lic affairs." (Hennessy's words,

A dream they never sold

From the managing director, KGB Micros
Sir. — My company is one
of a number involved in marketing the worldwide leader in
micro-computer CAD in the UK. AutoCAD is a US product that started around the same tim as the four companies described

Peter Marsh's article (June 9) highlighting the lack of success of UK CAD software houses in marketing excellent products. AutoCAD has succeeded and the others failed due to external factors, as well as the ones he The first, and major, reason is that the small British market

does not enable sufficient revenue to be generated for revenue to be generated for product enhancement and international marketing. The size of the UK market is substantially due to the unwillingness of large firms to experiment in any way. Of the 3,500-plus users of AutoCAD in the UK, the majority are partnerships or small/medium sized companies. The only large companies. The only large organisation with more than organisation with more than 30 AutoCAD systems is British Telecom. This is due, in the main, to the lack of interest in such systems at the top of

in such systems at the top of such companies.

The second reason for the lack of marketing success of the UK software houses is the dearth of venture capital. Our experience of trying to raise external finance is one of total lack of interest. The venture capital companies do not reply to letters, acknowledge business to letters, acknowledge business plans sent to them, or explain why they reject the plans. Your article is a sad indictment of the results of UK attitudes to high-rech industry but in our experience it is not

in the least surprising. D. Saunderson. 106 St Leonards Rd, Windsor, Berks.

School discipline in inner-city areas

From Mr A. Anderson
Sir, — Mr N. J. R. Mullan
(June 10) in criticising the
Baldwin Davies article on school reforms, remarked that a lack of homework and discipline were due to a failing on the part of teachers.
In Scottish schools, the aboli-

tion of corporal punishment has made the disciplined class very difficult to achieve, especially in the more deprived, inner-city areas. When this is accompanied by a total lack of paren-tal support for the teaching staff, and sometimes even by parents backing the disobedient child, the teacher's task is almost impossible.

Therefore, when homework is set and not returned, the teacher has no effective means set and not returned, the teacher has no effective means of punishment. Homework is incorporated, if possible, into the day's lesson, thereby reducing the general standard of education, at no fault of the

Letters to the Editor

Mr Mullan would do well to spend a day in an inner-city school and see the Herculean task that teachers face on a salary which has decreased substantially in real terms over the past decade. Alan Anderson.

31, Broughton Place, Edinburgh. We provide: they merely allocate

From Mr B. H. Fish.

Sir,—I have been minded on numerous occasions to chide you and today's headline (June 11) is the final straw; on your front page you say "Government provides an extra £20m for GCSE examination."

Sir, governments have no money and provide nothing for anyone: all they do is allocate, according to their several political whims and inclinations, that which they have removed from you and me and the rest of the long-suffering, tax-paying public.

I have read in your columns for example that "the Government will give . . " or that "it will cost the Ministry of Defence . . " Nonsenses like this are rife in the media and must largely account for pre-sent-day attitudes to the func-tions of governments and for expectations that governments are providers wherever there is need.

Instead of fostering this total misconception, the Financial Times, of all the media, should eschew such inaccuracies and promote acceptance of the principle of public money.

Brian Fish,

14, Stoke Hill,
Stoke Bishop, Bristol.

Fashionable targets

From the managing director, Attitude Research. Sir, - David Churchill's article on the demise of Sir Terence Conran's fashion chain Now (June 12) does not adequately explain its failure to become established. Furthermore the lack of success of the chain.

ar from calling into question
"The whole retail concept of
narrow market segmentation
pioneered by the Next fashion
chain", as he suggests, in fact demonstrates the need first to define very carefully and coherently one's target segment and then reliably to assess its

later the same child will try to model himself or herself on the older children in secondary school. They might well be aged 17 or 18 — ie already outside Now's target.

By 15 or 16 some children are By 15 or 16 some children are earning quite substantial amounts of money and want to demonstrate their affluence through being seen in clothes that are different and are unavailable to younger children. Others are not earning and may have very little money to spend on clothes — for them Now was too expensive.

The main reason that the teenage sector is "usually for those retailers with a death wish" is that although it may initially appear to be one quite

initially appear to be one quite large market it is actually a number of discrete small markets.

There remains, in my view, very considerable scope for narrow market segmentation of retail markets. The demise of retail markers. The demise of Now should act as a cautionary tale to many retailers. It shows clearly the need to research one's intended target market very carefully prior to launch to ensure that it is indeed as oherent and as viable as it

may appear. Robert Fairweather. 7 Broad Oaks Road, Solihull, West Midlands.

Union recognition in securities sector From the assistant general secretary, Barcleys Group Staff Union

Sir,—In your report of the Inion of Democratic Mineworkers Conference on June 18 you quote the Coal Minister, Mr David Hunt, as saying that the Government would legislate to ensure British Coal's recognition of the UDM if that union's fight for fair representa-

tion fails. tion fails.

You went on to record Mr
Hunt's outrage at the affront
to natural justice which the
restrictions on UDM recognition represented and his whole-hearted support for the principles of democratic trade

unionism The principle of government enforcing recognition of a democratically based trade union is interesting.

My union has represented the staff of the Barclays Bank structive meeting. The latest Group for 65 years. Throughout that period we have endeavoured to maintain constructive articulate a very different atti-

ket offshoot BZW. Some 200 of our members, previously em-ployed by Barclays Merchant Bank, have been transferred to the new company with new employment contracts.

Yet Barclays has steadfastly refused to extend trade union recognition to BZW staff even for the most elementary of representational rights. The bank justifies this on the grounds that is not traditional for unions to be recognised in the securities sector of the finance industry.

No doubt a similar argument would have been used by early mill owners to deny textile workers the right to democratic representation in the 19th cen-

The truth is that Barclays' hostility to trade union recog-nition in BZW is based on fear and a deep suspicion of the democratic process. It fails to democratic process. It fails to understand that trade unions will always seek to follow their members into new areas of commerce and industry as they have done over two centuries. It is a great pity that Barclays, whose record until now on trade union recognition is by no means bad, should find itself defending a Canute-like stance.

stance.

But perhaps we can take comfort from Mr Hunt's enthusiasm for legislation and look forward to the securities sector of the finance industry—including Barclays' BZW offshoot—being security by Law to proceed the control of t required by law to recognise trade unions if that is the wish of their employees. Iain MacLean,

Oathall Rd. Haywards Heath, West Sussex

Soviet willingness, US belligerence

From Mr V. Kalugin Sir,—The manner of Washington's announcement of the "death" of the Salt-2 treaty confirms the worst conclusions regarding the content and conduct of US foreign policy.

There is was announced that First, it was amounced that the US was going to defy the treaty's provisions. Then there were coy hints at allowing it to remain in force. Finally, a press officer was set up to declare one of the major

to date as a "dead letter."

This cavalier treatment of such a serious subject surely shows that the question of who wants a second Soviet-US summit should really now be directed at Washington. As it actively undermines every substantial agreement in the arms control field, engages in belli-gerence hither and thither and ignores all Soviet proposals, the US does not appear to be actively preparing for a conlined by Mikhail Gorbachev articulate a very different atti-tude — a willingness to compromise and work for a success-

The legal proceedings being brought in Denver by Lonrho against Dan Mayers and his Crystals company are undertaken with the full support of the Zambian Government.

Lonrho subsidiaries are claiming substantial damages in these proceedings and the matter is sub judice. A default judgement has already been obtained and the current case in Denver is in order to assess the amount of damages.

R. W. Rowland personally is not involved in any way in the case except as a witness for the plaintiff.

The shares belonging to Dan Mayers in the Ameythst Mine in Zambia have been sequestrated by the Zambian Government because of his failure to answer criminal proceedings.

LONRHO PIC, CHEAPSIDE HOUSE, 138 CHEAPSIDE, LONDON EC2V 6BL



FINANCIAL TIMES

Monday June 23 1986



Terry Byland on Wall Street

Witching hour casts a spell

THE "triple witching hour," when stock index futures, index options and individual stock options expire simultaneously, having kept the ac-olytes hanging in suspense until the last moment, duly turned in a drama of surging stock prices and activity. The final 30 minutes of Friday's session restored the damage ing the Dow Jones industrial average within eight points of the previ-ous peak reached on June 11.

But now that the excitement has died down, it is questionable er, the Prime Minister, will prob-whether anything has changed. Fri-ably put it forward at the meeting it must now be redesignated, concerned the Dow average and major market index stocks almost exclusively. Even the Standard & Poor's 500 issues were left on the sidelines. The rush into stocks, rather than into the stock futures, suggests that

buyers were mere bargain-hunters and not necessarily a new genera-tion of stock market bulls. On past form, Friday's gains may not be Indeed, the case for maintaining a defensive stance was probably stronger by the end of last week.

The sharp downward revision of Commerce Department estimates of gross national product for the first quarter and an expected dip in housing starts both fed the image of a weak economy - and were not outweighed by news of a rise in per-

sonal spending.

More to the point for the stock market was the re-estimation of federal statistics on corporate profits, showing a nasty fall of 6.6 per cent in the first quarter, against the

4.9 per cent previously reported, which was bad enough. Wall Street has been waiting long enough for some sign of the promised upswing in corporate profits as lower oil prices and interest rates feed through to the bottom line. The second-quarter reporting season gets under way within weeks now. Yet, hard on the heels of the downgrading of first-quarter profit figures came IBM's forecast

that its sales and earnings would remain lacklustre in the second IBM stock performed surprisingly well after this body blow. Of course, IBM must be the perfect example of a witching hour stock. It features in all major market indices, and it is strongly held by the institutions and thus eminently suitable for the

programmed trading switched on

when stock index futures tumble.
Assuming that Mr John Akers,
IBM's chief, was last week tipping Wall Street the wink on the second quarter results, it will be instructive to watch Big Blue's stock price during the weeks before the profits statement arrives. Against this background, it is not surprising that the financial sector

stocks, still seen as the best defence against a sluggish economy which may need another discount-rate cut to get it moving, are returning to the top of the brokers's lists, after being generally downgraded earlier in the year.
Paine Webber's equity valuation

model ranks the money centre bank stocks as among the 10 per cent most undervalued in its portfolio. In the first place, Wall Street is relatively sanguine on the ques-tion of payments on the Mexican "We believe the money centre banks will come to an agree-ment with Mexico," as Shearson Lehman puts it. Also steadying the ranks last week was Mr Paul Volck-er, Fed Chairman, who assured the Senate that the departure of the raised as part of planned financial Mexican Finance Minister was no threat to the negotiations.

Bank stocks have outperformed with an average gain of 22.6 per the four French institutions, cent against 17.1 per cent on the CGIP, a major French ind S&P 500. The gap has narrowed somewhat as the market has sensed that the bulk of the interestrate fall is probably behind it. But there seems little sign yet of rates | Valéo the car components activities rising. Indeed, the sluggishness in of its subsidiary Allevard Indus-the economy could well bring and tries. The metalworking and railother cut in the discount rate. If | way sectors of this company will rerates hold steady, bank earnings main separate. should continue to do well. If rates fall further, then the banks are in for another very successful quarter.

From this viewpoint, the setback in many of the money centre banks on worries about the Mexican debts on worries about the mexican occus could prove a buying window. Bankers Trust, Citicorp and J. P. Morgan are rated "attractive" by Wall Street. All three have shown high management skills in their various specialities as well as

various specialities as well as across the full range.

Regional bank stocks also continue to attract investors although huyers are very selective. Overall, regional banks stocks have gnined 26 per cent this year, and some sectors are still steaming ahead. The West Coast banks lead the way and are Coast banks lead the way and are themselves led by Wells Fargo, which has won honours with its acquisition of Crocker Bank. But the Texas banks remain a sorry sight, lagging more than 30 per cent behind the S&P 500 this year

UK urges new initiative in S. African deadlock

BY PETER RIDDELL IN LONDON THE BRITISH Government will the Government about how much to this week urge a fresh initiative to break the internal deadlock in South Africa in an effort to limit the international and domestic pres-sures for early and strong sanc-

Among thepossibilities is that Sir Geoffrey Howe, the Foreign Secretary, or a senior official may be sent to South Africa to discuss how negotiations can be restarted between the Pretoria Government and the wrought earlier in the week. Bring- black community, thus taking up the work of the Commonwealth

Eminent Persons Group.

No decision has been taken on this idea, but Mrs Margaret Thatchday's witching hour, or half hour as of the EEC heads of government in The Hague later this week. Since Britain assumes the presidency of the EEC in just over a week's time,

Sir Geoffrey could go on behalf of the EEC as a whole. Mrs Thatcher now accepts the Foreign Office view that something further will have to be done in terms of measures against the South African Government, but there is still disagreement within

Olivetti

chief to

By David Marsh in Paris

In the absence of agreement last week, a series of ministerial meetings starts today, culminating in a meeting of the full Cabinet on Wednesday which will consider the de-

tailed options. Mrs Thatcher, who reiterated her opposition to comprehensive mandatory trade sanctions in a party speech on Saturday, is against mea-sures which will be seen as empty gestures or which will not be observed by other countries and give them a trading advantage over Brit-ain. The favoured option is a re-

striction on new commercial invest-In particular, Mrs Thatcher has expressed scepticism about proposals for restricting air links with South Africa, as is favoured by a number of other countries and by the opposition leaders in Britain. There are legal difficulties about

such an interference with international air agreements. She is also believed to be sceptical about official ideas for banning

The Cabinet has so far backed Sir The Cabinet has so far backed or Geoffrey's judgment that further measures should be taken, provided they are internationally backed. Ministers are aware of the conflicting Conservative Party pressures with a large minority strongly against further sanctions and a smaller group of Tory MPs critical of the Government for not going far enough.

Mr Denis Healey, Labour's shadow Foreign Secretary, who is due to fly out to South Africa this evening, argued that the failure to impose sanctions had delayed the possibility of negotiations between the South African Government and the black majority. He said that further measures were essential to main-tain pressure from business and other groups on the Pretoria Gov-

ernment to respond. Similarly, Dr David Owen, the Social Democrat leader, said on TV-am's Jonathan Dimbleby on Sun-day programme that what was preferable was pressure that did not bite immediately but which steadily

imports of South African fresh fruit built up, such as a ban on new in-Lloyds steps up its

run Valéo THE FRENCH Finance Ministry has given its approval for Mr Carlo De Benedetti, the Italian industri-

alist, to take management control of Valéo, the leading maker of vehiplans for handling Standard Chartered's controversial exposure in cle components in France. The compromise agreement an-nounced at the weekend resolves Prompted by Saturday's second and final defence document from Standard Chartered, Mr Brian Pitwhat was seen as the first key test of industrial policy for the new cenman, Lloyds chief executive, said tre-right Government. Controversy erupted in April when the authorities acted to block

company. The decision then was made on the grounds that the French group was involved in the country's defence industry. Although Valéo makes gearboxes and other parts for tanks and military vehicles, the veto was seen as a biatantly protectionist move hardly in keeping with the liberal financial policies promulgated by the admin-

a takeover bid for Valeo launched

by CIR, Mr De Benedetti's holding

stration of Mr Jacques Chirac. The weekend accord gives Mr De Benedetti industrial responsibility for Valéo through CIR, which has already built up a 19 per cent stake in the French group. The Government has agreed to lift its veto in exchange for an undertaking by Mr De Benedetti to keep his holding slightly below the shares, initially 21 per cent, to be held by a group of four leading French institutions.

Mr De Benedetti - who is also chairman of Olivetti - bought his 19 per cent stake in February from a number of other institutions, paying about FFr 500m (\$702m). He joited the Government the following month by proposing a partial bid on the Paris bourse which would have boosted his holding to 35 per cent.

This is not now to proceed. Instead, Valeo's capital is scheduled to be increased as part of a planned restructuring of its finances.

The agreement brings in Com-pagnie Genérale d'Industrie et de Participation (CGIP) as a major shareholder with 10 per cent of the capital.
Valeo's capital is scheduled to be

until the end of 1990 to keep its shareholding below 30 per cent and against industrials so far this year, its participation below the total of CGIP, a major French industrial

battle for Standard £80m, up from £67.5m in 1985. A fall

LLOYDS BANK stepped up its £1.2bn (\$1.8bn) takeover battle for Standard Chartered Bank, the international banking group, last night with fresh hints about its

several South African interests had approached him about possible purchase of standard Chartered's 39 per cent stake in Stanbic, the second largest South African commer-The political risk of Standard Chartered's £800m exposure in South Africa, which includes £200m

as a key issue in the fate of the 10week-old bid to create the UK's largest hanking group. It is regarded by Standard Char-tered as a factor which could defeat the takeover by alarming Lloyds' sbareholders.

With Lloyds due to announce by the end of this week whether it will increase its 750p per share offer for Standard Chartered, or extend the current offer until July 12. Mr Pit-man said Standard Chartered's new defence document was "scraping the bottom of the barrel."

It contains no full-year profit forecast for 1986, but reveals an 18.5 per cent rise in trading profits in said Lloyds' offer was "miscouthe first four months of the year to ceived" and "wholly inadequate."

largely due to the fall in the South African rand and the Nigerian naira, meant that group pre-tax profits fell from £99.6m to £96.3m. Mr Pitman said Standard Chartered shareholders were being offered "a paucity of information." The document made no disclosure

of provision against South African

in earnings by Stanbic and other as-

sociates from £32.1m to £16.3m.

losses, and failed to justify Stan-dard Chartered's projection of a 14.8 per cent dividend increase in Lloyds Bank said Standard Chartered would be showing zero profits growth if it were not for a reduced corporation tax charge, and a £35m pension fund surplus allowing a Standard Chartered's new de-

fence says that to avoid overlaps of ousiness Lloyds would have to consider selling six parts of Standard Chartered. Including Stanbic, Union BanCorp of California and the group's UK merchant banking and finance house operations, these would be worth £1.133bn, or 728p of Lloyds' offer.

That would leave only 22p per share to cover the remaining assets, which include Standard Chartered's

Saudis to seek \$1.5bn loan for jet deal

By David Buchan in London

SAUDI ARABIA will have to borrow temporarily up to \$1.5bn to pay for a major aircraft purchase from Britain because the fall in oil prices has hit its revenues, according to UK defence officials.

The Saudis are committed to buying from Britain 132 aircraft includ-

ing 72 Tornado fighters worth £5bn (\$7.5bn). Overdraft facilities of up to £1bn may be needed to meet the initial cost of the programme under which six tornadoes have already been de-livered, UK arms export officials said yesterday at a British Defence Equipment exhibition at Aldershot, Britain's leading military garrison

45 miles west of London. When the initial Government-to-Government protocol was signed last year, the Opec oil price was

around \$29 a barrel, or more than double its current level.

The shortfall in oil earnings put the Saudis in a dilemma. They reaffirmed to Mr George Younger, the UK Secretary of State for Defence, in Riyadh last month that, with the continued instability in the Gulf, they still wanted the aircraft. Yet their current committed deliveries of 300,000 barrels a day for the project are not generating enough cash to meet the payments schedule originally envisaged. The Saudis do not want to increase their oil output lest they aggravate the Opec oil glut or to draw further on cash reserves. So they are being forced into the unusual position of arranging an overdraft to finance their UK arms purchases. It is envisaged that this

supplies.
The £5bn sale covers the sale of 72 Tornado air defence and attack aircraft, 30 Hawk trainers and 30 PC-9 trainers, spares and training services which will utimately be covered by 13 separate contracts be-tween the UK and Saudi Arabia. The two most important contracts providing for the sale of aircraft and spare parts, were signed in February.
UK defence export services offi-

will later be paid off in further oil

cials said yesterday they hoped that the British Army Equipment Exhibition would help the UK improve further on its 1965 sales record of CO the matrice traffic and the CO th 62.9bn which itself was 17 per cent up on 1984. Representatives from 75 countries are expected at the Aldershot exhibition which opens official ly today and runs until Friday. General Sir Richard Vincent, the army's Chief Procurement Officer,

told a press conference that the Ministry of Defence had chosen the Short Brothers Starstreak missile as the army's new high-velocity air which include Standard Chartered's chairman, said Lloyds' offer was "misconceived" and "wholly inadequate."

as the army's new ingrevencey and defence weapon in preference to a British Aerospace system. The contract for the deal, which is believed to involve the missile being mounted on 135 Stormer Vehicles made by Alvis is expected this autumn.

Model railways in the City

deep in its collective pocket for the sort of large-scale utility financing that it forgot how do a century ago. The Channel Tunnel may not be a very large project as budgeted at £8.2bn - in real terms, it may not

Over the next few weeks, the City of London will be asked to dig quite

compare with the City's 19th-century empire building - but there is nobody about who remembers the English and American railroads or, in-

deed, any equivalent infrastructure scheme financed without public guarantees.

For any but the fund-managing train-spotter, the £200m of equity on offer is a very odd piece of financial rolling-stock. Inasmuch as the tunnel operators will bury their costs and then, beginning with a balmy summer in 1993, rack up their prices with inflation the equitheir prices with inflation, the equi-ty has elements of an index-linked

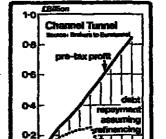
contract. In fact, there is quite a dif-

Unlike index-linked, tunnel equity exposes the holder to inflation-ary risks between now and the moment, perhaps a little later than 1993, when tunnel tolls linked to inflation will send him into happiness. The prospective price/earn-ings rations on the equity, put for-ward rather sheepishly by Eurotun-nel's brokers, tell part of the story: a ple of infinity falls to 52 in January 1994 and a mere 15 with the millenum.

The attractions to professional equity investors lie with the size of

the issue and the potential dividend stream: after peak expenditure, in-cluding capitalised interest, of about £1bn in 1990, the consortium hopes to refinance the £4bn of mainstream bank debt. That done, the project could be generating the sort of distributable surplus that would make any fund-manager with fin-de-siecle liabilities sit up. The public, who can take part in the major equity offering of, say, £770m next year, is invited to plan its retirement somewhere other than Kent or the Pas-de Calais on the proceeds of what might almost be a zero bond; the proceeds of what might almost be a

logical and traffic risks; but subscribers to next month's placing must reckon with the danger that the Tunnel treaty might not be rati-



THE LEX COLUMN

it into commercial oblivion. They are also one year further away from Given these risks, it is worth

fied or that Parliament will amend

questioning whether the nominal return on equity of 16 per cent, pro-posed by Eurotunnel's brokers as their central assumption, is any comfort to the timid. Real interest rates of 3 per cent during the tun-neling is not what the gilt-edged market, which is supposed to think about such things, is expecting, ex-cept in the risk free indexed sector. If anything like current real rates of interest were to persist through to opening, the return to the lending banks would be so disproportionate as to render their own shares much the better investment. As Eurotunnel's advisers make

clear in last week's document, the return can fall quite sharply. They have tried adding in a year's delay, low inflation during the operating period, no duty-free or price brutali-ty from those ferries still plying the Dover Straits overhead: the result is a return in the low teens. Of course, bond market yields would fall if expected long-term inflation came down; the equity return would then be less optically unappealing. On the other hand, ballooning infla-tion-proof revenues – which saved some early North Sea projects -might only arrive after inflation had wrecked the construction

the French) construction industry does not have a very good record of European mainland. In that case keeping to budget, and experience Eurotunnel could gold-plate its rollat the Thames Barrier teaches that ing-stock and still provide the relarge measure. The lump sum ele- next me

ments in the contract and the procurement items are straigntforward enough; but a target contract for the tunnels that absolves the contractors of any cost overrun over 20 per cent is pretty rum. Even with their small equity shareholding, the discipline is not exactly compelling. It is not as if seven years were a part!cularly long time to complete the building or as if there might not be broker chalk or, horrible to relate. sand under the French coast. If the tunnel misses the 1993 season, then the game looks decidedly dodgy.

The traffic risks are much slight-

er; the market exists and must be presumed to grow. Recent growth rates for passenger crossings have been inflated by the advent of the day-tripper; but there seems no reason to quarrel with hopes of double the traffic at the turn of the century with a large part diverted to the The competitive problem arises

much more with the ferries than with the airlines, whose fixed costs on short-haul routes leave little scope for Branson-style discounting. If the ferry operators re-equip with larger and more efficient boats, as Euroferries is doing, they can probably cut costs by 40 per cent – more, if they decide that the game is so deadly as to make depreciation a luxury. Simple fare-cut-ting by the ferries still leaves the revenue assumptions looking heal-thy. But if there is a delay in completing the construction contract the increased debt service burden will hamstring the tunnel's finan-cial flexibility just at the point when the surviving ferry operators have cut their fares in half. Reward

This may be gloomy. Only Euroferries is profitable enough to go hell for leather in the Dover Straits. Hovercraft are history. But it highlights once again the dangers of de-lay in a project where time equals If there is no delay, the potential rewards could make the brokers'

ssumptions seem ludicrously pes-The project has been pretty thoroughly studied over the last century like some latter-day M25 or Bosphoor two. But the British (rather than rus Bridge, will create exponential when costs run over, they do so in turns of the century. Actually, the

FTC to oppose US soft drink deals

BY STEWART FLEMING AND WILLIAM HALL

nounced that it would go to court in is not proposed to tolerate a commendous marketing advantages an attempt to block two large take-plete free-for-all in the corporate working to the disadvantage of an attempt to block two large take-overs in the US soft drinks indus-

The takeovers would have given Coca-Cola and PepsiCo, the two brand leaders, a combined share of 80 per cent of the market.
The Federal Trade Commission

voted 4-0 to go to court to oppose Coca-Cola's \$470m acquisition of Dr Pepper and PepsiCo's \$380m acqui-sition of Seven-Up, two of their main rival soft drinks.

The commission voted to authorise its staff to seek a preliminary

injunction next week in the Federal District Court to block the two proposed acquisitions. It said the acquisitions could reduce competition in distribution and sale of carbonated soft drinks in the US.

clear that, despite the Reagan Administration's support for a more

THE US Government has an relaxed approach to acquisitions, it would give the two companies tre-

The case of the two takeovers in the fiercely competitive US soft drinks market has caused an unusually high level of interest both in the soft-drink industry and the rest of corporate America since it is seen as a test case of the Administration's anti-trust policies. Several smaller soft-drink compa-

takeover market.

nies have attacked the attempts by PepsiCo and Coca-Cola to dominate the industry by taking over two of their weaker rivals. Royal Crown Cola of Illinois has already started legal action to block the mergers and said that they are a threat to the "principles of our economic soci-

Many independent bottlers are reported to have been worried by

working to the disadvantage of PepsiCo has gone to considerable

lengths to prove that there is very little criticism of its proposed take-over of Seven-Up within the soft drinks industry and maintains that "everyone emerges a winner - con-sumers, independent franchised bottlers and parent companies Coca-Cola has said several times

that it believes its acquisition is "pre-competitive," and that "the existence of Dr Pepper within a very strong member of the industry will ensure its long-term health." If the takeovers are approved, which now seems most unlikely Coca-Cola's share of the soft-drink

market would be raised from 39 per cent to an estimated 46 per cent, and PepsiCo's share would rise the proposed mergers since they from 28 per cent to 34 per cent.

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-World Weather,

Blue chips set pace Continued from Page 1

infamous "triple witching hour,"

when a constellation of powerful forces coincide as stock index futures, stock index options, and options on the underlying stock themselves all expire simultaneously on exchanges in New York and Chicago. It occurs just four times a year on the third Friday of the last month of each quarter.

This presents a unique opportuni-ty for sophisticated professional investors who have up to an estimated \$15bn at their disposal, to profit from discrepancies between underlying share prices and the options and futures contracts.

Traders attempt to close out their

positions, maximising their profit,

in the final minutes of the session Friday was a case in point. Down on Wall Street traders and investors, watching their Telerate and other video screens, described Friday's action up until the last few moments as "pretty boring." On the floor of the New York Stock Exchange, the pace of activity was un-

At 3pm - the nominal start of the triple witching hour - a relatively modest 87.8m shares had changed hands. Over the next bour, 40 per cent of the day's total 149.7m trading volume switched hands threat-ing to overload the capacity of traders to keep up with the rapidly changing prices flickering across their desk top video screens.

The country is having to face the consequences of over-indulgence as plunging oil income exposes imbalances in the overheated economy and poses. problems for the new government.

Windfall wilts away

By Kevin Done, Nordic Correspondent

FOR NORWAY the party is over—at least until oil prices begin to rise again. For several years the country has been learning to come to terms with the mighty windfall of increased wealth offered by the discovery of abundant resources of oil and ages on its continental shalf gas on its continental shelf.
It has quickly become depend-

ent on the flow of North Sea oil and gas for its prosperity. The steep fall in the oil price, exacerbated by the simultaneous suddenly threatening to under-mine that new-found wealth, however, plunging Norway into what Mrs Gro Harlem Brundt-land, the new Labour Prime Minister, describes as " the most serious economic crisis for many

years."

In the space of a few dramatic weeks in the later later spring, the Conservational condition government of the Kare Willoch has been forced to resign to be replaced by a minority Labour Government, whose inture pros-pects for holding on to power are still far from certain.

A wave of international speculation against the Norwegian krone has forced a 12 per cent devaluation of the currency, and the Government has been forced to impose one of the toughest budget austerity pack-

threatening to run out of con-trol before the oil-price slide began, a development the con-servativeled coalition govern-

case have been needed sooner or later to counter the extravagances of two years of lax economic management, but the oil price collapse suddenly meant that the need for remedial action became urgent.

The political situation in Norway was the worst imagin-able, however, to meet the challenge of dealing with such a sudden and unexpected worsensudgen and unexpected worsen would amount to a vote of con-ing of the country's economic fidence.

ing of the country's economic prospects.

The general election in September list year left Nerway Storting had become since the poised on a knife edge with neither side winning a secure majority.

Mr. Kare Willoch, leader properties were will unable or unwilling to admit that their continued existence in office depended on the two depended on the two unpredicts and the Conservatives and Prime depended on the two unpredicts and the Conservatives, the Centre Party and the Christian People's parties.

Party, which had ruled Norway together since June 1983, managed to squeeze to a one seat victory over the Socialist Left Party.

The Budget vote showed just how volstile the mood in the since ince the election, but the there coalition parties were will unable or unwilling to admit that their community whose of the Progress are anathems—at least to the centre and Christian people's parties.

The Budget vote showed just how volstile the mood in the section, but the their continued existence in office depended on the two their whose people are anathems—at least to the centre and Christian people's parties.

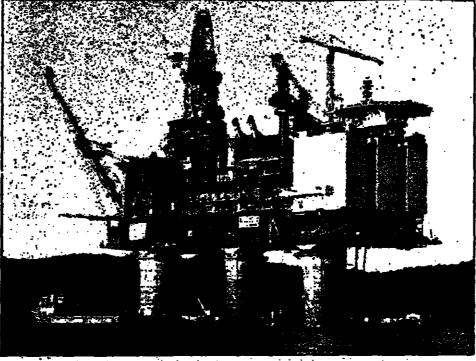
The Budget vote showed just how volstile the mood in the section, but the their continued existence in office depended on the two their works are an account to a continued existence in office and volse of the Progress of the Conservatives are an account to the centre and Christian people's parties.

The Budget vote showed just how volstile the mood in the section, but the showed post the mood in the centre and the parties were will unable—or unwilling—to admit that their continued existence in office the mood in the centre should be a sixtence of the continued existence in office the mood in the centre should be a state to the centre and Christian people's parties.

Storting (Norwegian Parliament) was given to the maverick right-wing Progress Party, however, which had its representabut which still held the balance

of power.
Early signs of the troubles that lay shead emerged during the autumn as the coalition struggled to find a majority for its 1986 budget.

After several weeks of tense negotiations the Government managed to reach agreement with the anti-tax Progress Party shortly before Christmas, but only after Mr Willoch had made clear that the Budget issue



Frightened by rising them-ployment during the winter of 1983-84 the number out of work rose above 3 per cent of the workforce, an enviably low level by general European standards but the highest level in Norway in the post-war period—the Government began to relax its fiscal grip. There was little apparent call for caution with the oil price and the US dollar strong, the current account moving into substantial surplus and inflation beginning to rose shove 3 per cent of the

and inflation beginning to policy, the Government also embarked on a process of libera-lising the Norwegian financial leading to a strong increase in

With domestic demand stimulated and exports growing strongly pulled along by the recovery in the international economy. Finance Ministry officials and the Central Bank began to argue for more cautious policies, but their argu-

was already in progress.

with all the State's foreign debt paid off, with the foreign exchange reserves mushrooming to the highest level of any country in the industrial world and Oslo awash with talk of the city becoming a new financial centre as Norway entered the ranks of the capital exporters, the Government seemed to have the room to take some risks in order to secure victory at the September general election.

The Government created the boom it had sought, but as the economy exploded in the second half of the year—private con-sumption was growing at an annual rate of 10-12 per cent and the growth in GNP (Gross National Product) reached an annual rate of 8 per cent in the

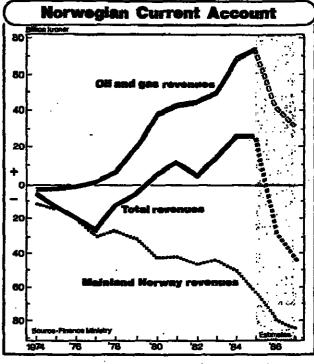
Its problems were only multi-plied by the election result. In spite of the boom the Labour Party was able to make progress ments fell on deaf ears.

The year 1985 was election year, and the coalition—facing a resurgent Labour Party under Mrs Brundtland.—decided to throw caution to the wind by drawing to an expansive cote decided. The drawing the interpretation of the wind by the coalition, and in particular its attack on deficiences in the drawing t

Mrs Brundtland took Labour to the brink of victory, but the non-Socialists just fell short of a majority in the Storting. The coalition was "condemned to rule," as one Oslo newspaper headline explained the election result, but also without its own majority. A non-Socialist majority. A non-Socialist majority depended on the whims of the two Progress Party MPs.

On the basis of the election On the basis of the election result, Mr Willoch — ironically generally accepted as one of Norway's leading economists—felt unable to take the necessary remedial actions to rein in the economy. The coalition suddenly appeared to be a fragile craft to survive the threatening storms. While the threatening storms. While the Conservatives were committed to cutting rather than increasing taxes, the junior coalition partners were likely to resist any strong attacks on public spending, especially on the state's extensive network of transfer payments, which accounts for some 75 per cent of government spending.

Mr Willoch tried to change course in a modest way in January with a tightening of the credit market, and with the so-called Easter package he sought also to make the first



During the spring his government's authority was undermined from a new direction, however, as Norway was swept with little warning into one of of its most serious periods of industrial conflict in 50 years. Industrial connect in 50 years.
The gathering economic clouds could hardly be seen from the labour market, where they were obscured by the line and cry of

A strike by 600 catering wor-kers on the North Sea produc-tion platforms, which brought a halt to output and cost the oil companies revenues of NKr 3bn to NKr 4bn when they locked out another 3,000 workers, was only stopped when the Govern-ment submitted the dispute to compulsory arbitration.

On the mainland the employers federation (NAF) locked out 102,000 workers after having failed to make progress in negotiations with the LO, the blue-collar workers trades union confederation. The trades union confederation. The uscaume soon lost the employers any national sympathy and was called off after a week. The use of such a controversial weapon clearly back-fired and the resulting settlement which yielded an increase in hourly wage rates of about 3 per cent plus an agreement to cut the working week from 40 to 371 hours at the beginning of 1987

cost the country dear guaran-teeing Norway much higher labour cost increases than in competing countries. Just as importantly the lockout helped to lay the ground for the final downfall of the Conservative-led coali-

already begun to turn against many of the manifestations of the boom economy, not least the spectacular antics of a small group of financiers riding the wave on the Oslo Stock Exchange, and part of Labour's success at the polls last September was undoubtedly caused by reactions against this rather "un-Notwegian behaviour," and by a sense that inequalities for standards of living were grow

(The Scandinavian politician ignores the issue of wealth distribution at his peril).

The employers' resurt to the lockout weapon—not used on such a scale since 1931—also reflected badly on the battered Willach coalition.

Sensing that the Government was deep in trouble, the Labour Party began to agenise about whether the moment to bid for power and come.

"There had been a dispute in the party about the right time to move in," admits one senior Labour Party official.

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and propane and send it on its way by tanker and pipeline to the marketplaces of Western Europe.

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Politics

The balance is precarious

LITTLE IS certain about the current Norwegian political scene except its uncertainty. The Labour Party has jumped its first hurdle with its revised budget package of austerity measures, but the bets are still open on whether it constraints. open on whether it can survive the autumn and produce a bud-get for 1987, which at least one of the non-socialist parties can

Parties on both sides of the political divide are aware that "you cannot keep on changing governments like you change shirts," as one party leader ex-presses it. The fact remains, however, that Labour is now ruling as a minority government in a parliament that has a wafer-thin non-socialist

In theory at least, Labour could be toppled at any moment, as soon as the non-socialist parties manage to exbloit their majority position.
But in practice huge obstacles
still loom, with the tinv Rightwing Progress Party holding the
whip hand and again plaving
the joker in Norwegian politics.

No solution to the precarious political balance in the Storting. the Norwegian parliament, can there is no provision in the Norwegian constitution for holding elections outside the

normal four-year cycle.

After the last election the conservative-led coalition of Mr Kare Willoch continued to act as if it had its own majority. when in fact it had become untwo votes of the unpredictable

The three non-socialist par-ties the Conservatives (50), the Christian Peoples Party (16), and the Centre Party (12) gained 78 seats against the 77 of the Labour Party (71) and its closest ally, the Socialist Left Party (6), but that still left the Progress Party, led by Mr Carl I. Hagen, holding the

balancing two seats. If the previous coalition parties are to be able to wrest power back from Labour, they will have to reach some form of compromise with the Progress Party, but as yet there is little

sign of this emerging. The Progress Party's policies appear to be political anathema to the two junior partners of the previous coalition. As far as possible they have sought to ostracise the two mayerick registrating to one senior Control of the provious coalition of the previous coalition. As far already versions vary importantly. Was the Willoch Government pushed, or did it jump? According to one senior Control of the provious coality.

the fishing and agricultural sectors, they actually stand far closer to Labour than to the Progress Party.

The Progress Party has been made the scapegoat by the three coalition parties for the downfall of the Conservative-led government, especially as Mr Hagen had issued the assurance in the last election campaign that he would never be instrumental in bringing a socialist government to power.

He has indicated that he would like to bring down Labour at the earliest opportunity, but the other non-socialist partles are unlikely to rush to join him. Progress wants a place in any future non-socialist government. a demand that is certain to be cold-shouldered by the Centre and Christian People's parties.

The conservatives, on the other hand, have no ideological block to co-operating with Progress, but having been burned once, they are requesting guarantees of future support virtually amounting to a blank cheque from Mr Hagen, which again hardly lays promising ground for an attempt to topple

As Labour has shown with its deal with the Centre and Christian People's parties over the revised 1986 budget, the potential exists for picking of the conscision parties or an arms. the opposition parties on an issue-by-issue basis, articertainly the longer Mrs Gro Harlem Brundtland stays in power, the more difficult she will be to budge.

The question remains, however, exactly why did Mr Willoch, who had ruled Norway for four-and-a-half years, choose to give up power in the way he did. He decided to raise a vote of confidence over a question. namely an increase in petrol tax, where from the outset he knew he could not count on the votes of the Progress Party. He devoted all his efforts to finding a compromise with Labour on the issue, but never really offered any concession to

Mr Hagen.

1985 Election Results

| (1981 results in parentheses) | % (| of pell | _ | -Seats | |
|-------------------------------|------|---------|------|--------|--------------|
| Conservatives | 30.2 | (31.8) | 50 | (53) | |
| Christian People's | 8.3 | (9.3) | 16 | (15) | + |
| Centre | 6.7 | (6.6) | 12 | (11) | + |
| Progressives | 3.7 | (4.5) | 2 | (4) | + |
| Total non-Socialist vote | 48.9 | (52.2) | 80 | (83) | _ |
| Labour | 41.0 | (37.1) | 71 | (66) | - |
| Left Socialists | 5.4 | (5.0) | 6 | (4) | + |
| Liberals | 3.1 | (3.9) | 0 | (2) | _ |
| Total Socialist vote | 49.5 | (46.0) | , 77 | (72) | + |
| Others | 1.7 | (1.6) | 0 | (0) | |

servative Party official the whole budget bargaining pro-cess showed that "it was impos-sible for a minority government to govern. It is impossible if every step along the way must be negotiated."

Many within the previous Government accept that the days of the coalition were prob-ably numbered in any case, because the disagreements over because the disagreements over budgetary cutbacks could only grow as the consequences of Norway's economic slide became clearer. By leaving office when he did, Mr Willoch could go at the head of a united coalition, making it easier to return to power at a later date. At the same time an ideal scapegoat in the shape of the Progress Party was readily at hand.

"It would have been very "It would have been very difficult for the three parties to have united over the 1987 budget," said the Conservative party official. "The Christian Peoples' and Centre Parties are not in favour of budget cuts, they always want more.

While the co-operation between the three coalition parties functioned quite well in government, it was already clear that at parliamentary level some MPs, particularly from the Ceptre Party, were less than enamoured with the arrangement. They are likely now to welcome the chance of being freed of the constraints of government for a while ernment for a while. Mr Willoch is clearly running

a considerable risk, however, in lossening the bonds between the three parties. Under the Norwegian system there is no shadow cabinet, and the three parties will be able to seek their nwn profiles independently. own profiles independently.

If the Labour Party is careful in avoiding strongly ideological issues, it could be that the siren song from the Left becomes steadily more appealing than a return to coalition, which is still dependent on the votes of the

If the strains of government were beginning to show on the coalition as the country's economy deteriorated rapidly, what can be said of Labour's bold decision to make its bid for power? Without a Socialist parlia-

Progress Party.

decided to take an office at a time when there appears to be only unpalatable medicine to hand out. The badly overheated economy must be cooled down with a package of austerity measures, which inevitably will have to be followed up with more toward. lowed up with more tough economic steps in the months

The Government also took power in the midst of a turbulent wage round, with strikes breaking out in the strikes breaking out in the public sector, which have forced it finally to take the unpopular measure of imposing binding arbitration on the two sides. The move is particularly disliked by the trades unions, which see it as an infringement on their rights to free effective. on their rights to free collective bargaining.

disagreements within Labour on the best moment to choose to take over power, and clearly there is no ideal moment. By the end of April, however, Mrs Brundtland appears to have been convinced by a swell of onining particular. by a swell of opinion, particu-larly within the parliamentary

The Employers Federation's massive lock-out in the private sector had more strongly focused the debate on the issue sector of social justice, thus allowing Labour to take the offensive again on the basis of established social democratic values.

By stepping in at a moment of crisis and demonstrating its ability to govern, labour could only win in the eyes of the voters, it was argued. The wisdom of such reasoning remains to be proved

According to the first big opinion poll taken after the fall of the coalition, after the devaluation and in the midst of the public sector strikes, the Labour Party support had declined by 2.7 per cent having been on a sharply rising trend since the last election, while the Conservatives gained 2.2 per-centage points.

Kevin Done

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A shaky hold on power

Assumption of power came as a shock to Mrs Gro Harlem Brundtland, leader of the Labour Party

mentary majority, Mrs Gro
Harlem Brundtland has all
along been sceptical about
Labour forming a minority
f administration. Now she has
it decided to take an office at a
time when there appears to be
unpalatable medicine to
when there appears to be
unpalatable medicine to
badly over
majority in the Storting (Parliament) after the September 1985

ment) after the September 1985

ment) after the September 1985 ment) after the September 1985 election she said: "Labour has no interest in taking over government responsibility with-out being able to rule."

She did not exclude the possibility that one of the two centrist parties could choose to centrist parties could choose to leave the coalition, but still thought it unlikely. "It could happen, but I do not think it is the most probable set of events. Most probably the three coalition parties will manage in some way to function on the basis of this narrow majority supported by the Progress supported by the Progress

Mrs Brundtland was wrong. overheating economy.

Brundtland led the country for just eight months after taking over the leadership of the Labour Party from Mr Odvar Nordli. The Government Odvar Nordli. The Government was forced to resign in the wake of the September election that year. Her appointment as party leader enabled Labour to perform better than feared, but the party's fortunes were still at a low ebb, gaining 37.2 per cent of the votes.

A strong and colourful leader, Mrs Brundtland has contributed to the increased focusing on personalities in Norwegian politics. In both the 1981 and 1985 general elections this concentration on the party leaders surpassed all previous experiences in Norwegian poli-tics, says Professor Henry Valen, professor of politics at Oslo University.

In Mrs Brundtland's case it one of the first in the world to hold such high office. Today she leads a cabinet with the highest number of women members in the world: eight of the 18 new ministers (44 per cent)

In the clash of personalities between Mrs Brundtland and Mr Kare Willoch, the cool intellectual Conservative leader, In May, she returned to office as Prime Minister for the second time, helped into power by the coalition parties' until the coalition fell last inability to find a parkiamentary majority for a first mild dose of austerity to dampen the temperament.

overheating economy.

Her prospects for holding on to power could prove even more shaky, however, than in 1981. Last time around, Mrs Willoch who appears to have

He says he is ready for com-promise, but he has raised the stakes. He now wants a place

for the Progress Party in

His prospective partners will

have none of it, however, clearly

theological reasons for not working with him, but the prob-lem is that he is so irrational

whims of Mr Hagen, _We will just have to ignore him." Political memories may

short, but for Mr Hagen the gamble is whether the voters in

the next general election in 1989 will still be blaming him

for bringing Labour back to

and was active in student

likely fate is continued astra-

Kevin Done

non-socialist Government replacing it with Labour.

government.

Mrs Gro Harlem Brundtland, in her second term as Prime Minister

the lighter footwork and the skilful jabs, it is Mrs Brundtland skilful jabs, it is Mrs Brundtland became actively engaged in politics at school. At Oslo University she was deputy chairman of the Labour Party student union.

Still attractive though slightly matronly in appearance Mrs Brundtland has an air of hustle and activity. She has learned from her earliest confrontations with Mr Willoch, and now has her emotions under much more careful control. In earlier television debates with Mr Willoch you could actually see the colour rising in her cheeks, but in the last election campaign, she was much more from 1974 to 1979, before moving the skilful jabs, it is Mrs Brundtland became actively engaged in politics at school. At Oslo University she was deputy chairman of the Labour Party student union.

She took an active part in the free abortion movement, but was still hardly a prominent public personality, when she was plucked from the health administration by Mr Trygve Bratteli, then Labour Prime Minister, to take over the Environment Department. She served as Environment Minister from 1974 to 1979, before mov-

campaign, she was much more controlled," says one leading commentator on Norwegian Mrs Brundtland is much more the populist politician than Mr Willoch and with scores of obligatory visits to

hospitals and old people's homes in the last election cam-paign, she showed that she has not lost her winning bedside Compared with her main political opponent the 47-year-old Mrs Brundtland was a latecomer mrs Brundtand was a lateconer to politics. With a degree in medicine from Osio University and the degree of Master of Public Health from Harvard in

in the health service, not so much as a practising doctor as in academic and administrative medicine.

From 1965 to 1967 she was at the Office of Hygiene and Epidemiology and from 1968 to 1974 she was associate director of school health services in Oslo.

the US, she first made a career

have none of it, however, clearly preferring opposition if the alternative is co-operation with Mr Hagen. "Progress Party policy is so far to the right, it is multe unacceptable to us, says Mr Johan Jacobsen, leader of the Centre Party, which draws much of its support from the regions and the agriculture and She carried out scientific work in child growth and developnent Aloogside a career in medicine and politics Mrs Brundt-land is also a mother of four grown-up children. Her has-band, Mr Arne Olav Brundtland. regions and the agriculture and fishing sectors, highly depen-dent on government subsidies. a researcher at Norway's foreign policy institute, is an active grass-roots Conservative Party "We feel that the gulf between us and the Progress politician, a fact that Mrs Party is so huge that we cannot Brundt and is seldom allowed to forget. The family lives in Bygdoy, one of Oslo's most fashionable suburbs. A senior Conservative Party

Although a late starter, politics was in the blood. The daughter of a former Labour

is hardly surprising. She was the lighter footwork and the social affairs), Mrs Brundtland the first woman to become skilful jabs, it is Mrs Brundt became actively engaged in poliprime minister in Norway and land, who looks more likely to tics at school. At Oslo Univer-

from 1974 to 1979, before moving into parliament as deputy leader of Labour's parliamentary group.
One of her main contributions

to the development of the Labour Party has been in foreign affairs, where unity has been regained after the splits suffered over Nato's twin-track decision on the deployment of intermediate-range missiles in Europe.

Mrs Brundtland is no stranger to the international stage, and is one of the most obvious Nordic candidates to fill the vacuum left by the assassination of Mr Olof Palme, assassination of Mr Olor Paine, the Swedish Prime Minister.

She was a member of the so-called Palme Commission, the independent commission on disarmament and security issues, which presented its report on the theme of common consists to the IDF of COMMON CONTROL OF THE COMMON CONTROL

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report on the theme of common security to the UN in 1982. In 1983 Mrs Brundtland was appointed by the UN as chairman of her own commission, the World Commission on Environment and Development earning her the title in the Norwegian press of World Environment about Party to the brink of victory in 1881 September's election, could hardly have come to power in more difficult circumstances than at the beginning of May. Only time will show whether she has been handed a poisoned chalice by Mr Willoch, or whether she has Mr Willoch, or whether she has the guile and good luck to steer Norway out of one of its most serious economic crises, an achievement that could take Labour to victory at the next

Kevm Done





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Maverick out in the cold

The government fell when Carl Hagen, leader of the tiny Progress Party, broke his pre-election pledge.

FEW Norwegian politicians can have felt so left out in the cold as Mr. Carl I. Hagen, head of the maverick right-wing Progress Party. He leads a parliamentary group of just two members, but the result of last Sentember's general election September's general election left him holding the whiphand in the Storting, the Norwegian

parliament.
The three-party Conservativeled coalition Government was have real negotiations."
dependent on the two Progress A senior Conservative socialist majority, but Mr Kare Willoch, the Conservative Prime Minister, and his allies in the Centre and Christian People's parties chose to ignore the fact and carried on as if they still had their own majority.

From the outset they shunned Mr Hagen, and in particular the Centre and Christian People's Party regard the politics of the Progress Party as beyond the pale. Without Mr Hagen, the non-socialist parties lack an overall majority, but still they have found it impossible to deal with him.
The Willoch Government was

unwilling to realise that it was a minority government, says Mr Hagen, "They have treated us as if we should stay in the corner until they wanted us to vote, then we could go back

and keep quiet."

In the last election campaign
Mr Hagen pledged that the
Progress Party would never bring down a non-socialist government if the alternative was a Labour administration. Now he has broken that pledge. and the previous government parties are not likely to forgive Mr Hagen himself does not

feel that he brought down the Willoch coalition—he claims it was responsible for its own downfall. "I did not think it would happen. I did not dream that Willoch's minority govern-ment would make a point like this [an increase in petrol excise duty] a vote of confidence. He picked it because he wanted to resign. I am 99 per cent sure that he wanted to get out."

The Progress Party is committed to opposing tax increases. and wants to abolish taxes including income tax and land. property and inheritance tax. It wants to let private enterprise into the health and education to privatise state commercial operations, to sell Statoil and the state banks and to drastically reduce the public

Such a position made it impossible for Mr Hagen to support higher petrol tax—or at least impossible without some concessions in return, and the coalition had few intentions of negotiating with him. "We are in a Kafka process." he told the Storting parliament last month.
"We are condemned by all, but no one will say what they want from us."

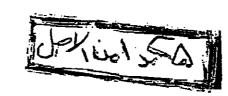
Having, nevertheless beloed the Labour Party into power. Mr Hagen now wants to bring a non-socialist government back into office as soon as possible.

power in 1986. At the last elec-tion Progress lost two of its four seats in the Storting, so Mr Hagen is clearly living dangerously.
With his clean good looks, Mr with self-confidence, but ever tired after the beating he took parties in the first big Parlia-mentary debate following the downfall of the coalition. At 42, Mr Hagen has been in politics since 1973, when he joined Mr Anders Lange's antigovernment, anti-tax protest movement at the founding meeting. Two weeks later he found himself party secretary.
When Mr Lange died in 1974
Mr Hagen replaced him in parliament until the 1977 election when he lost his seat. He gained a place on Oslo City Council in 1979, having taken over a year earlier as party leader, and then regained his seat in parliament in 1981. Before his political career Mr Hagen was managing direc-tor of the Norwegian subsidiary of Tate & Lvie, the UK sugar company. He studied pre-viously in the UK at the

viously in the UK at the Newcastle College of Commerce Given that so many of his potential allies in the non-socialist camp consider he is the unacceptable face of Nor-wegian politics. Mr Hagen is rondemned to playing the per-petual role of enfant terrible in the Storting.

"He had never looked so happy as when he was photo-graphed in front of the Christmay tree in parliament with the coalition party leaders when they finally reached agreement Tel: +47-2-41 25 00 on this year's Budget," says one political analyst in Oslo. Such political acceptance still Telex: 19950 MHTCO N appears an elusive goal, howcism for his role. witting or unwitting in bringing down the





Renewal of EEC interest

THE ADVENT of the Labour not want to find herself in a issue is in fact slight. "The Government will not lead to position where her government only difference is that Labour only said. foreign and defence policies; but there may be some changes of emphasis, especially on Nato. related issues, and perhaps in relation to South Africa. The new régime has aiready re-stated official policy on co-operation with Opec.

3.1%)

Although the basic elements egian policy, membership of Nato and the European Free Trade Association, and the maintenance of a relatively strong defence capability, are not in question, the past few months have seen renewed dis-cussion of the merits of Norwegian membership of the EEC, which was rejected by a

Since the issue of EEC membership has been more or less taboo since 1972, the revival of interest in the topic, with the new defence minister, Mr Johan Jorgen Holst, among the most eloquent advocates of keeping the membership option open, may be significant.

But for the time being the discussion remains academic. If Norway decides to re-apply for membership, it is unlikely to do so until some time after

The Norwegian Labour Party is the first Social Democratic party to take office in a Nato country in north-west Europe since similar parties (including the Dutch, Danish and West German Social Democrate and the Labour Party in Britain) broke with Nato's 1979 twintrack decision on medium-range missiles — to negotiate for withdrawal of Soviet missiles and, if the negotiations failed, to deploy US missiles in

Except in Britain these par-ties endorsed the 1979 decision. But the new administration in Oslo has already made itself Meanwhile, these left-wing parties have also come out strongly against President Reagan's Strategic Defence Initiative (SDI) and shown a new interest in the establishment in Europe, including the Nordic area. of nuclear-free of footnoting.

zones, guaranteed by treaty.

In fact the n

These factors have raised the question whether the new gov- foreign policy issue from the ernment will adjust Norway's attitudes of the outgoing policy on these Nato issues and, administration came over its

is pursuing policies which are is saying things out loud," said not fully supported in the Storting (Parliament). "We would

the past few years, have en-tered a series of foomote re-servations to Nato decisions in communiques from Nato ministerial meetings.

as telling party colleagues who ments wanted a more outspoken approach: "We don't want to become a laughing-stock in Brussels."

Brussels."
The one issue on which about might want to go so far as footnoting a Nato decision is on the INF (intermediate nuclear force) issue on which the party is opposed to deployment. It advocates a halt to deployment while a new attempt to reach a negotiated settlement with the Soviet Union is made.

A Nordic nuclear free range.

A Nordic nuclear-free zone (the Nordic countries are de facto nuclear-free already) is supported by Labour only as part of a wider European settlement which rules out a unilateralist approach, though there is a sizeable lobby on the left of the Labour Party which supports a unilaterialist

The zone debate is regarded with much misgiving at Nato headquarters in Brissels headquarters in Rmssels because it conflicts with its basic strategy of nuclear

felt in Nato through its opposition - together with Denmark, the Netherlands and Greece - to the US plan to resume production of chemical weapons though Norway did not take this issue to the extent

first significant departure on a But the Government is a Opec. promising that if Opec minority administration, which restricts its freedom of manoeuvre; and the Prime contribute to such stability.

Even without this limitation, have helped Opec too, but we did not want to say so, for that sceptical of the approach adopted in Nato by Greece and Denmark, both of which, over the taset few wants have the probability from Opec's shoulders."

lems for the oil companies operating in Norwegian offshore waters. The corollary of price support policies is the reguterial meetings.

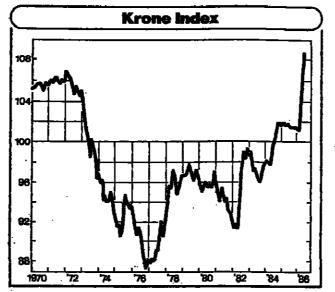
She has said that Norway's recommanies fear that they may voice will carry more weight in Nato if its views are expressed internally and she was fields they may think twice quoted in an Oslo newspaper as telling party colleagues who

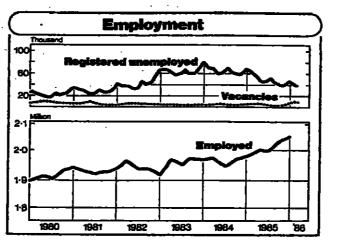
On South Africa a White Paper published by the previous government recommended a licensing system to control and restrict all trade between the two countries and a system by which the Nor-wegian Shipowners' Association would keep a register, to be open to public inspection, of all its ships calling at South African ports. While Labour's policy is that binding international sanctions on trade with South Africa

on trade with south should be introduced it may go should be introduced it may go than the

orevious government in pushing

Hilary Barnes





Demand, Output and Prices Percentage changes, volume (1980 prices) 1982 current prices

| • | | billion NKr | 1983 | 1984 | 1985 | 1986 | 1987 |
|---|-------------------------------|-------------|------|------|-------|------|------------|
| , | Private consumption | 175,3 | 1.5 | 2.7 | 7.5 | | 21 |
| È | Government consumption | 78.4 | 4.6 | 2.0 | 3.2 | 2 | 21 |
| , | Gross fixed capital formation | 92.3 | 5.8 | 8.7 | -13.8 | 314 | -11 |
| • | Final domestic demand | 338 A | 3.4 | 4.2 | 0.4 | 101 | -11 |
| : | Change in stockbuilding* | 2.24 | -2.1 | 1.3 | 4.5 | -31 | 72 |
| ı | Total demestic demand | 341.8 | 7.1 | 5.7 | 5.3 | 7. | ĩ <u>.</u> |
| ? | Exports of goods and services | 165.0 | 7.3 | 7.5 | 4.9 | 24 | 11 |
| | Imports of goods and services | 144.5 | Õ | 8.2 | 7.0 | 81 | |
| | Change in fereign balance* | 29.54 | 3.5 | ĕ.3 | -0.5 | 21 | 7 |
| t | GDP at market prices! | 362.3 | 4.5 | 5.6 | 4.4 | 41 | 21 |
| | GDP implicit price deflator | | 6.2 | 6.6 | 5.7 | -21 | 2 |
| ŀ | Memorandum items | | | | | | <u>-</u> |
| : | Consumer prices§ | - | 8.4 | 6.6 | 6.1 | 51 | 5 |
| | Industrial production | | -1.1 | 2.5 | 2.6 | 21 | 2 |
| • | Unemployment rate | | 3.3 | 3.9 | 2.5 | 2.4 | 21 |
| • | Current balance (\$ billion) | _ | 2.1 | 3.2 | 3.0 | -3 | -41 |

The Economy

Paying for indulgence

IN DRAMATIC circumstances of a second devaluation in 1987 mainland Norway was expand-Norway is having to face up to or 1988. the consequences of its recent The 1 years of over-indulgence.
Plunging oil prices and the falling US dollar are exposing the serious structural imbalances in the country's badly over-

Even without the fall in oil prices, the economy had been heading for trouble as an over-expansive fiscal policy and an abundant credit supply helped to fuel an extraordinary consumer spending surge.
The dramatic drop in oil

revenues has uncovered the huge hole that already existed in the country's trade balance. As Norway's national income and terms of trade deteriorate alarmingly, the balance of pay-ments' current account is plunging from a healthy surus in 1985 to a large deficit this year.

The economic crisis and the oil price fall have hit Norway at a time when the country is in the midst of a political crisis without majority backing for any government in the Storting, the Norwegian Parliament.

The minority coalition government of Mr Kare Willoch fell at the beginning of May because of its inability to pass through parliament even a

through parliament even a modest austerity package.

As the political crisis deepened. speculation grew against the Norwegian krone, leaving the incoming minority Labour administration led by Mrs Gro Harlem Brundtland with little choice but to despite the modest authority of the control of

The new government opted for a 12 per cent devaluation in a bid to quell speculation and to give a Norwegian industry a competitive edge in inter-national markets. The initiative appeared to be modelled on Sweden's 16 per cent devalu-ation in 1982, through which succeeded in putting the eco-nomy on a higher growth track. The problem for the Nor-

wegian devaluation is that it hardly comes when the economy is suffering from recession or an under-utilisation of resources. For the economy is works, already over-stretched and the support Labour market — in stark con-trast to most of Europe — is very tight with few resources the export industries.

Many economists fear that ith inflation accelerating rapidly and wage settlements still being made at levels far above those in Norway's main trading partners, the risk looms

has been followed up with a employment and produce package of austerity measures a big jump in imports.

The growth in privature of the product of the produ ing envisaged by the Willoch Government.

its Budget from the junior partners in the former conli-tion, the Centre and Christian People's parties. It is still far from certain, however, whether the new Government can count on support during the autumn when it is preparing the 1987 Budget. Mr Gunnar Berge, the Finance Minister, has warned that tightening measures amounting to a further 1 percent of gross national product must be expected.

The package in the revised Budget presented on May 30 amount to about NKr 3.4bn, comprising about NKr 2.9bn in higher taxes and some NKr 500m in reduced expendi-

According to the economic of review of Christiana Bank, the tighter fiscal policy stance is about as strong as might be expected. "It was disappointing, however, that spending reductions amount only to NKr 500m. and particularly that the Government once again does not touch transfers. These repersent about 75 per cent of total central roverpment expenditure, excluding oil activities.

"The volume of state transfers must be reduced if a balance in state finances and in the Norwegian economy is to be restored." the bank says. The tax increases include a special surtax on incomes amounting to about 1 per cent on average incomes, a 30 per cent capital gains tax on share transactions, repardless of how long the shares have been held (previously shares held for two years were exempt), and higher petrol duty and electricity tax.

Defence expenditure and foreign aid have been hit by

coending cuts, and measures have been taken to reduce some of the pressure on the labour market including cuts in public

ing at an annual rate of S per The 12 per cent devaluation cent, with a strong increase in

n a revised budget package far nore severe than the tighten-ng envisaged by the Willoch Government.

Labour has won support for ts Budget from the junior the end of the year with in-creases of 8.5 per cent and 9.6 per cent in the last two

> The strong expansion domestic demand fuelled rising incomes, easily available credit and lax fiscal policies, continued into 1986. The tight-ness i nthe labour market can be judged from the fact that the number of people em-ployed jumped by 3.4 per cent in the first quarter of 1986 com-pared with a year earlier, while with a year earner, while the number of people seeking work had dropped to only 1.8 per cent of the workforce by the first quarter this year, one of the lowest unemployment rates in the world.

> The crisis policy measures should start to slow the hectic growth and according to the latest official forecasts gross domestic product will expand by 3.3 per cent this year compared with 4.2 per cent in 1985.

After the jump of 8.2 per cent in private consumption last year, the Government is forecasting a rise of only 3.5 per cent in 1988. But this implies that for the rst of the year there should be no further growth. Purchasing power will be partly checked by rising in-flation and tax increases, but these measures could still be undermined by the continuing high level of wage settlements.

Monetary policy, which has gradually ben tightened since the beginning of the year, must continue to bite with high in-terest rates and the use of more expensive for the banks

The Government has reduced the credit targets for the banks support.

With the devaluation and the revised Budget package the authorities are belatedly trying to slam on the brakes, but it will take some time for the measures to have much impact.

In the first months of this year the economy was still months also and the support in the money markets by a percentage point from the already high level in May to about 14-to-14.5 per cent. The higher lending rates that will result are clearly aimed at curbing demand. But the efficacy of monetary policy is undermined by the system of taxing demand. But the efficacy of monetary policy is undermoving along in high gear. During the last six months of 1985 the gross national product for

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Gas

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Union Bank of Norway

The oil is the easiest to pro-duce, and to sell, and accounts for 58 per cent of the 430m tonnes of oil equivalent (toe) extracted up to November 1, last year, and 64 per cent of the 1.14bn toe of reserves in fields in production or earmarked for

but not yet scheduled for de-velopment, oil makes up only 13 per cent of reserves totalling 780 toe. Of other discovered reserves south of the 62nd paral-lel (1.54bn toe), it accounts for just about a quarter.

The sales agreement with Europe could pave the way for a better balance between oil and say production, more in

base. It provides for the export of 450bn cu metres of gas, over a 27-year period. Beginning in 1993, with a few billion cubic metres annually, supplies will gradually escalate

supplies will gradually escalate to reach plateau deliveries of about 20bn cubic metres from the turn of the century.

Unlike earlier Norwegian gas sales deals, this one is not tied to a single field. The gas will come mainly from the two largest untapped fields on the country's shelf. Troll and Sleipner, but fas from smaller ner, but gas from smaller accumulations may also be fed into the system, providing a potential market for associated gas from small southern shelf oil fields likely to be developed

from the late 1990s.

The fact that gas from other fields was included in the agreement took most people in the industry by surprise. For more than a year Statoil, the national oil company, had been negotiaton company and been negotiar-ing with a six-company con-sortium of German, French, Belgian and Dutch interests about imports from the Troll

negotiating about Troll, planned to import the gas through a proposed new line running to

successive governments as the

tax revenues and export income

tains three references to employment. It says licence applicants must explain how they intend to co-operate with Norway's supplier industry to ensure a "real opportunity" to secure contracts for goods and services. Another section, covering applications for approval of a field development project, says that the operator company must detail how it has arranged to co-operate with Norwegian industry to pave the way for suppliers of goods and services for development, operation and maintenance.

Just to make certain, a separate section says that in petroleum-related activities "competitive Norwegian supplication must be good and services."

petroleum related activities
"competitive Norweglam suppliers must be given real
opportunities to achieve contracts for the supply of goods
and services," and adds that
the oil industry can lay down
rules, or attach conditions to
individual licences.

For contract awards worth

For contract awards worth NKr 1m or more, the ministry must be provided with a list of the companies invited to ten-

der, an overview of bids re-ceived and a report on the intended contract award. At any stage, the authorities can

THE \$60bn gas sales deal con-cluded this month between Nor-\$60bn balancing act for fields

development.

For other finds the proportions are more than reversed.
In fields declared commercial but not yet scheduled for de-

way and a group of continental buyers was welcome news for the country's offshore industry—and particularly for com-panies with stakes in gas fields on the southern part of the

Norwegian continental shelf.

It has been something of a problem for the industry that much more gas than oll has been found in Norwegian waters.

and gas production, more in line with Norway's resources base. It provides for the

about imports from the Troll field, which contains recoverable reserves estimated at 1,200 to 1,300bn cu metres.

Then it comes known that Elf Aquitaine Norge—the Norwegian offshoot of the French group, was trying to buy gas from Sleipner, also a large field, but only about a sixth the size of Troll, Elf, which was not a member of the consortium negotiating about Troll, planned



Statoil's Kaisto gas terminal

Zeebrugge, in Belgium. Gaz de France, the French member of the consortium, has member of the consortium, has a monopoly of gas imports into France which it intended to keep. It upset Elf's scheme by agreeing to take the gas which Elf had hoped to buy, in addition to the amount it had originally intended to take had originally intended to take for itself. The aborted Elf deal thus boosted the contract's total volume. Elf still hopes to buy the Norwegian gas, but it will now have to get it from Gaz de France, inside the Itench border.

The new gas line to Zee-brugge, discussed in connection with the sale to Elf, will be laid as part of the Troll/Sleipner package. It will take gas exports to Belgium and France — 2bn and 8bn cu mefres per year, respectively—when plateau deliveries are reached. Gas for Germany and Holland

Gas for Germany and Holland (8bn and 2bn cu metres per year) will go through existing Norwegian lines to Emden, West Germany.

The Zeebrugge line will run close to the UK, making it simple and relatively cheap to lay a spur which could carry both Troll and Sleipner gas to the British market. Gas from Sleipner was, once fentatively sold to Britain, in a deal struck sold to Britain, in a deal struck more than two years ago between Statoil and BGC. White-

wegian companies have cap-

tured a high proportion of con-

flow of contracts to fabricators this year. But there are still plenty of Norwegian yards with virtually empty order

Offshore Fabrication

Job prospects

dominate deals

resources.

But at present the British market gets about a third of its supplies from the UK/Norwegian Frigg field, and Frigg's reserves will be running out in the early 1990s, just when Sleipner will come on stream, under the new agreement. Some of Sleipner's gas could wind up in British households after all.

Norway still has a lot of gas to sell. Large as it is, this month's deal covers only about a quarter of the vast reserves available in Troll, plus Sleipner. Its significance, stressed by Statoil, is that it guarantees Norwegian gas continued access to European markets well into the next century, after the expiry of contracts concerning fields now in production or due to come on stream soon.

Details of how the two fields

Details of how the two fields will be developed have not been settled. The Troll field straddles four blocks and two licence areas—the licence companies involved are discussing a "unitisation" agreement which would allow all four blocks to be developed according to a single plan. These discussions are due to be completed by the end of this year. Because of technical problems such as deep water, difficult seabed conditions, Troll is unlikely to begin producing before 1996. If Statoil plans

hall vetoed that deal last year, to start deliveries under the fearing that it would discourage new agreement from 1993, the development of UK shelf resources.

This lies in a relatively shallow part of the North Sea which would permit development using fairly simple, steel platforms. The first stage of Troll's development will require a giant concrete production platform, dwarfing existing structures, costing an estimated \$\$\text{Sto}\$ to \$3.5\text{m} and located on \$3bn to \$3.5bn, and located on the eastern part of the field where two-thirds of Troll's gas reserves lie.

One possible obstacle remains to the exploitation of Troll.

Sleipner and other untapped Norwegian fields. The Norwegian shelf operator companies' association (NIFO) says that at present price levels and without tax concessions, neither Troll nor Sleipner will

be worth developing.

Not only these two large fields are at risk, they claim.

There is a chance that none

of the proven oil and gas accu-mulations on Norway's shelf will be developed unless the oil companies get a better deal. This warning—backed by all NIFO members except Statoil — was delivered to the Norwegian authorities only days after the gas sales deal had been signed. It was accompanied by a proposal for a package of changes in tax and results.

royalty rules. Mr Arne Oien, oil minister in the new Labour Government, has promised petroleum tax concessions in the autumn. These will probably be just generous enough to ensure that the \$60bn export agreement the \$50bn export agreement does not come to grief.

A landriark in the development of Norwegian offshore gas was the commissioning last year of the \$50 km Statpipe system linking the Ekofisk field, in the southern corner of Norway's sector, to take Statfjord field gas to Emden, West Germany.

Gas Output (includes condensates from Frigg area) Statfjord* Murchison* Valhall Frigg Ekofisk Total

агеа (m standard en metrest) 32.65 32.58 34.50 1,476 734.9 1,335 675.2 4.92 4.88 1,471 4,283 2,152.8 14.86 99.74 * share of total 7,372

On the way it makes a detour to a separation plant at Karsto, on Norway's west coast, where the heavier fractions of the rich gas — the so-called NGLs — are removed for separate Sale, Further south, a spur connects it with the small Heimdal field. Heimdal was declared commercial in 1973 but could not be developed until transport was available. the heavier fractions of the rich

available.

When the Gullfaks oil and gas field comes on stream in 1989 its gas will also be carried by Statpape. The Oseberg field will switch from oil to gas production around 2004 and its gas will probably also be moved through the Statpipe, which runs close to the field. A Trunction has been installed on available. runs close to the mean installed on junction has been installed on Oseberg, to the line, near Oseberg, facilitate an eventual tie-in.

Three medium-size gas fields

— Askeladden, Albatross and
Snohvit — have so far been
found off Norway's northern
coast, though their distance
from Western European markets means that at current prices they are not worth developing.

To a lesser extent the same is true of two gasfields found in the Halten Bank area Midgard, with reserves put at around 100bn cu metres, and around 1000n cu metres, and Tyrihans (50/70bn cu metres). Development of the Halten Bank fields, with gas exports to nearby Sweden, could become worthwhile if the Swedes expand their market for household gas faster than at present hold gas faster than at present planned. They have just started

planned. They have just started building a gas grid, taking Danish North Sea gas which is piped to southern Sweden.

The grid is to be extended to Gothenburg and later to central Sweden and possibly eastern Norway as well. At the input end it could be extended to take Norwegian supplies. take Norwegian supplies.

The process could be accelerated if, after the Chernobyl disaster, the Swedes decide to close dovo their nuclear reactors before the present target date of 2010. This is quite possible, for they are under particularly strong pressure from Denmark to close one reactor, Barseback, which is only 20 km from Copenhagen.

The NPD's annual report stresses the potential of the whole Scandinavian area as a market for Norwegian gas, noting that it is important enough "to affect the development of gas fields and officeids with associated gas, area evalua-tions and investment in infra-structure on the Norwegian

Norway itself could make use Norway itself could make use of Halten Bank gas for power generation, but it would probably be related gas from an oilfield development in the area. The gas, as a by-product, could be sold relatively cheaply

Fay Gjester



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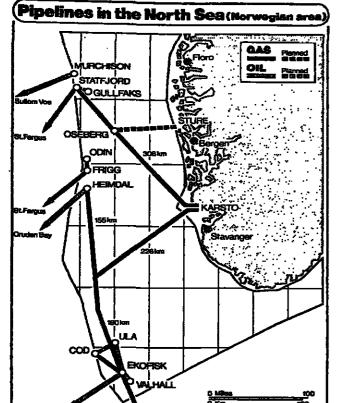
books.

For these companies, the recent news of Norway's biggest gas deal has provided new hope—although it will be some time before tenders are invited for work on either of the fields covered. Nor will the volume of work generated be large enough to keep all Norwegian offshore suppliers in business. any stage, the authornies can exert pressure in favour of Norwegian suppliers.

These official efforts have meant the net Norwegian content of deliveries to petroleum-related industry over the past few years has been between 50 and 80 per cent. The salving to contract relating to Fay Gjester value of contracts relating to Petroleum-Related Employment

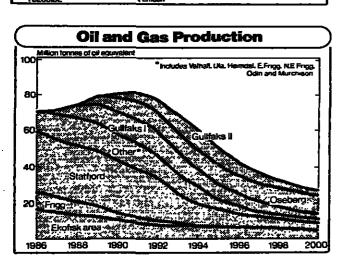
1984 1983 23,021 20,796 9,570 8,085 17,590 7,557 Exploration, drilling, production Bases, transport, catering, administrata. Building/maintenance, platforms and supply ships
supply ships
supply ships
and pipelines
supply ships 27,401 24,669 3,734 5.182 63,726 58,722 52,170

Oil



t.

•



Oil Output (includes natural gas liquids)

| 1986 | Statfjord* | Murchison* (m standa | | Ekofisk area (seven fields) etres†) | Tota |
|------------|------------|-------------------------|-------------------------|---|----------------------|
| Jan Feb | 2.71 | 0.115 0.102 0.101 | 0.207 0.202 0.216 | 0.983 0.801 0.853 | 4.16 3.82 4.17 |
| Totals | 8.66 | 0.319 | 0.626 | 2.549 | 12.13 |

† 1 standard on metre=approx 6-29 barrels

Pressure on costs as prices plunge

"THE NEW oil price levels amount to a revolution for our whole industry. We haven't even begun yet to adapt ourselves to the new situation. We must—as quickly as possible. Every project and every aspect of our activity must be re-evaluated."

Mr Peter Kassler, managing Mr Peter Kassis; managing director of Norske Shell (Shell's Norwegian offshoot) summed up the position thus at a news conference in April to present the results for 1985. "Last year was the best in the company's history. This year may well be one of the worst," he added.

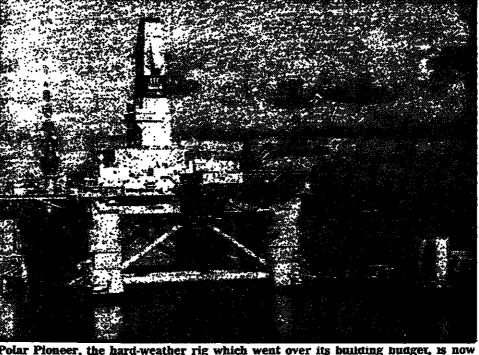
Every Norwegian concern

Every Norwegian concern involved in the offshore oil industry is in the same boat. Corporate strategies, particu-larly staffing levels, are being scrutinised to see how costs can be cut to match the plunge in income caused by the oil price

The oil companies can make immediate and substantial savings by cutting back on exploration. Last year saw a record number of wells
"spudded" (started) on the
Norwegian shelf—50 in all. Of
these, 29 were "wildcats,"
probing previously unexplored structures. The rest were "appraisals," investigating the extent of earlier discoveries.

Late last year, before the gravity of the crisis had become apparent, it looked as if 1986 exploration would easily beat the 1985 record. According to the Norwegian Petroleum Directorate (NPD) — advisory arm of the oil ministry-companies had tentative plans for a total of 63 "spuds" this year. Lately they have trimmed these

The NPD announced in mid-April that it now looked as if 20 of the 63 would be postponed until next year. It added that company reports to the direc-torate, collected in late March, mostly cited the need for a more thorough evaluation of previous well results, and seismic data, as grounds for the proposed delays. But the directorate "did not discount the possibility" that low oil prices were the real reason.



Polar Pioneer, the hard-weather rig which went over its building budger, is now under charter to Norsk Hydro

the Press in March. Over the operate in Archic water in mid-longer term income levels winter and equipped to offer would "to some extent" affect their Norwegian crews the exploration spending, but sav-ings would first be made in work, and comfort off-duty, even

His words had little effect on other companies' cutbacks and since then Statoli itself has changed its mind. It announced last month that its 1986 exploration budget of about NKr 2.5bn was being reduced by just over 20 per cent, to under NKr 2bn. Its new employment pro-gramme, which envisaged increasing staff by 800 this year,

has been halved.

The exploration budget cut reflects the objections of Statoil's partners, concerning certain wells, to sarting work this year. On other wells Stat Japanese builders and the oil has decided to delay. It will charterers agreed to split the therefore need only four mobile drilling rigs on the Norwegian Statoil, the national oil company. Seemed to be trying to arrest the trend earlier this year. A fifth unit, the arrest the trend earlier this year, which it has on the managing director, Mr Arve Johnsen, said that another oil company.

Additional reason.

Norsk Hydro is unlikely to drill as many wells in northern waters over the next few years as were probably planned when it chartered the "winterised"

pany's 1986 programme, he told environment rigs designed to expire, preferring to rely on the spot market—now glutted with idle rigs—to meet their needs. As well as the rig-owning companies supply-ship operators are severely hit when exploration programmes are reduced. Even before the oil price collapsed there were too many of these vessels because of over-

Such units are the "Rolls-Royces" of the industry, coming on to the market at a Royces" time when cost-conscious oil companies are looking for

A good example is the Polar Pioneer, which began work last year under a five-year charter to Norsk Hydro, It took four months longer than scheduled to complete and proved to be several million dollars more expensive than the budgeted \$100m. In an out-of-court settlement its owners, its extra costs.

drastic reduction of exploration would be "like a farmer eating hardest hit by the slump so far his seed potatoes." No change had been made in the com
Rigowners are among those Polar Pioneer.

Polar Pioneer.

Other oil companies with rigs problems, even more serious for and pipe it to Geeberg, to nating the charters as they would be a prolonged histus in Oseberg's own gas and thereby

contracting triggered by Norway's complex tax-avoidance

system. Many are now working at rates which barely cover their

running expenses, leaving nothing to meet capital costs.

all the

companies, ranging from drilling mud suppliers to the helicopter operators that carry

crews to and from the rigs. Oil company response to Norway's

eleventh dicensing round will be eagerly awaited by these interests. The round offers 39 blocks, all north of the 62nd parallel. Applications—invited

concerns, affected

service

Other

include

new developments. According to Mr Farouk Al-Kasim, NPD resources management director, Norway could lose the skills it has built up if development momentum is not maintained.

Maintaining exploration at a high level was less crucial, he said, since known resources were already "more than adequate" to keep the industry going for some time.

adequate " to keep the industry going for some time.

The NDP's annual report, recently published, says new discoveries last year, and revisions of earlier estimates, have together boosted total reserve estimates for the southern part of the Norwegian shelf—below the 62nd parallel—by 350m cubic metres of oil, and 160hn cubic metres of gas.

The latest figure for proven, technically recoverable reserves on this part of the shelf is 4.65bn t o n n e s of oil equivalent

on this part of the shelf is 4.550n tonnes of oil equivalent (TOE), of which 0.43bn have been extracted so far. The NPD has not estimated reserves in the part of the shelf—some 15 times as large—lying north of the 62nd parallel.

In addition to several fields producing mainly—or only—gas, Norway has 10 oil and gas fields on stream (see Table 1) and

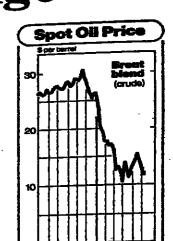
on stream (see Table 1) and three under development. The on stream (see Table 1) and three under development. The three being developed are Ula, Gulifaks and Oseberg, due to start production in, respectively. October 1986, summer 1987 (Gulifaks Phase I) and summer

The second phase of Gullfaks, brought forward to maintain investment levels after last year's British decision not to buy gas from the Norwegian Sleipner fields, is already providing the country's fabricating industry with badly-needed contracts. It the oil ministry, to tap one part of the small Tommelite gas/ condensate field.

because it found the project un-economic. It was the first time taxation system, due for subthat a Norwegian shelf licensee mission to the Storting (Parlia-had ever returned its share of a ment) in the autumn, might block containing proven, remake one or all worthwhile.

coverable hydrocarbons. — Much will depend on how off

in March-are due by October While a sharp reduction in



boost oil recovery. This scheme
—separate from the main Troll
field development—will cost

about NKr 3bn. about NKr 3hn.

Both these developments will generate a small volume of work, but their contribution to Norwegian petroleum output totals will be negligible.

The development of the Troll and Sleipner fields—virtually contributions the manner.

certain following the recent gas sales agreement between Norway and the Continent—will help prevent a steep drop in output in the second half of the 1990s as several of Norway's

The deal provides for plateau exports by the turn of the century of around 20bn cu metres of gas annually. This with badly-needed contracts. It should come on stream in 1990.

Since the hurried move to speed-up Gullfaks Phase II no major Norwegian oilfield development has been approved. Statoil has announced a modest NKr 1.7bn scheme, approved by the oil ministry, to tap one part Haiten Bank area off Norway's central coast—Statoil's Smorbukk, Sheli's Draugen and

condensate field.

Phillips Petroleum, which had a 25.87 per cent stake in the waters, and will be costly to field, relinquished its interest develop and operate. Promised Norsk Hydro, also with oil companies and their bankers ministry approval, proposes to take 2.5hm cu metres of gas a the mid-1990s. which is about year from the vast Troll field and pipe it to Oeeberg, to supplement the reinjection of Seeberg's come are and these them.

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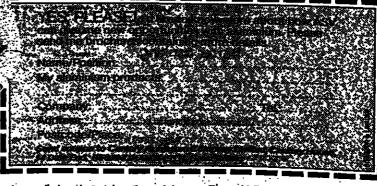
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Deregulation narrows margins

Banking

DEREGULATION and liberalisation have transformed Norwegian financial markets over the past few years, but the process has been applied primarily to domestic markets. The relatively stringent regulation of capital transaction with other countries has in general been maintained.

"We want to be able to pursue an independent monetary policy," explained Mr Leif Eide, of the market operations department of Norges Bank (the central bank).

Milestones in deregulation include:

Reintroduction in 1981 of the right for non-residents to purchase shares in Norwegien companies, which has contributed to a revival in the market for equity capital.

Suspension in 1984 of direct regulation of bank lending and in 1985 of the system of administered interest rates for

edministered interest rates for the banks.

Introduction of short-term

financial instruments, notably a market in bank certificates last Elimination of the post-war system of compulsory invest-ment in bonds by banks and insurance companies, which has

Sundsvall

enabled the creation of a functioning bond market.

Removel of the entry barrier to foreign banks in 1985. • The establishment of the first new Norwegian-owned bank for

The post-war system of administered interest rates and quantitative credit controls gradually broke down in the 1970s, as demand for credit spilled over from the banks and savings banks into the "grey" insurance companies - which expense of the banks. A main purpose of deregulation was to introduce more market-conform-ing policies, which affected all financial institutions more or

less equally and did not hit only the banks and savings banks.
This in turn was designed to create a more competitive climate. The most striking evidence that the markets have become

balance sheet and some through at the end of last year, the greater use of fees.

The banks relied in the post-war era almost entirely on pete with the larger commercial interest earnings. The switch banks.

to charging fees was pioneered by Den norske Creditbank and financial resources to serve (DnC), the largest commercial both big and small customers bank, with a group balance and to develop the intersheet total of NKr 91bm last national business which the year. In 1984 the bank intro- customers and the savings bank



Leif Loddesol, chief executive of Den norske Creditbank, which pioneered the switch to fees

duced a consolidated personal movement require, said the account system by which a high bank's first annual report.

The sum of all deposits in a customer's accounts, but charges made for all services, including cheque and card transactions.

The sum of all deposits in a customer's accounts, but charges balance sheet is the size as made for all services, including cheque and card transactions. 61bn). And a report by a committee of the Finance Ministry

base. By the end of this year, when 16 new branches will be

opened, DoC claims that it will have a branch in every county

and important town. Kredit-kassen and Bergen Bank are in hot pursuit in the bid to gain a genuine national branch

Norwegian

Band 40-Issues

network.

Highly controversial at first, the system soon proved attrac-tive not only to DnC customers suggests that the authorities will be very restrictive in allowbut to customers from other banks as well. It now comprises ing ABC Bank to grow by merger, just as the committee recommends that the big three commercial banks, and the big about a quarter of all the bank's customer accounts. One important effect of the system is a reduction of 40 per cent in the number of cheque transactions by this customer group, said Mr Harald Moen, deputy four insurance companies, should not be allowed to merge. Meanwhile, however, the big three commercial banks are gaining market shares by extending the geographical coverage of their branch networks, Traditionally, Norwegian banks have relied on a regional managing director.

"It has often been said that soon the number of commercial banks will shrink from 20 to 10 or 15, but now there are 27," said Mr Trond Reinertsen, managing director of the Bankers Association. These include seven foreign banks established last year and Oslo
Bank, the new home-owned
bank set up in 1984.

There are also about 250
savings banks, many serving a
single village community,
thereby not necessarily less

The most striking evidence that the markets have become more competitive is that the margin between interest on deposits and lending in the banking sector has narrowed by about 11 percentage points over two years. Banks are being forced to be more cost-conscious the savings Bank and Fellos-forced to be more cost-conscious the savings Bank and Fellos-forced to be more cost-conscious the savings banks. With a demanda to the savings banks of the savings banks of the savings banks. and made to develop new the savings banks. With a sources of income, some off balance sheet total of NKr 32bn

The big three are, of course, well established internationally. DnC's latest move was the opening in April of a subsidiary in Gothenburg. Farlier. DnC took over the former Nordic Consortium banks, Nordic Bank, London and Nordic American London, and Nordic American Bank, New York.

Bank, New York.

Bergen Bank is the Norwegian partner in the cooperative venture between four Nordic banks in Scandinavian Banking Partners, S.E.bank in Sweden, Union Bank, Finland, and Privatbanken, Denmark, Bergen Bank, through its 80 per cent holding in Deutsch-Skandinavische Bank, Frankfurt, is the only Norwegian bank with a West German footing.

Kreditkassen has wholly-owned subsidiaries in Luxem-bourg and New York and joint ventures with Sweden's Proank in London, New York, Hong Kong and Singapore.

Kong and Singapore.

The seven foreign banks which opened up in Oslo in 1985 have not had an easy time. None made money last year and they are not permitted to compete on an equal footing with the Norwegian banks, as they cannot engage in capital market (securities) business, raise subordinated loan capital, nor set up branches. nor set up branches.

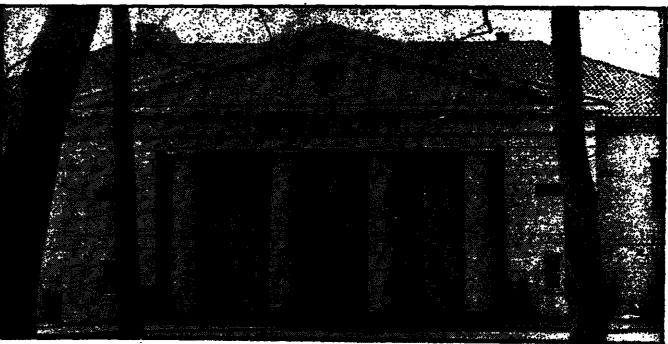
They were also hit by credit restrictions in January, which penalised banks with a growing lending portfolio.

"Banks which must grow have been refused that possibility—it's unfair," said Mr T. Andreas Bjelland, managing director of Banque Paribas Norge, But he added that the foreign banks have been well received in the market and he feels sure that the authorities feels sure that the authorities once they have learned to live with the foreign-owned banks, will gradually lift the restric-

Oslo Bank's founder, Mr Jan Breivik, realised in 1984 that in a market where there was practically no price competition, there was money to be made by a new bank with competitive pricing and low costs. From a single office, in a villa some way from the city centre, the bank is doing traditional deposit and lending business, catering for what was described as "the upper end of the retail mar-ket"—some call it the Yuppie market.

So far the bank has been a success, building a balance sheet of NKr 2.1bn after two years and making NKr 37m, last year, or 2.35 per cent of average assets employed. This made it the second most profit-Progress has continued this year: in the first four months it made NKr 25m.

Hilary Barnes



A feature of the Oslo Stock Exchange (above) has be en the growing share of business done in after-hours

Stock Market

Reprieve for profits tax relief

THIS MONTH Friday the 13th was a lucky day for Norwegian stockbrokers and their cus-tomers. It brought the news that profits on the sale of shares held for a certain time would remain tax-free.

The austerity "mini-budget" announced by the minority Labour Government two weeks earlier had included a proposal to abolish tax exemption on profits from share trading. Whether the shares had been held for a day or a decade the profit on sales after May 1 this year was to have been subject to a flat tax of 80 per cent. Before if the shares were held for at

The proposal triggered loud The proposal triggered loud approven. The outcome was body. It wanted to see the tax protests from investors and that the period shares must be on profits from share trading industrialists. A decline in held to escape tax is being restored to 50 per cent, the prices on the Osio exchange extended from two to three-level of 41 years ago under the since December trimmed some years, and the tax rate boosted previous Labour government—of the substantial value gains 5 per cent to 35 per cent. and the introduction of a 2 per recorded by the bares of most in the compromise had the cent stamp duty on deals, important Norwegian companies backing of all three parties in. The market was worried at during the preceding three-wear the previous Conservative led the prospect of a stamp duty of the proposed of the prospect of a stamp duty on the previous conservative led the prospect of a stamp duty on the prospect of a stamp duty of the prospect of a stamp duty on the prospect of a stamp duty of the prospect of a stamp duty of the prospect of a stamp duty of the prospect of a stamp dut many individuals and com-panies have assets in the form of increased portfolio values...

Osio Stock Exchange Indices March 26 June 12 251.65 222.36 356.51 182.09 395.62 215.62 348.86 207.71

which would have been dimi-

ment lacks a majority in the Storting (Parliament), it had to bargain with the Opposition to get its austerity package approved. The outcome was

This is relatively mild medicine. Last year, when the Stock Exchange boom was peaking and the popular newspapers were full of steries of huge fortunes being made by corporate raiders, far tougher measures were proposed by the LO. Norway's trades union body. It wanted to see the tax

during the preceding three-year the previous Conservative led the prospect of a stamp duty, stock market boom. Even so, coalition. When we went to since experience in other press, just before the vote, it countries has shown that this therefore looked set for certain, puts a brake on turnover. A feature of the Oslo market

50 far this year, apart from the generally weaker price trend, has been the growing share of business done in after-hours trading. In 1985 such trading accounted for 49.5 per cent of accounted for 49.5 per cent of dealing in quoted shares. Up to end-May it had averaged 53.5 per cent, with a peak in March of 66.5 per cent.

In other words, on what might have appeared a dull day in March with turnover at only

March, with turnover at only around NKr 30m, some NKr 90m worth of shares changed hands. During March and April this year, share trading on the exchange was worth about NKr 1.8bn — unchanged from 1985—while after bours dealing had a total value of NKr 3.1bn (NKr 1.4bn a year earlier). Market sources estimate the

total value of share deals (on and off the exchange) in the first five months of 1986 at about NKr 10bn only about NKr 500m less than in the same period last year. Investors may be losing money on their share deals, but prokers, commissions this year

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FACED WITH declining consumption, excess production capacity and sharply lower 1985 profits, the Norwegian metals industry has embarked on a farreaching rationalisation process." Since the start of the year, the industry has seen a signifi-

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20.

The country has abundant supplies of cheap hydro-power. which combined with high-grade raw materials and sheltered. ice-free deep water ports have enabled the country to become one of the world's leading producers of aluminium, ferrosili-

con, silicon metal and magnesium.

These have also helped most companies stay in the black when many European competitors were producing at a

The country has a European market share of 35 per cent in silicon carbide, producing 75,000 tonnes; 60 per cent in terrosili-

tomes; 6V per cent in terrosili-con (700,000 tomes) and 70 per cent in magnesium (50,000 tomes).

About 40 per cent of the industry's hydro-power require-ments are met with company-owned power stations. The remainder comes from long-term supply contracts.

The three largest companies in the sector, Norsk Hydro, ASV

Metals

Structural shake-ups

Norwegian manufacturing.
The state-owned ASV group.
With an output of some \$80,000
tonnes, is the dominant producer of (mainly bulk) aluminium. Last year it saw
profits plunge to NKr. 394m
from the record NKr. 1hn
achieved in 1984.
The group has reached agreement for its output to be combined with the 280,000 tunnes
of largely upgraded fabricated

of largely upgraded fabricated aluminium manufactured by Norsk Hydro. Talks originally broke down last year, but when ASV found a potential West German partner in the state-owned VAW group, the Norwegian Industry Ministry sixed

tant shake up in the ferro-alloys field, and has just concluded a structural change in the added value and 25 in 1984 to NKr 700m on sales Orkia Metal and Bjolvefossen.

The country has abundant the investment in of NKr 5.37th, sithough this per cent of the investment in of NKr 5.37th, sithough this This halved the number of Normalian manufacturing. was largely due to profits derived from misgresium.

derived from minimizersium.

Hydro sancte handedly controls 25 per cent of the world's magnesium and magnesium alloys marker with a total production of 50000 tonnes.

The group, has achieved an energy saving breakthrough in new magnesium production technology, and is planning a move orto the North American

move onto the North American market by building a new NKr Lish production facility in Canada, which will double annual capacity to 100,000 tounes and increase world out-put by some 20 to 25 per cent. With its inexpensive prowegan industry america asset with an american pro-that one final attempt be made duction process. Hydro is to restructure the industry. hoping so meet a large part of Although Norsk Hydro, with the estimated 4.5 per cent an angual turnover of annual greath in the 230,000 NKr 24.3m, is better known for tonne world magnesium mar-oil and fertilisers, it is also one ket.

the US. In spite of a weak over- the country's largest metals facilities to the state last all world market, the group concern, has emerged as the summer, and copper and zinc

Norwegian ferro-slloys exporters to two (the other is the Fesil group) with an annual capacity of 720,000 tonnes. It is also expected to lead to sub-stantial cost savings on production, distribution and marketing, for example.

The group is also in advanced discussions with Timos Jeruverk on a marketing co-operation

Elkem, which directly owns or has significant shareholdings in some 30 plants around the world, is one of the biggest suppliers of metallurgical tech-nology and smelting equipment. It has also completed a reit has seed competed a re-structuring intended to bring it more into higher value-added, refined groducts such as micro-nifica and gallium. It already supplies material for about half oil and fertilisers, it is also one ket.

of the country's leading manufacturers of light metals, with been made in ferro-alloys, and
extrusion plants in Europe and more are on the way. Ellem, business, where it sold its last

mining operations. Only one steel producer remains, the state-owned Norsk Jernverk, with an annual capacity of 1,35bn tonnes. Nonetheless, Elkem's pre-tax profits last year halved to NKr 280m on annual sales of NKr 8.4bn in deteriorating markets.

The Norwegian metals industry can be characterised by an attempt to find new products to counteract increasing com-petition, weaker markets and fluctuating prices for alumi-nium, silicon and ferro-alloys.

With theap electrity at the core of the industry's continuing profitability, the industry has been sharply critical of government tax changes which have increased the price of energy on long-term contracts. ne observers say this has forced the industry to upgrade

and cut costs.

Given the relatively low electricity prices, the industry and government have reacted angrily to investigations by the EEC into charges by some producers that Norway has been dumping aluminium, ferrosilicon and silicon carbide.

"We have remained profitable because we are one of the chargest producers in Europe." chespest producers in Europe."
says Mr Andreas Krogh of the
Industry Federation. "We can hardly be expected to surrender this advantage."

David Brown



is a strong likelihood that it

Shipping

Move into rougher waters

"THE MARITIME offshore industry has been the only really profitable part of the shipping sector for the past ten years . . . it is the basis for profitable and viable operation," says Mr Rolf Saether, deputy director - general of the Norwegian Shipowners associ-

"Now, there is every reason to believe that a considerable part of the Norwegian offshore industry will be sesserely hit by industry will be severely hit falling oil prices," he says. been done to the exploration business for the next few years." Failing oil prices have prompted oil companies to slash exploration and develop-ment budgess, hitting hard at

owners and operators of off-shore rigs and supply vessels. For many companies, a decline in the offshore market is serious news indeed, since it was precisely this sector which rescried the high-cost Norwegien maritime industry from the woust of the ravages on the world shipping markets over the past decade. "The offshore industry put off

At With. Withelmsen, one of Morway's higgest and oldest shipping companies, highly capital-intensive offshore rigs are currently generating nearly 60 per cent of total earnings.

But the group could face a situation where at least half its 8mtg fleet could be laid up by the end of next year, and the remainder working at rates that

costs. Mr Ivar Leovald, the managing

The situation is possibly more serious on the supply vessels side, where even before oil prices started downwards, massive oversupply and weak massive which bear able to internationalise ever Norwegian shipping bankruptcies in the P. Augusten group last autumn.
"We were not very optimistic

before the drop, and now the situation is of course much worse. We are in fact very worried about it," says Mr Westye Holter Scrensen, chair-

to disappear." According to many observers, owned fleet, down by 147 vessels the situation is not likely to and 10.7m dwt last year. Of improve significantly in the these, 58 ships of 2.4m tonnes medium term.

"The decision to curb exploration budgets in oil companies tonnes sold to foreign owners. can be taken in hours or days but the decisions to start again owned fleet consisted of 1,228 is a long process," says Mr Hans wessels totalling 39m dwt. By Gram, president of the Platon ship brokerage house. Whatever happens to the oil

The implications vary from company to company — depending on the extent to which they can replace offshore business with other profitable operations. "It will only be possible for some of the companies to make up for the loss in offshore in other fields." says Mr Saether, "certainly the small companies specialised in offshore will be in trouble."

In the traditional shipping business, Norwegian owners have carved out several interest-"The offshore industry put off the day of reckoning," says Mr have carved out several interest-basether, "Now we can see we can't live on the North Sea have proved profitable. The alone. We have to adapt, which could be a very difficult process."

At Mith Withelmson one of the world market in car carriers, for example.

But the group could face a situation where at least half its salie evidence that the tanker santg fleet could be laid up by the end of next year, and the remainder working at rates that demand caused by the falling do not even cover operating of Pierre. of Platon.
"It is not unlikely that we

director, concedes: "We are moving into a very difficult period indeed," but emphasises it is very difficult to see that move think the market will normalise and we certainly have no worry about our ability to survive."

The simple managing "It is not unlikely that we shall see a fairly busy tanker market through 1986... but it is very difficult to see that this will splil over into any of the other markets," he cautions.

A number of major commandation is a number of major commandation. have sought to make up for weak markets by forging links with other European carriers, such as Wilh. Wilhelmsen's co-

> "The companies which have been able to internationalise their affairs through joint ventures have been among the most successful," Mr Seether

The overall profitability in Norwegian shipping has been weak, however. In 1985, according to the Shipowners Association, the shipping com-panies made a net loss of NKr 1.5bn.

were sold to Norwegian owners abroad, and 78 ships of 6.4m vessels totalling 39m dwt. By the end of last year, this figure was down to 66? vessels and 16.9m dwt, of which 349 ships of 9.5m tonnes were under

foreign flags.
"Since last summer in tonnage terms we have lost nearly flag registries," says Mr Rolf Saether of the association. The association has called for swift action on the part of the government, including the right to either freely register Yorwegian-owned ships under foreign flags, and the more

foreign flags, and the more controversial proposal that they be allowed to hire less expensive foreign crews.

In a White Paper tabled last month, the government acceded to both these requests. It has also proposed to study the possibility of setting up an international Norwegian registry, under which chipments. try, under which shipowners could register vessels roughly on the same tax and terms as offered by Liberia and

"The liberalisation the administration has proposed," says the association's director-general, Mr Peter Smedvig. may allow much of the fleet to remain under the owner-ship and control of Norwegian shippers. Without such a move, these vessels would have been lost and many shipowners ceased to exist."

Although Norway is now entering what Mr Saether calls "a watershed" period, the country benefits from its strong marktime tradition and continuing international exper-

Moreover, the breathing space provided by the offshore boom, which allowed the industry's gross revenues to remain un-changed during the global downturn, left a number of Nor-wegian companies in better competitive position than many of its international rivals. "The offshore sector allowed many companies to survive, and those who are still on the market and want to stay now have a financial strength which our competitors don't have."
says Platou's Mr Gram: "this

Explosive raider digests its gains

Dyno Industrier is about to become one of the its equity holding in Dyno to world's leading ex
Norsk Hydro, the giant Norwegian conglomerate, raised its equity holding in Dyno to to to the deal Dyno took over

THE Norwegian businessman's over of Sweden's Nitro Nobel liking for corporate raiding is implemented next January, overseas is about to turn one Dyno's explosives group will of its leading industrial enterprises into possibly the world's largest explosives makers, with

Dyno Industrier began pro-ducing dynamics in 1985 under licence from Alfred Nobel patents, Today, the company is the owner or part owner of production companies in 19 digesting this enormous expan-countries, and 60 per cent of sion," says Mr Ragner Halvor-its 1985 revenues of NKr 3,442m sen, president and chief execucame from international markets, Profit before year-end adjustment was NKr 231m. Ireco acquired the commercial In addition to explosives, explosives operations of the which account for 40 per cent American chemical company of gross operating income, the Hercules, Today Mr Halvorsen

plosives manufacturers Hydro's explosive operations. When the company's takeof its leading industrial enter-prises into possibly the world's largest manufacturer of explo-sives.

Industrial enter-largest explosives makers, with only ICI possibly being bigger, if its world-wide affiliates are taken into acount.

tively completed its main overseas expansion programme.
"We will have our hands full

international tive before year-end Last year Dyno's subsidiary group produces chemical raw stresses that in the explosives materials and intermediates as field in future "there may be well as plastic products. Dyno small purchases, or some joint also has an offshore services ventures may take place, but group and is a distributor of the company has no other construction machinery.

If consolidation is the mood in the explosives group, this is certainly not the case for Dyno's chemicals group which specialises in adhesives. Though already providing 30 per cent of Dyno's gross operating income, Mr Halvorsen says he has further avanciation to which her manyorsen says ne mas institute expansion in mind.

Dyno has a strong position in the Norwegian and Swedish markets. It also has joint

ventures in chipboard manufac-turing in Denmark and Finland, ignored in the coming years as the chemicals group expands in line with the pattern of the

Though military explosives explosives group, buying com-constitute only about 5 per cent panies overseas to obtain a of the total activity of this major, and if possible dominant, sector, major increases in the position in each market. sales of defence products in The plastic processing group, sales of defence products in recent years contributed substantially to the profits. An important element was the development of a new military high the plastics field and strengthenexplosive in co-operation with other Nato suppliers.

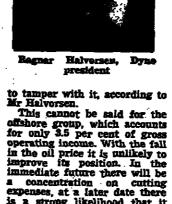
If consolidation is the mood find the explosives group, this is certainly not the case for Dyno's chemicals group which specialises in adhesives. Though and to the UK.

However, as the company's

However, as the company's agricultural sprays are exported all over the world, My Halvorsen says he can see this access
"helping us to make small
bridgeheads overseas for other
products." Dyno also has a construction

ventures in empoderd maintracturing in Denmark and Finland, and more recently it bought a account for 12.7 per cent of small plant in Rotterdam.

The company also has joint 50 per cent of its revenue comes ventures in Pakistan, Singapore and Sumatra, and is building a first of the world will not be company's activities, it is profitcompany's activities, it is profitable, with income of NKr 436m last year and an operating profit of NKr 23m. There are no plans



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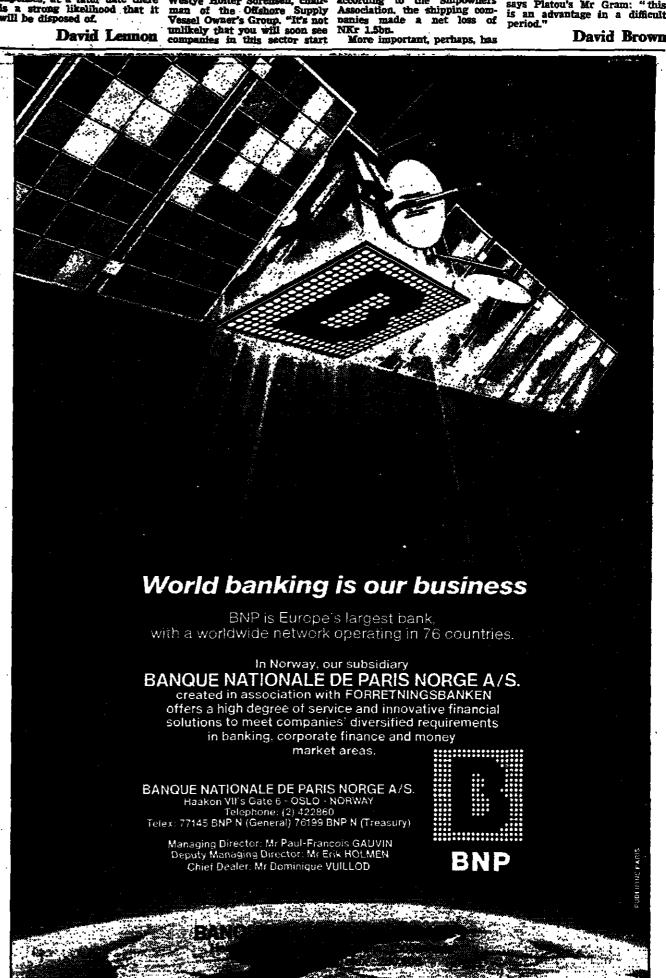
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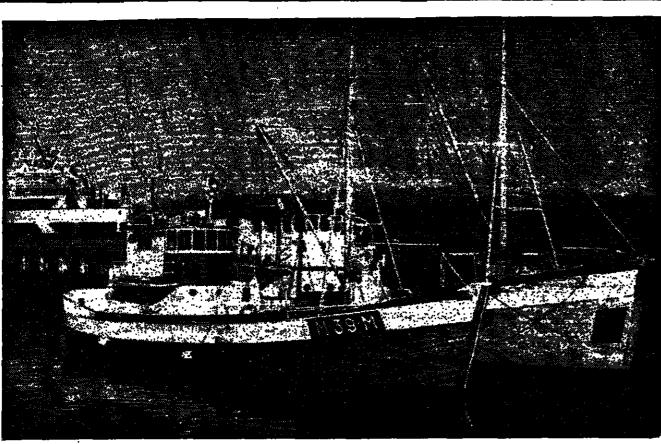
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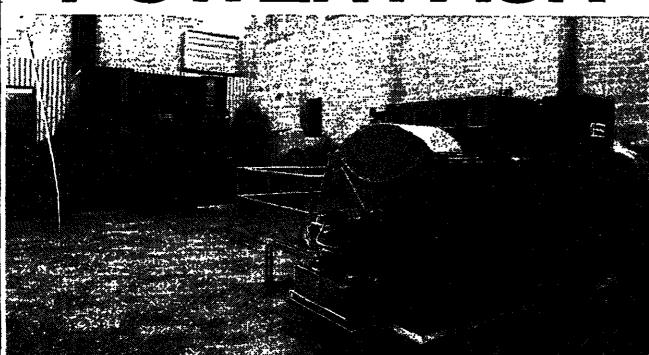
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EDITORIAL SYNOPSIS

The Financial Times proposes to publish this Survey on the above date

The provisional editorial synopsis is set out below:

- Introduction A closer look at the North Sea
- The drillers China
- 5. Norway
- 6. The Arctic regions of Alaska and Canada
- 7. Deep water technology
- 8. Norway's giant Troll field 9. The small independents
- On-shore oil and gas
- Wytch Farm in Dorset

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Fishing

Income rise on smaller catch

THE VIKINGS long ago abandoned plunder and pillage as a source of income, but the sea still plays an important role in the economic life of

The 20,000 km coastline with its safe natural shelter in the deep fjords no longer harbours Norse longboats destined to strike terror into northern Europe. But the boats still set out in pursuit of fish. Fish exports account for 13

per cent of all exports, exclud-ing oil, gas and ships. Norway is the world's sixth or seventh largest producer of fish, account ing for nearly four per cent of

the world's catch.

The value of Norway's catch rose by more than NKr 20m last year to NKr 4.2bn, in spite of a 400,000 tonne decline from 1984 to 2.1m tonnes. Some 90 per cent is exported. The main reason for the volume decline was the one-third fall in land-ings of Capelin, a small fish used mainly for oil and meal, which had been hit by overfishing of the Barents Sea.

Landings of cod were also down on previous years; but the value of the catch rose by NKr 1bn to a record NKr 2.20n, more than half the value of the

total catch. Herring staged a good recovery after the disastrous overfishing in the 1960s and 1970s and the subsequent total ban on herring fishing, which was only lifted early this decade. The catch rose last year by 80,000 tonnes to reach 230,000 tonnes. Under the agreement with the EEC for 1986 quotas, Norway will be allowed to increase its lift from the North Sea to 200,000 tonnes.

There has been intensive

THE ABSENCE of a sufficient profit motive meant that Nor-wegian forestry owners reduced

the number of trees they felled last year, causing serious supply and cost problems for the nation's sawmills and paper and

In spite of this, and depressed prices in the world paper and

NKr 4.5m, equivalent to 7 to 8 per cent of the country's total

export of commodities.

The most important customer

of the forest sector is the saw-mill industry, which is charac-terised by small and medium sized units. Some 4m cu metres of cut roundwood, equivalent to

of cut roundwood, equivalent w 50 to 60 per cent of total cut wood, is purchased by the country's 380 sawmills which produced about 2.3m cu metres

of sawn wood with a value of NKr 4bn in 1985. Another 1m cu metres in chips and sawdust

is sold to the pulp and paper industry.

The industry passed through a period of concentration in the

post decade, with more than 100

saw and planing mills closing down. However, increased auto-mation has enabled the slimmed down industry to increase pro-duction by 15 per cent while turnover has tripled.

Most of the materials are

Most of the materials pro-duced by the sawmills are intended for house building and

house fittings. Some 80 per cent of all sawn timber devoted to construction, according to Mr-Alf Skeppstedt, director of the Norwegian Sawmill Industries

Association.
Foreign sales of sawn and planed timber increased by almost 85 per cent between 1981 and 1984 following the slump which hit the industry at the beginning of the decade. However, they were the decade followed.

ever, last year saw a drastic fall in exports from 456,000 cu-metres in 1984 to 309,000 in

metres in 1984 to 309,000 in 1985. Britain is the main market followed closely by West Germany. They account for two thirds of foreign sales.

The drop in exports resulted, at least partly, from a sharply reduced supply of logs because of the reduced cutting of trees and increased numbers by the

and increased purchases by the

pulp and paper sector. This led to under-utilisation of sawmill capacities, in spite of a 30 per

cent increase in roundwood imports to 590,000 cu metres.

These imports were necessary to enable the mills to cover domestic demand and meet

already signed export contracts.

Mr Skeppeted says attempts
to sell timber houses overseas

have not been successful, and

these have been vartually abandoned. "There is the

problem of the different life-style in countries which require

oulp plants.

smolting plants.

It is the aim of Norwegian authorities to make fish farming a growth sector along the whole coast for as many local communities as possible. This house little work for large level. leaves little room for large in-dustrial plants, especially as the distribution of licences is heavily weighted in favour of regional diffusion, and the Government insists that the facilities should be general and Government insists that the facilities should be owned and

operated by the same person. perated by the same person.

Production of salmon and trout has risen from 7,500 tonnes in 1980 to 38,800 tonnes in 1985 and it should climb to about 70,000 tonnes in 1988. The value of production in 1985 was NKr 1.4bn.

More than 25,000 tonnes worth NKr 1.7bn was exported last year. The EEC is the largest market and the US the biggest single customer. For

biggest single customer. For distant markets like the US and Japan, where interest is grow-ing trapidly, fish are air freighted in refrigerated con-

tainers. EEC import duties on fish products of 18 per cent, com-pared with 2 per cent on fresh fish, means that Norwegian trade is mainly in raw materials or products with little value-added. Mr Finn Bergesen, secretary-general of the Norwe-gian Fishermen's Association, says Oslo wants to renegotiate the fisheries annex to the 1973

Forest Products

Owners cutting

fewer trees

mainly of Atlantic salmon and to a lesser extent of trout, since the early 1970s and it has become an important part of the fishenies instastry. The Government controls the industry through the granting of licences. So far 600 have been issued and another 150 are due to be allocated this year among 3,000 applicants. In addition there are 280 hatcheries and smolting plants.

It is the aim of Norwegian authorities to make fish farming a growth sector along the

tion.

The fishing fleet, and the fishmeal industry are too large in relation to the raw material basis because of the depletion of stocks in the Barents Sea. The authorities have therefore implemented measures to bring capacity more in line with resources. One of the most significant is the creation of condemnation subsidy schemes for the purse seine fleet and the trawler, seal and whaling fleets. In the past two years more than 500 of the 5,000 plus small vessel fleet have been taken out of service, according to Mr Finn Bergesen.

"The goal is to build safer and more efficient vessels which we hope will be utilised year round through the use of two crews," he explains. But even crews," the explains. But even though these vessels will be more costly than the older boats being taken out of service, it is still the intention co keep them under individual rather than corporate owner-

Though the annual catch is expected to remain at the 2m to
3m tonne level of the past
decade, its value is expected to
continue rising with the opening of new markets and the

Mr Bergesen is particularly excited by what he sees as "the limitless propects in the Japanese market," which is the target of a promotional drive called Seafood from Norway. Sales of NKr 417m were achieved there last year, and it is planned to double this figure within three years.

within three years. Greenpeace is far from being a popular organisation within the Norwegian fishing industry. Its work to proptect the wholes has forced a sharp reduction in the number caught by the Norwegian fleet, which has been cut from 80 to 55 vessels in two years.

The pressure from the Inter-national Whaling Commission has forced Norway to agree to reduce its catch from 1,790 whales in 1980 to only 400 this year. Even with rising prices, this means that income will drop from NKr 35m in 1985 to possibly as little as NKr 25m this year.

The declining importance of the catch, except for its impact on a small number of villages already suffering from the curbs on whaling, may make it difficult for Oslo to resist the new pressure from the US to end this traditional pursuit. Norway has less than 60 days Norway has less than 60 days to either agree to halt whaling, or face a partial or total ban on fish exports to the US, an increasingly important market. US trade sanctions which have been hanging fire for years may be implemented as Washington this month invoked a neglected trade amendment to press home

David Lennon



The EEC is Norway's largest market for paper and board, with the UK and West Germany the major customers, as they are for sawn wood. Total

to derive much more than marginal benefit," he says.

Mr Ramm ds very optimistic about the industry's future.

"The confidence of the latest and the latest areas are a latest and the latest areas are a latest areas and the latest areas are a latest and the latest areas are a latest areas areas are a latest areas areas are a latest areas are

addition there is the problem of finding carpenters skilled in this work and the purchasers imfamiliarity with the main-tenance, such as painting. "Today we prefer to sell the timber and let the recipient countries work on the houses,"

The wood processing industry as 10,000 workers in 35 mills

producing pulp, cellulose, paper, paperboard and cardboard and managed to raise profits. This year they believe the outlook is experts 80 per cent of its roduction. Paper and paper-board are the most important export items. year they believe the outlook is even brighter, to some extent aided by the recent devaluation of the kroner. About 50 per cent of the productive surface of Norway's 386,975 sq km land area, or double the size of Belgium, is covered in forests. Output last year of more than 1.6m tonnes of paper and board

1.6m tonnes of paper and board showed a 2.7 per cent increase, following a 14 per cent rise in 1984. Chemical pulp production remained at the 443,000 level of the previous year, while mechanical pulp production rose 12 per cent to 229,000 tennes. This comprises 80 per cent conferous and 20 per cent deciduous forests. Two thirds of the forest area is owned and operated by farmers who are also engaged in agriculture. The export value of forest industrial products at present varies between NKr 4m and

The steady rise in especity in most of the world's producing areas and the sharpening export competition led to static or failing world prices last year. But Norway's turnover in 1985 topped NKr7bn for the first time, including NKr6.2bn in foreign sals. Almost 72 per cent was paper and board, more than 20 per cent chemical pulp, and just under 7 per cent mechani-

cat pulp.
Officials at the Norwegian
Pulp and Paper Association
believe that market conditions at the end of last year indicate a lower volume of production should be anticipated in the world paper and board industry for 1986.

exports to the Community totalied 800,000 tonnes, worth more than NKr 2.7bn. With the accession of Spain and Portugal this year, the Community will account for 64 per cent of pulp and paper exports. The Americas were the next

most important export market, taking 134,000 tonnes last year. taking 134,000 connes user year.
The recent devaluation of the
kroner should have been expected to boost the industry's
exports, but Mr Harald Ramm, exports, but Mr Haraid Ramm, of the Pulp and Paper Association, has considerable doubts. "Norway has no spare capacity for paper and pulp pro-action and the labour market is very tight, so it will not be able to derive much more than

about the industry's future.

"The confidence of the industry
is reflected in the fact that
investment is rising again and
over the next four years
NKr Sto will be spent on
further modernisation," he says.
Both the sawmill and the

plain about the shortage of domestic raw material supplies. Timber cut in Norwegian forests declined from more than 9m cu metres in 1983/84 to about 8.1m cu metres in 1984-85. Provisional figures for 1985/86 indicate that the cut may increase. Under utilisation country's forests is recognised

pulp and paper industries com-

by the Forests is recognised by the Forest Owners Federation. Mr Knut Herefoss, a federation official, says: "The forest owners do not make enough profit from the wood and do not want to increase felling."

To stimulate the harvest of timber, the state gives subsidies to cuttings in steep and difficult terrain, where the cost of operation is high compared to the log prices. The state also subsidises the construction of forest roads and to planting and silviculture. But this amounts to a subsidy of less than 10 per cent overall, much lower than the subsidies which make afternative farming of products such native farming of products such as dairy and meat more

David Lennon

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THE I



SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday June 23 1986



CREDITS AND EURONOTES

EdF gamble pays off as loan is lifted to \$800m

France (EdF) took when it launched a 5600m loan facility on record low commitment fees three weeks ago appears to have paid off. The deal is to be increased to \$800m, writes Peter Montagnon in London.

Although this is lower than the \$1bn originally mooted when EdF first started talking to its bankers about the loan project, the amount could have gone even slightly higher had not the French Treasury asked the borrower to hold it back.

The increase has been achieved despite a traditional requirement by the authorities in Paris that loan facilities for French state borrowers do not involve a participation rate of more than 50 per cent for French and Japanese banks.

All this suggests that its is now possible for a top-rated sovereign borrower to contemplate the launch of a large facility on the basis of an annual commitment fee of less than 5 basis points, previously regarded as the benchmark low. EdF's deal bears a 4-point fee for the first three years, rising to 5 thereafter. reaction of Ireland which has been watching closely the progress of the EdF deal while it considers the launch of a loan facility of its own.

EdF's result is not without its detractors in the market, however. It has been hard for EdF to get away from the impression left with many bankers that it really wanted to raise \$1bn, a target now officially disclaimed but one which it has failed to meet.

Most bankers reckon that to launch a deal of that size on the terms EdF offered would still have been a recipe for disappointment in a market where participants are increasingly worried about dwindling

Although top-rated corporations which offer ancillary business in, for example, foreign exchange can clearly command very low commitment fees, this should not lead sovereign credits to assume that they can also do so for unlimited On the other hand, borrowers

10,5763 132.9 2,682.7 3,083.5

32,552.3 33,537.0

9,394.0 8,776.8

themselves are likely to consider EdF's result as perfectly respec-table. The best ones can now be expected to push for similar terms and, given the competitive pres-sures of the marketplace, some banks at least will find that hard to

13,115.4 12,707.0 8,533.9 8,780.1

Week in June 15 1984

Lloyds Merchant Bank has meanwhile been mandated by Moscow

Narodny to arrange a \$100m facility In the wake of falling oil prices incorporating an option to issue Eues as well as to raise cash in the form of short-term bank ad-

The bank is the first Sovietowned organisation to move into the short-term Eurosecurities field in this way, and this has raised speculation that the main Soviet international borrower, its Foreign Trade Bank, may be preparing to

By and large, East European borrowers have shunned this form of borrowing because they fear the need for a constant presence in the marketplace could leave them vulnerable to a shortfall of cash in the event of any sudden deterioration in the East-West political climate.

Only Hungary has tapped the Euronote market, and although the Soviet Foreign Trade Bank has done a bankers' acceptance facility in the US, this was for the specific purpose of financing grain pur-chases as well as to encourage US viet Union has been expected to step up its already rather prodibeen arranged through mediumsized credits, often targeted to spe. of 12 Boeing 737 aircraft. cific nationalities of banks.

some diversification, and if the Moscow Narodny deal goes well, the Foreign Trade Bank is thought likely to try something similar.

The deal carries a six-year maturity although banks can opt out after four years and the annual facili-ty fee is 10 basis points. Drawings der the accompanying standby credit bear interest at a margin of 5 basis points over Libor plus a utilisation fee of up to 15 points depend-

Among other new deals, Westpac Banking Corporation is due to launch shortly a \$150m, five-year facility for ICI Australia which will

Anstralian dollar promissory notes. Westpac has also been jointly mandated with Hambros to arrange a \$125m facility for Ansett, the Ausgious borrowing, most of which has tralian airline, which will go towards the financing of the purchase

Finland's Okobank announced Now the time seems ripe for \$150m Eurocommercial paper and certificate of deposit programme arranged by Morgan Stanley for which Citicorp and Swiss Bank Corporation will also act as dealers.

> S.G. Warburg is launching a £75m facility for another Finnish borrower, Finnish Paper Mills Association. This allows for the sale of bankers acceptances through a ten-

Adelaide Steamship has appointed Citicorp as sole dealer in a \$75m Eurocommercial paper programme while James Hardie Industries of Australia is launching a \$75m facility through S. G. Warburg providing also include an option for the bor- for the sale of bankers acceptances

Federal regulators close 5 Louisiana S&L associations

BY WILLIAM HALL IN NEW YORK

US federal regulators have closed state-chartered, federally-insured down five savings and loans asso-savings bank in Baton Rouge, Comciations in Louisiana and trans-munity Savings and Loan. The as-ferred their combined assets of sets of all five institutions have \$564m to a newly-created savings been transferred to Horizon Feder-

number of savings banks closed by \$1.3bn strong Dixie Savings and federal regulators so far this year and underlines the serious financial strains that are being put on the Federal Savings and Loan Insurance Corporation (FSLIC), the agency which protects small depositors from loss when a savings bank closes its doors. Federal regulators have estimated that the latest action will cost the deposit insurance eral regulators

agency more than \$280m.

Four of the Louisiana institutions closed by the regulators were federally chartered in or near New Or-leans, Audubon Federal with assets of \$223m, New Orleans Federal with assets of \$115m, North Lake Federal with assets of \$100m, and Crescent Federal with assets of

bank set up to take over the assets of another failed institution.

al Savings and Loan which was set up earlier this year and is managed up earlier this year and is managed for the federal regulators by the

> adds: Five struggling Californian savings and loan associations were last week. Banks and thrift associations from around the US were invited to bid for the five S&Ls, all of which have been taken over by fed-

The FSLIC and the Federal Home Loan Bank are willing to pay bidders to take over the financially

For sale are Bell Savings and Eureka Federal Savings of northern California, Beverley Hills Savings and Southern California Savings, both based in Beverley Hills, and \$87m. The fifth institution was a Central Savings of San Diego.

names become target for asset swaps

IN AN INCREASINGLY sick fixedrate Eurobond market, forsaken by deals that are difficult to trade, the retail investor, underwriters such as bonds originally with war-have at least the comfort of one rants attached. Many "ex-warrant"

lowing primary market paper to that bonds for better-quality names drift until yields have widened out in the market are being assetto the point where bonds can be swapped and very rapidly after isswapped into floating-rate instruments and onsold to banks, hungry for quality assets. Such banks have seen yields on floating-rate notes (FRNs) pared to sub-Libor levels in some cases, whereas substantial margins over Libor can be obtained on transformed fixed-rate deals.

The amount of paper in the mar-ket in the hands of arbitrage accounts is unknown, but bankers think it is significantly on the increase. One even said that the mar-The synthetic swap has long been

growth industry: the asset swap bonds for Japanese companies have market, writes Clare Pearson in traditionally found homes in this

GTE's three-year bond was the end of the week

customised issue is growing. Mor-

launched in midweek at a yield margin of 88 basis points over US Treasury bonds. By Friday the margin had widened to 120 basis points, a point at which a swapped floating rate could have been arranged. Oth-er issues, even for high-quality names such as GMAC, were heading towards appropriate levels by

gan Stanley issued a five-year deal for Hudson's Bay, the Canadian retailer that has reported a loss for the past two years, at a margin of 240 basis points over US Treasury bond yields. The \$60m deal was rapidly locked away in banking quar-

Two UK building societies, Bri-

The stream of new fixed-rate offerings is likely to continue ahead of the end of this mouth, as first tables prey on the minds of the big

With banks's appetites for floating rate assets a major driving force in the market at the moment, the week saw further new FRN issues for prestigious borrowers. The Bank of China finally came to the market with a \$200m FRN in which three British banks - Barclays, Standard Chartered, and Kleinwort With yields on quality paper wid-ening out so last, the case for the

the sterling FRN market. Other building societies are likely to seek wholesale funds in this way soon.

The building societies say that their returns from the retail sector have fallen recently, as some inves-tors have switched to National Savings accounts, where rates of interest have not fallen with base rate

The Nationwide's deal, for £250m was the largest amount issued at one time by a building society. Some dealers felt it would prove too much, coming hot on the heels of £200m financing for Abbey National. This was especially as it was more tightly priced than the Abbey deal, with an all-in cost of funds of 12.1 basis points over three-month Libor, as opposed to 13.9.

se factors were not affecting its trading performance on Friday, however, as the bond was quote

One market which does not seem able to absorb a flood of new paper is the European retail investor-based Australian dollar market. Orion Royal Bank caused some commotion in Australian dollar bond trading circles last week by issuing a A\$75m bond, with a further

A\$100m on tap, for Commonwealth

Bank of Australia. The issue is interchangeable with an outstanding \$125m deal for the borrower. With A\$200m now in the market, and the possibility of a further A\$100m, the scope for price appreciation seems limited. The existing bond lost two points in price immediately after the announcement

Among other high-yielding sec-tors, the Canadian dollar market is looking the least unhealthy; under-pinned by attractive returns relative to US dollar rates and a reason-ably steady currency. Two Canadi-an trust companies tapped this sec-

five-year deal for Canada Trustco faring far more successfully than a 9% per cent bond for Royal Trustco of the same maturity.

The D-Mark and Ecu sectors be gan the week in optimistic mood, taking their one from the rally in New York. This enabled succe financings to be carried out for the European Investment Bank in D-Marks, and the EEC in Ecus. This bond was quoted on the bid side at a discount to issue price of % per cent.

Later in the week, however, both markets lost impetus, with screen prices on many deals disappearing. In this environment, Deutsche Bank ventured to launch a deal for McDermott, the US oil drilling company, which met with disfavour. With interest rates seemingly on

the rise in Switzerland, both on short-term instruments and medi-um term notes, the Swiss franc

AEG orders increase by 16% in five months

BY LESLIE COLITT IN BERLIN

group in which Daimler-Benz now has a 56 per cent stake, has reported sales of DM 3.9bn (\$1.74bn) in the first five months, which it said the first five months, which it said profits last year of close to DM were slightly down because of curprofits last year of close to DM
100m. rency factors.

Mr Heinz Dürr, chief executive, slacken in the course of the year. He said the company expected to ler. boost turnover this year above last AEG also reaffirmed that the

AEG, the West German electricals company, which meant that again a

AEG, which was nearly bankrupt

Industry officials said Mr Dürr told a shareholders' meeting that would shortly be appointed to the orders had jumped 16 per cent in Daimler-Benz executive board the same period to DM 5.2bn. However, this fast pace was likely to the two other companies - MTU and Dornier – taken over by Daim-

year's volume of DM 10.8bn which company would not sacrifice its was down 2 per cent on 1984. While household appliance acrifice its was down 2 per cent on 1984 while household appliance division – giving no estimates, he said profits which accounts for 15 per cent of would be ploughed back into the sales – in the Daimler takeover.

New Issue / June, 1986

U.S.\$75,000,000

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June, 1986

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US MONEY AND CREDIT

Fed set to resist pressure for easing

US GOVERNMENT bond prices rallied at the close last week, although the price movement was overshadowed by the antics of the "triple witched" equity

It was another volatile week for bonds, with sentiment driven mostly by the latest domestic US economic numbers and by shifting hopes for an early easing by the Federal Reserve. The credit markets reallied early in the week as further poor economic data for May, including weak capacity utilisation, was revealed — only to reverse direction again on superficially more positive conomic news.

As a result, US monetary As a result, US much policy is currently viewed as being in another holding beattern. The Fed is clearly pattern. The Fed is clearly next step.

The US economy — currently from of Fed and under growing pressure from the Administration to ease further, but, as Dr Henry Kaufman of Salomon Brothers notes "The Federal Reserve will wait until July when it will have additional data on the economy, and when Fed chairman in the salomon market attentions — shows doubts, Among these are the sharp spurt in MI, the basic motey supply measure—evidenced again last week by the salomon market attentions — shows doubts, Among these are the sharp spurt in MI, the basic motey supply measure—evidenced again last week by the salomon market have other languages. under growing pressure from the Administration to ease

| | Last Friday | 1 week ago | 4 wks | —12-m High | Low Low |
|--|--|---|--|---|---|
| Fed Funds (weekly average) | 5.26 | 6.89 | 6.87 | 9.91 | 6.75 |
| hree-month Tressury bills | 6.10 | 6.16 | 6.17 | 7.40 | 5.70 |
| Six-month Treasury bills | 6.17 | 6.23 | 6.23 | 7.44 | 5.73 |
| Three-month prime CDs | 6.70 | 6.75 | 8.75 | 8.10 | 6.C |
| 0-day Commercial Paper | 6.75 | 6.75 | 6.80 | 8.05 | 6.3 |
| | | | | | |
| US BOND PRICES | | | 5.65 (%) | \$.(0 1 | 6.25 |
| 0-day Commercial Paper | AND Y | | | 1 week | |
| 0-day Commercial Peper | AND Y | TELDS (| (%) | 1 waek sgo 7.61 | 4 wks |
| US BOND PRICES | AND Y Last (Friday (96%) 112% | TELDS (Change on week + 2, + 12, | (%) Yield 7.58 8.06 | 1 waek sgo 7.61 8.20 | 4 wita ago 7.80 8.00 |
| US BOND PRICES Seven-year Treasury | AND Y Last 6 Friday 6 96% 112% 97% | TELDS (Change in week + 1/2 + 1/2 + 1/4 | (%) Yield 7.58 8.06 7.45 | 1 wask sgo 7.61 8.20 7.48 | 4 wha ago 7.80 8.00 7.40 |
| US BOND PRICES Seven-year Treasury D-year Treasury Loyear Treasury Treasury Loyear Treasury Loyear Treasury Loyear Treasury | AND Y Lest (Friday (98% 112% 97% N/A | TELDS (Change on week + 2, + 12, | (%) Yield 7.58 8.06 7.45 8.70 | 1 week sgo 7.61 8.20 7.48 8.75 | 4 wita #30 7.80 8.00 7.40 8.90 |
| US BOND PRICES | AND Y Last 6 Friday 6 96% 112% 97% | TELDS (Change in week + 1/2 + 1/2 + 1/4 | (%) Yield 7.58 8.06 7.45 | 1 wask sgo 7.61 8.20 7.48 | 4 wita |

when Fed chairman unsustainable since consumers Such concerns are probably ker will report to are unlikely to lift spending overblown. Growth in M1 is

Congress," before taking the sufficiently to offset the slack next step.

likely to subside over the next few weeks and the policy-meking Federal. Open Market Committee meeting on July 8 in likely both to rebose the aggregate and raise its tanget growth nange perhaps to between 5 per cent and 10 per cent.

guide to policy and a makending promy for the economy and inflation," says Mr Philip Braverman of Irving Scounties. "By using the second quarter as a stanting point for M1 growth targets, the second quarter rise would become largety

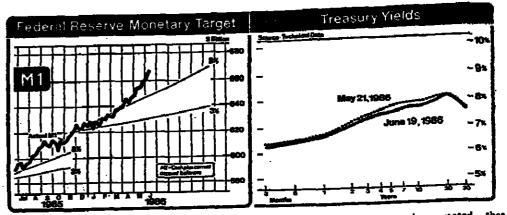
Such sleight of hand would be justified on the basis that recent rapid M1 growth is a reflection not of problems ahead but rather a response to recent rate declines "and the need for increased precautionary liquidity."

While the US credit markets appear half persuaded by such arguments, they are less sure shout a number of other factors including toreign investors' con-tinued demand for dollar

in the dollar counted with endquarter portfolio pressures has led to some Japanese pootfolio selling. But most senior Wall Street economists remain con-vinced that such concerns are iso overblown. Crucially they assume that

despite the apparent reluctance of Japan and West Germany to lower interest rates and adopt more stamulative economic policies, this too will pass. "Economic developments throud will eventually force foreign central banks to move interest rates lower," says Dr Kaufman. Some, like likr Braverman, believe that the combination of a global weak economy, continued subdued inflation and

political pressure will add up eventually to "significantly" lower rates shead perhaps including a coordinated rate cut next month which would bring the Treasury long bond yield down to below 7 per cent



—and make even a second dis-count rate out before yearend. Overall US bond prices closed slightly higher last week with the largest gains registered in the government markets.

Last week the Treasury announced the auction of \$7.25bn of four-year notes and \$70n of heavy deluge of new issues, sand June 25 continued of four-year notes and a food of seven-year paper on June 24 and June 25 respectively. The volumes were slightly below Wall Street expectations. Significantly, the Treasury —and set a new annual record-yield curve out to five years Securities Data, an independent

has flattened markedly in recent weeks as short-term rates have remained relatively unchanged while Treasury prices have improved.

totalled almost \$3bn last week a moment's notice.

market watcher, noted that corporations have issued over \$105bn of debt so far this year, surpassing the total issued in the whole of last year. Securities Data and others attributed the explosion in corporate debt issuance this year to lower interest rates, the globalisation of the capital markets and the "shelf" Rule 415 which has enabled corporate treasurers to "shelf" Rule 415 which has enabled corporate treasurers to New issues of straight debt bring debt issues to market at

Paul Taylor

UK GILTS

Bank brings relief with £600m stock

THE ARRIVAL of the Bank were evenly spread: 10 per cent nervously forward to the reof England on Friday after.
Treasury Convertible 1990, 9 quirements of the British Gas
month siready required for the
per cent Treasury Loan 1994.
flotation this autumn.

The per cent Treasury Loan 1994.
The per sell was greeted with relief by the UK gilts market after a patchy week. Unable to match the steady advance of the equity market throughout the week, gilts clawed back a little ground but still ended the week half-a-point to the

bad at the long end.

The FT Actuaries all stocks index ended 1.87 lower on the week at 137.86. Yields on 25year stocks rose 11 basis points to 9.48 per cent, while 15-year gilts picked up 12 points to 9.59 per cent, and five-year yields rose 15 points to 9.36 per cent. The index-linked sector followed more slowly.

Against the background this steady downwards drift, the Government's funding exercise — as modest an operation as could have been wished for — encouraged the market in the hope that the authorities have no unpleasant news up their sleeves on Thursday, whether n the balance of payments banking months has begun to tatistics or the Bank's cause some anxiety among fund managers who are already The four £150m tranches strapped for cash and looking statistics

91 per cent Exchequer 1998 and 91 per cent Treasury 2002. The 1994 stock is free of tax to resi-

If the decision the previous week not to replace the 8 per cent Treasury 2009 tap immediately was helpful to the market,

so too were these small tranches. "Untapped markets tend to cause a feeling of fear that when the announcement comes it will be too much, in the wrong

has given the gilts market little to worry about, with a public sector borrowing requirement (PSBR) of £7.1bm and some successful staggered stock sales at the end of the last financial year. The final £46½ call on the last of these, 9 per cent Conversion 2000 A, was paid last week.

Nevertheless the underfund-Nevertheless, the underfund-ing of the PSBR in the past two

Last month, the PSBR was underfunded to the tune of £480m, as a bunching of gilts maturities helped the UK nonhank private sector to reduce its oark private sector to reduce its overall gits holdings by £570m. And those gilts that were sold may not have done much to ease the growth of sterling M3, the Bank of England's monetary statistics indicate.

With overall external and foreign currency funding of the place and kill any game stone dead," said Mr George McNeill of Reserve Asset Managers.

The Government's overall funding programme for the year has given the gilts market little month as likely to have been to raise prices in the contract of the contract

close to £700m.

This appears to have been financed however, out of overseas sterling deposits. They were drawn down by £929m in the month, thus offsetting the con-tractionary effect on sterling M3 of the overseas gilt purchases.
The message Mr Davies draws is a bearish one, and involves either abandoning sterling M3

altogether or stepping up domestic funding, which could

be a constraint on the market

year.

More builtsh news for the gifts market could come on the inflation front. While it has welcomed the fall in retail price inflation to 2.8 per cent, the market has remained sceptical about how long this can be sustained once the favourable effects of mortgage rate cuts and lower petrol prices have worked through, and only the UK's underlying inflation performance remains.

The Confederation of British Industry, in its monthly trends survey published today, shows fewer manufacturers expecting to raise prices in the next four months than at any sime in the past 19 years.

The London Business School's latest economic forecasts, meanwhile, show underlying con-sumer price inflation not simply preserving this year's gains but edging lower in the next three years—provided there is some downward adjustment to pay

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100°-97°-100°-101°-102°-

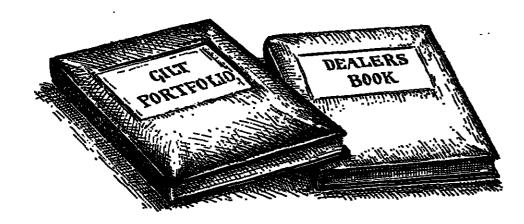
US DOLLAR
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AIDC II 89
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Sankatchawan 16 S2 ...
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Sankatchawan 10⁵, S2 ...
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George Graham

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The First Boston Corporation

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EDI

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CORPORATE FINANCE

How investors see sterling paper market

assurances of its financial sound-

MUCH OF the initial publicity surrounding the launch of a market in sterling commercial paper has concentrated on the willingness or otherwise of companies to tap the market as porrowers. Little attention has been paid, at least publicly, one suspects, that this response is for the cynical reason that the last thing any banker wants is to reveal to his competitors exactly how and to whom he plans to distribute paper no his books. Fartly, also, it is for the simple reason that the must first sind a borrower willing to give him paper to distribute.

Now that the market is getting and profit respondents and monardal representation of the simple reason that the must first sind a borrower willing to give him paper to distribute.

Now that the market is getting and monarda the plans to distribute.

Now that the market is getting under way, however, more aftention is being paid to the cold of investors in this new market. This week Canadian incharacter is a train agancies, as many as 50 to corporate the last thing any banker wants a capitalisation of at its stock market capitalisation of at least £500m before they would but and profit record.

The second is that respondents are onto particularly interest in the particular paper. The first is that despite the simple reason that the must first find a borrower willing to give a more paper of the paper of the paper is cartainly there. As many is certainly there. As many is certainly there. As many is certainly there, as many as 50 paper, says the difficulty tressured with the particular paper. With the prospectus when being a paper is certainly there. As many is certainly there, as many as 50 paper, says the difficulty tressory at least £100m were seen as a commercial paper in the profit of respondents.

The first is that despite the intense market ing in sterling commercial paper in mexicial paper. The first is that despite the intense market ing an observation of the paper is certainly there. As many is certainly there. As many is certainly there. As many is certainly t

Subscription of 94% for Nedbank share issue

Danzas raises turnover 11.5%

DANZAS, the world's biggest share from net profits up from international forwarding agent, SFr 6.7m to SFr 7.4m. This has reported a 11.54 per cent dividend is not comparable with rise in unconsolidated turnover the 1984 figure due to a reto SFr 5.8bn (\$3.14bn) last year, structuring of corporate

BY OUR FINANCIAL STAFF

NEDBANK, the South African Nedbank's enlarged capital.

bank which was hit last month As much as 70 per cent of the bank which was hit last month by a run of small depositors, has failed to secure a full subscription to its R345m (\$140.16m) rights issue.

The issue of deferred ordinates are 1927 for cent of the proceeds will go towards replacing capital lost by Nedbank in gilts trading and on bad debts, with only R100m allocated to increasing its equity

ary shares was 93.7 per cent base. subscribed. In the circum- Less than four weeks ago, stances, this was nonetheless a Nedbank was foreed to issue better result than could have been expected—existing Nedbank shares have persistently for to retain its commitment to R6.30 a share, and closed last week at R6.25m.

Have been expected—existing Nedness amid rumours that the Old Mutual was becoming reluctant to underwriting the rights issue.

This was one factor blamed

week at R6.25m.

This was one factor blamed in causing what the bank, South shares, which had been on offer at 60 for every 100 ordinary shares held, will be taken up by the Old Mutual as understand as a "minor" run by individual and small business account held. the Old Mutual as underwriter, holders. UAL Merchant Bank said in Nedba

Johannesburg. covered from their low for the Old Mutual group companies year of R5.75, but remain well will hold some 52 per cent of below the 1986 peak of R9.50.

BY JOHN WICKS IN ZURICH

Significant advance at Piaggio

PIAGGIO, the Italian maker of scooters, mopeds and three-wheelers, last year achieved a significant net profit after three

years of break-even. years of break-even.

The company, which has suffered badly from the decline in the European and Italian market for two-wheeled vehicles, had net profits of L17bn (\$11.05m) compared with a nominal profit of L765m

in 1984.

Sales rose 17 per cent to L663bn. The number of vehicles sold rose by 1.8 per cent from the 553,000 units in 1984, while there was a jump of 56.4 per cent in the sale of components to makers of Piaggio products

under licence.

Piaggio has set up joint ventures in the past two years in India and Brazil

India and Brazil

The company came under new management at the beginning of 1984. Mr Giorgio Brazzelli, the new managing director, took the view that the decline in the market was permanent (in 1980 Piaggio sold 937,000 vehicles) and took steps to rationalise the company's structure in order to lower the break-even point.

Piaggio is now to face a new Piaggio is now to face a new to SFr 5.8bn (\$3.14bn) last year, structuring of corporate against SFr 5.2bn.

The Basle-based parent company, turnover of which accounted for SFr 2.8bn of the group total, boosted gross group as a whole foreses operating income from record investments of some SFr 341m to SFr 377m and is to pay a dividend of SFr 60 per structuring of corporate the corporate capital.

Prospects for this year are favourable." The group as a whole foreses operating income from record investments of some scooters and more more formula of the fun out of riding scooters and more further reduce sales.

market see a see

Tosco in talks on sale as earnings recover

TOSCO, the largest independent refiner on the US West Coast, expects to announce a sharp rebound in its earnings in the current quarter and says that it is holding preliminary discussions which could lead to the sale of the company.

Tosco, which is in serious near San Francisco

Tosco, which is in serious financial trouble following losses of more than \$650m over the past three years, said on Friday that it expects that been replaced as chief executive second quarter net income from by Mr Clarence Frame, the com-

The company, which lost was less specified in the first quarter and has a negative net worth, says the result is attributable to plete.

near San Francisco

Tosco has also announced that Mr Mathew Talbot, aged 48, has second quarter net income from operations, excluding any gain from asset sales, will exceed \$30m compared with \$18m a year earlier.

The company, which lost \$55.8m in the first quarter and has a negative net worth, says the company was nearly complete.

"improved refining margins, record refinery runs, lower operating and interest costs."

Tosco shares, which traded as record refinery runs, lower high as \$45 in 1980, rose by operating and interest costs."

\$\frac{1}{2}\$ to \$\frac{44}{2}\$ on Friday, valuing the company at \$127m.

Evergo wins Chinese Estates

CHINESE ESTATES, a Hong contender, of its HK\$368m Kong property group, has passed into the effective control of Evergo, a manufacturer of fans and heaters which has eliminated two rival suitors and board, but has decided to return can lay claim to 48.5 per cent of its target.

all acceptances to its own offer Standard Chartered Asia This followed the withdrawal Standard Chartered Asia.

This followed the withdrawal Shimako's adviser, said the battle for control thus appeared ments, the other remaining

| | | NTERN | Av. life | Compert | | | Offer ye |
|---|----------------|-----------------------|----------------|---------------------|----------|---|----------|
| Barrowers . | Appoint M. | Maturity | yedrā | ¥6 | Price | Book Runner | |
| .S. DOLLARS | | | _ | 31/2 | 180 | Yannichi lut. (Eur) | 3.5 |
| lory Laul. ¶‡ | 50 | 1983 | 7 18 | 342 73/4 | 985/2 | Dentsche Benk Cap. Merkets | 7.5 |
| 2 | 250 | 1995 | | 174 18 | 100 | Morgan Stanley Int. | 18,0 |
| ostopo Bay Co. I | 75 | 1991 1991 | 5 5 | 73/4 73/4 | 180% | Production Bache Secs. Int. | 7.5 |
| redential Funding ‡ | 150 . 188 | 1991 1996 | 10 | 81/e | 180% | Могово Бовганту | i., |
| SL‡ | . 100 150 | 1990 2881 | 15 | 31/2 km | 108 | Serve Int. | |
| anco e Bilbao (a) †‡ | 100 | 2015 | 30 | 0.5 | 100 | Salomen Bros. lat. | |
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| letal Box 1‡ Strails Crais P.‡ | 125 | 1991 | 5 | 8 | 100% | Kensellis Banking Corp. | 7.5 |
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| mater a | 58 | 1991 | 5 | (Z%) | 100 | Yamaichi | |
| orașas T Etani (p) Î | 190 | 1985 | 3 | 3 | 100% | Norman | <u> </u> |
| WISS FRANCS | | | | | | | 5.1 |
| ands of Greece I | 196 | 1994 | _ | 5 % | 991/2 | B. deller Svizzera Ital. | 5.3 |
| inid Enterprises ‡ | 200max | 1993 | - | 6% | 190 | Soditic | 5. |
| rethmark Corp. ¶‡ | 20 0 | 1994 | - | 51/2 | 100 | Bos Parities (Sciese) | 2.5 |
| NG | 12 | 1996 | _ | (\$ 5 6) | 100 | Banque Gutzveller | 8.1 |
| onki Kagkar * 1 | 150 | 1991 | - | 7/a | 100 | Bge Parities (Suisse) | - |
| strender A.G. | 130 | 1985 | | (51/4) | | Crédit Suisse | |
| MARK | | | 16 | 61/4 - | 997/2 | Deutsche Bank | 8.1 |
| B‡ <u>`</u> | 390 | 1995 | | 6Vz | 180 | BHF | 6,1 |
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| lcDermott ‡ | 160 | 1951 | Ē | 61/2 | 100 | Commerchank | 6.9 |
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| litashinki Bk. Aust. ‡ | <u>50</u> | 1953 | 7 | 13 | 10114 | Morgen Stenley Orion Royal Bunk | 12.4 |
| ommonwealth Bk. Aust. (4) ‡ | 75 | 1998 | 4 | 127/2 | 10134 | ABC | 12 |
| UM ‡ | 40 | 1991 | 5 | 121/2 | 101 | ABL | |
| TERLING | 25 | 1993 | 7 | ½ | 198.85 | Hambros Bank | |
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| | .236 | 1939 | | | | | |
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| main tifit | 106 | 2806 | 20 | 1/16 | 100 | Back of America | |
| * | | | | | | | |
| हिं | 186km | 1993 | 7 | 1814 | | lestitute Banc. San Paulo | |
| RENCH FRANCS Ordin law, Bank 1 | 690 | .1936 | 10 | 7% | 1001/4 | Banque Paribes | 7.3 |
| | | | | | | <u></u> | |
| let yet priced. ‡ Final terres. * r first 6 years, reduced to 1½ : nt 5 years and Vept over last 2: | for ment 5 yea | us and Liber f | let for last 3 | years. (b) | Pays Yzp | With equity warrants. (a) Sm l it goes Sm Liber for first 5 years, (a) Vs over Sm Liber. (f) Vs o | , 76 pes |



These securities have been sold outside the United States of America and Japan. This at appears as a matter of reard only.

NEW ISSUE

20th June, 1986



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is 53 ¹⁸⁹⁸

Hi-Tech Industries CRENDON STRUCTURES LIMITED Long Crendon, Aylesbury, Bucks, HP189BB Tel: Long Crendon (0844) 208481 Telex: 83249

Dublin shopping complex

The British Land Company has placed building contracts worth 1250m (£45.2m) with G. AND T. CRAMPTON for development of the 360,000 sq ft St Stephen's Green shopping centre in the centre of Dublin in association

with Power Securities of Dublin. The four-acre site was pre-viously known as the Lambert Jones and Slazenger site and is situated on the north-west corner of St Stephen's Green at the junction with Grafton Street. The development will include a 700-space multi-storey car park

and has been financed locally. The covered centre is designed to provide retail accommodation on basement, ground, first and on basement, ground, first and second fisors in a style sympathetic to the prevailing Georgian and Victorian architecture of St Stephen's Green. Principal feature of the ground floor is the concourse which is around 80 ft wide and will provide the location for single-storey units for smaller-scale and concessionary trading with conventional retail units on the

tional retail units on the perimeters.

The retail accommodation at the first and second-floor levels is designed along an opengalleried mail to maintain the vistas from the ground floor to the glazed roof 51 ft above ground-floor level. The development also includes a number of unique features such as the mezzanine trading levels at ground and first floor which will give a wide variety of shop-litting options and the fast-food court at second-floor level which is believed to be the first of its

is believed to be the first of its kind in Ireland.

June 23-26 Institute of Leisure and Amenity

UK TRADE FAIRS AND EXHIBITIONS

CONSTRUCTION CONTRACTS

Dealing rooms for the City

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

ASHBY AND HORNER can date its first building contract in the City of London back to 1740, and has followed this with a tradition of projects for distinguished clients, in-cluding maintenance work at Buckingham Palace, repair-ing cracked beams in the ballroom of the foreign secre-tary's residence, mending the masonry domes at the Vic-toria and Albert Museum, and refurbishing the College

But relying on a history of being builders to royalty, aristocracy, and the gentry has not been enough to keep the company competitive. And hence its latest venture, selling dealing rooms to ex-ploit the new market open-ing up with the Big Bang in the City.

We have been suffering from increased competition for building work in the City because the dearth of work elsewhere means that people from outside are coming in and competing for what has

always been our patch," said managing director Mr Ashley

Boddy. "We felt that dealers' rooms would be an opportunity to make a new impact on else is offering a service like ours. It offers a new direction and will enable us to take advantage of new business with the coming of the Big

Bang."
Ashby and Horner has supplied nearly 2,900 dealers desks to more than 60 clients in the past two years, includ-ing a £2m dealing room for the Bank of Tokyo. Other customers include the Bank of Havana, Banque Belge, Barclays, Chase Manhattan, Mitsubishi Bank, and Standard Chartered Bank.

It estimates that it already has between 15 and 20 per cent of the 530-540m a year market for dealing rooms. It now wants to double its share with a new marketing initiative based on a dealing desk showroom at its head-

quarters in Earl Street, and a service package designed to help clients get new rooms built and installed. The exhibition is a small

simulated dealing room with three desks, each providing different configurations and equipment suitable for various dealing requirements including equities, foreign exchange and Eurobonds.

The company also offers a dealing room installation service, linking up with architexts, computer and software specialists, and other neces-sary services such as cabling contractors. "Dealers get absolutely paranoid about what system

they are using, and we hope this exhibition will give us an opportunity to increase our market penetration as noone else offers a service like it," said Mr Boddy.

The company estimates that the City will be commission-ing between 50 and 70 dealing rooms a year to handle the new markets.

Hounslow office development

Nearly £25m of contracts have been awarded to WIMPEY to be fitted as a reception area with water features. External diarry of George Wimpey, by three development organisations for offices and factory units in the London area. Work has begun on the construction and fitting out of a £15.3m five block with basement and storey office complex in Hounslow, Middlesex, for Wyndham Investments. The development in September 1987. The building and an additional block with curtain ing will have a concrete frame walking and an additional block in reinforced concrete, built direction area include drainage and car parking include drainage and car parking include drainage and car parking within the perimeter of the building. At Feltham, Middlesex, Wimpey is building four independent factory units with offices attached under a contract worth steel office block with basement and to steel-frame construction with cape roofing and brick cladding, and the office units of reinforced concrete, with steel deck roofing, curtain walking and an additional block did in face-bricks with stone in scheduled for the beginning of attached under a contract worth attached under a contract worth steel office block with basement and brick office units of reinforced concrete, with steel deck roofing, curtain walking and an additional block did in face-bricks with stone in scheduled for the beginning of attached under a contract worth attached under a contract worth states. External works in cluded drainage and car park included and contract in with hat perimeter of the building.

At Feltham, Middlesex, Wimpey, is building.

At Feltham, Middlesex of the building.

At Feltham, Middle

£30m Birmingham hotel plan

TARMAC CONSTRUCTION and the Hyatt International Corporation have signed an agreement for the design and construction of a £30m luxnry hotel in Broad St, Birmingham, opposite the proposed convention centre.

The hotel will be a twenty-six-storey tower with restau-

is believed to be the first of its kind in Ireland.

The development provides the logical extension to Grafton Street, the Irish capital's quality to shopping location serving the south side of the city: this is underlined by the pre-letting of 100,000 sq ft to Dunnes Stores, a leading Irish independent retailer. The centre is expected to be completed by autumn 1988.

BUSINESSMAN'S-DIARY

Conference (01-637 2400)

Institute of Leisure and Amenity
Management Conference and
Exhibition (0491 873558)

Harrogate
June 24-26
Advanced Materials Conference
and Exhibition (01-868 4466)

Wembley Conference Centre

Wembley Conference Centre

Lune 25.27

MEC Birmingham?

NEC Birmingham?

NEC Birmingham?

NEC Birmingham?

NEC Birmingham?

NEC Birmingham?

NEC Birmingham?

System Conference Centre (023 778311)

Olympia

July 15-17

Systems for the City Exhibition (01-868 4466)

Inly 16-18

garden adjacent to the canal.
Construction will commence in to Seifridges, a refurbishment to Seifridges, a refurbishment for the continent of the canal. refurbishment for the Continen-tal Bank of Illinois (£250,000). Wallis has also negotiated fur-Walls has also negotiated further contracts at two of its curtere been awarded contracts
worth over £48m in the last six
weeks. Among the awards are
wo superstores, one for the Dee
corporation in Warrington (£8m)
and another for Asda/MFI in
lartisle (£4m). French Kier

Walls has also negotiated further contracts at two of its current City "fast track" contracts
worth more than £3m. The refurbishment of Sudbury House
phase IV, for the CEGB (£4m)
and the refurbishment of 1-6
Lombard Street, for Scottish
Provident (£4.2m). have been awarded contracts worth over £48m in the last six

worth over £48m in the last six weeks. Among the awards are two superstores, one for the Dee Corporation in Warrington (£8m) and another for Asda/MFI in Carlisle (£4m). French Kier will begin an office development in Manchester shortly and the extension to the Frenchay District Hospital for the South Western RHA will commence at the end of June. Other awards include a computer centre in Birmingham, a new Thames Magistrates Court in Bow Road for the Metropolitan Policei of the TAVR, Wellington, Salop, Office and extensions to the worth 214,000; demolition, and facilities at Liverpool Football oliding a shop unit in Rugby for the Prindential Assurance Court in Bow Road facilities at Liverpool Football sidiary of French Kier, has been awarded six "fast track" \$420,000 including a warehouse refurbishment of Sudbury, costing £171,000.

Financial Times

Conferences

WORLD AEROSPACE TO THE END

PACIFIC BASIN OIL AND GAS-PRICES, INVESTMENT AND THE BUSINESS OUTLOOK

The FT conference programme has a strong tradition in the energy field. This year's major oil and gas forum is to be held at the Hong Kong Meridien on September 25 and 26 in association with Petroleum News. Ir Wijarso, the leading Indonesian official, Mr Zou Ming, Sentor Adviser to the China National Offshore Oil Corporation, Mr Paul Ravesies, President of Arco Petroleum and Mr Dick van Hilten, Chairman and Chief Executive of Shell Refining in Singapore will be members of a prominent panel of speakers under the chairmanship of Mr Peter Gaffney of Gaffney, Cline and Associates and Mr Chote Sophonpanich of the Bangkok Bank.

ELECTRONIC FINANCIAL SERVICES London - October 15 and 16, 1986

The Financial Times fourth conference on Electronic Financial Services will be held on 15 and 16 October, 1986 and will precede the International Financial Services and Technology 36 Exhibition to be held at the Barbican Centre. This 1986 meeting will address the theme Electronic Financial Services—The Key to Competitive Advantage and will feature papers by Mr Trevor Nicholas, Mr Fabio Chiuss, Mr William Murphy, Mr Doug McCallum, Mr Jean François de la Court, Mr Bessell Kok and Mr Colin Hesp.

> All enquiries should be addressed to: The Financial Times Conference Organisation Minster House, Arthur Street London ECAR 9AX Telex: 27347 FTCONF G Cables: FINCONF LONDON

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MESTINGS COMPANY MEETINGS—
Assis Property, Ironmonper's Halt,
Shartastbury Place, Baralcan, EC. 11.45
Caneon, Street Invs. Royal Westminster
Hotzel, Bucklingham Palseer Road, SW,
12.00
Bucklingham Palseer Road, SW,
12.00
Buryest (Charles)
Berrest (Charles Waveney House Hotel, Pudding-Beckles, Suffolk, 12.00. J. London, Berners Hotel, Berners moor. Beckles, Suffolk, 12.00.
Helene of Lumdon. Berners Hotel, Barners
Street, W. 12.00
Hotel, Manchester
Street, Ostone, 12.00
Microlesse, Friany Court. 65, Crutched
Microlesse, Friany Court. 65, Crutched
George, Concord House, 241, City Road,
EC. 12.00
Wimpey (George), Savoy Hotel, Strand,
WC, 12.00
SCARD MEETINGS—
Finals

DIVIDEND & INTEREST PAYMENTS-Banco Etoir Samo E Com De Lisboa Fito Rate Nts 1990 \$420.24 hory and Sime 3.75p Richards 0.6p Scandinavian Finance BV Fitg Rate Serial Nts Dec 1993 \$413 92 Snowdon and Bridge 1p Tomkinsom 1.25p

COMPANY MEETINGS—
Addom Intril, Confederation of British industry. Centre Point, New Oxford Street, W., 10.00
AT Call 200-184. Vauschall Bridge Road, Control 200-184. Vauschall Bridge Road, Control 200-184. Vauschall Bridge Road, Control 200-184. Valuation of Witney, Witney Mill. Witney, Oxfordshire, 2.30
English National Inv. 25. Finsbury Square, EC. 12.00
Fosco Minsen, 1-6. Ely Pince, EC. 12.00
Land Securities. Devonshire House, Piccadilly, W. 12.00
Land Securities. Devonshire House, Piccadilly, W. 12.00
Land Securities. Devonshire House, Est. 13.00
New England Pross., Bownter House East, 68. Knightshiridge, SW. 2.30
Ruccinson Walter), 52. Laadenhall Street, W. A. Hidgs, 8, Baker Street, W. 12.00
BOARD MEETINGS— SOARD MEETINGS-

DIVIDEND & INTEREST PAYMENTS-Eastern Frodect 7.59 Frupo Indi Alfa SA Fitg Rate Nts 1988 5255.56 Isaliburton 25cts Gree Exchange Bank Fitg Rate Nts 1993 5417.08 Methopolitan Water Kent Water World Sec Do 1950. Midiand Intern Fin Serv BV Gtd Fttg Rate Nts 1989 \$208.54 New Zealand Steel Der Gtd Fitte Rate Wit 1992 \$41.392 Gupt 1st Mts Do

COMPANY MEETINGS-Ambrose Inv Tst. City of London Club, Old Broad Street. EC. 12.30 critish and Commonwealth Shipping. Bartis Exchange. 14-20. St. Mary Axe, EC. 100

HOSES, WISSON ROSE, CHEST, MARKETT, 12-30 12-30 Weltern Bros. Frinfield Halls, Park Lane, Croydon, 11,00

Graycosz Howard and Wyndham

DIVIDEND & INTEREST PAYMENTS. DIVIDEND B INTEREST FATMENTS—
Ambrese Inv Tt 6.36p
Cheschrough-Pond's 30cts
City of Oxford law Tst 5.5p
Cons Ventore Tst 0.1p
Conline National Inv Plut 5.25p. Did
2.5p. 91pcDid 1991-96 4apt
Codwin Waren Codenic Systems 1.1p

Hercules 44cts Jantar 2.5p Moss (Robert) 2.3p THURSDAY JUNE 26 COMPANY MEETINGS-Senion. Dorchester Hotel, Park Lane W, 12 00

Eucalyptus Pulp Mills. Johnsten House, Weilingston Road. Wokingham. Berk-weilingston Road. Wokingham. Berk-shire, 12.00 FR Group. Painters' Hail, 9, Little Trinity Lane. EC. 12.00 Gee (Cecil). Consaught Rooms, Great Queen Street, WC. 3.00 Arms Hotel. Bath Road. Cranford. Middleset, 11.00 MacLellan (P. and W.). Walte Hart Hotel. Singuity Consultation (P. and Wiccarla Hotel, Bridge Street, Endotrol. 10.30 Smaller Cos Inv Tst. 4, Mehville Crescent. Edinburgh, 12.30 Towies. Queens Road, Loughborough. 11.30 Towers. 11-30 BOARD MEETINGS-

DIVIDEND & INTEREST PAYMENTS Berry Pacific (Sterling) Fd Ptd Pf 14.4p Cystic Fibrous Research Inv Tst SpcDt 1986 2.42465p Gerrard and National 12.5p Scottish Mortpase and Tst 5.3p

FRIDAY JUNE 27 COMPANY MEETINGS COMPANY MEETINGS.
Aberdeen Construction Station Hotel, Guild Street, Aberdeen, 12.00 Bilton (Percy). Bilton House, Uxbridge Road, Ealine. W. 12.00 Boot (Henry) and Sons, Baldwin's Omega. Brincilife Hill. Sheffreid, 12.00 Harris Queensway. Harris House, 76. High Street. Orpington, Kent. 10.00 Lorin. Harwood Road, Littlehampton, Sunsen, 4.30

Interims
Cryde Blowers
DIVIDEND & INTEREST PAYMENTS—
African Dev Bank Sub Fitty Rate Mts
1996 5412.92
American Cyanamid 47.5cts
Avon Rubber Pf 2.45p
Bank of Mondreal Fitty Rate Dep Nts
1. 105.5165.7 Overseas Finance NV Gtd
Fitty Rate Sub Nts 1994 5198.06
Black and Docker 18cts
Boase Massimi Politic 3o
Boat (Henry) and Sons 5p
Cramphory 1.657
DI Isr Fd 10cts
Girozentrale Und Bank Der Ost Spark
Fitty Rate Nts 1991 519.97
Geeton (M. J.) 1.65c 1.1p
Govett Atlantic low Tat 1.6p
Juliana's 1.2425p
Lex Service 61pcth 2.275p. 81pcLn
1992-97 41pc
Metalrax Typic Red Pf 2.625p

mbrose inw Tet. Lic. 12.30 Mary Axe. Did Broad Street. EC. 12.30 Mary Axe. Investors Captain and Commonwealth and Commonwealt

SATURDAY JUNE 28
DIVIDEND & INVEREST PAYMENTS—
GKN Gipcin 1988-93 3-luc
George and Netherled (UK) 7-luc
George and Supply Sign
Pf 2.73cts
Deestone invel 1ct
Rand Mines Props 17cts SUNDAY JUNE 29

DIVIDEND & INTEREST PAYMENTS— M and G Japan and Gen Pd Inc Units 1s New Zealand 144pc 1987 (Reg) 74pc

Shopping by post? Play it safe

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AIRSPRUNG GROUP PLC

{"the Company"}

rated in England under the Companies Ast. 1948 to 1967 with Registered Number 12777851

SHARE CAPITAL

AUTHORISED

ISSUED AND in Ordinary Shares FULLY PAID of 10p each

In connection with an introduction to the Unlisted Securities Market of The Stock Exchange arranged by Earnshaw Haes & Sons application is being made to the Council of The Stock Exchange for the admission to the Unlisted Securities Market of The Stock Exchange of the whole of the issued Ordinary Share capital of the Company. Dealings are expected to commence on

The principal activities of the Company and its subsidiaries comprise the manufacture of divan sers, bunk beds, pine teads, convertible sofa beds and polyurethane toam.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the particulars may be obtained during normal business hours on any weekday. Bank Holidays and Saturdays excepted) up to and including o' July 1986 from:

> EARNSHAW HAES & SONS 17 Tokenhouse Yard, London, EC2R 7LB

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BERTRAMS INVESTMENT TRUST PLC rated in Scotland under the Companies Acts 1862 to 1890, and the Companies Acts 1948 to 1980, number 3933)

Issued share capital fully paid and to be fully paid up pursuant to an issue of 2,640,000 new Ordinary Shares by way of rights on 20th June 1986:

3,168,000 ORDINARY SHARES of £0.25 each Application has been made to the Council of The Stock Exchange for the above Shares to be admitted to the Official List. Dealings in the above Shares are expected to commence on 26th June 1986. Listing particulars relating to the Shares and the Company are available in the statistical services of Extel Statistical Services Limited and copies of the Listing Particulars dated 20th June 1986 may be obtained from the Company Announcements Office of The Stock Exchange up to and including 25th June 1986 or at the addresses shown below up to and including 7th July 1986, during usual business hours on any weekday (Saturdays and public holidays excepted).

Bertrams Investment Trust Pie Victoria House, 63/65 Shandwick Place, Vernon Place, Edinburgh, London WC1B 4DH EH2 4SD

Montage Loebi Stanley Limited 31 Sun Street, London EC2M 2QP

23rd June, 1986

BASE LENDING **RATES**

ABN Bank Allied Dunbar & Co Allied Irish Bank American Express Bk. Amro Bank __ Henry Anabacher
Associates Cap Corp...
Banco de Bilbao Banco de Bilbao ...
Bank Hapoalim...
Bank Leumi (UK)...
Bank Credit & Com Bank of Cyprus...
Bank of Ireland... Bank of Scotland ... Banque Belge Ltd . Barelays Bank
Beneficial Trust Ltd
Brit. Bk. of Mid. East
Brown Shipley
CL Bank Nederland Canada Permanent. Citibank NA... Citibank Savings
City Merchants Bank
Clydesdale Bank

Heritable & Gen. Trust C. Hoare & Co. Hongkong & Shanghai Knowsley & Co. Ltd.... Mase Westpac Ltd. Midland Bank Mount Credit Corp. Ltd.... National Bk. of Kuwait.... National Girobank.... National Westminster Northern Bank Lid Norwich Gen. Trust. Comm. Bk. N. East 18
Consolidated Credits 18
Continental Trust Ltd 18
Co-operative Bank 10
The Cyprus Popular Bk 10
Duncan Lawrie 18
Thust 11

First Nat. Fin. Corp. First Nat. Sec. Ltd ...

Guinness Mahon....

Robert Fleming & Co Robert Fraser & Ptrs Grindlays Bank

E.T. Trust 11
Exeter Trust Ltd 10½
Financial & Gen. Sec 10 Yorkshire Bank • Members of the Accepting Houses Committee. * 7-day deposits 5.69%. 1-month 6.03%. Top Tier—£25,000+ at 3 months notice 9,72%. At call when £10,000+ remains deposited. ‡ Call deposits £1,000 and over 64% gross. ¶ Mortgage base rate. § Demand deposit 5.82%. Mortgage 11%.

All those Bonds having been sold, this announce ment appears as a matter of record only.

Yorkshire International Finance B.V. Amsterdam, Netherlands

DM 200,000,000 64% Bonds due 2001 guaranteed on an unsubordinated basis by

Yorkshire Bank PLC

Leeds, England

WESTDEUTSCHE LANDESBANK

Alabii Bank of Kuwatt (K.S.C.) ANZ Merchant Bank Limited

Arab Benking Corpora Daus & Co. GmbH Arabian General Investment Corporation (AGICO)

Bankhaus H. Adfráuser Bence del Gottardo Banco Manusardi & C. Bank der Bondsspaarbenken N.V. Bank of Chine London Branch

Bank für Gemeinwirtschaft BKA Bank für Kredit und Aussenb Bank in Liechtenstein (Frankfurt) Grubh Bank Mees & Hope NV Bank of Tokyo (Deuts ache Landesbeni

Berliner Bank Bremer Landesbenk Kraditanstalt Oldesburg – Gi

Crédit du Nord Deutsche Girozentral

EF Hutton & Company (London) Ltd triebank von Japan (Deutschland

Marck, Finck & Co. B. Metzler seel. Sohn & Co. The Nikko Securities Co., (Deutschland) GmbH Nippon Credit International (HK) Ltd. Norddeutsche Landesbank Sal. Oppenheim jr. & Cie. Schweizerlache Hypoti Sperekassen SDS

Sumitomo Finance international Trinkaus & Burkhardt Vereins- und Westbank Aktiengesellschaft M.M. Warburg-Brinckmann, Wirtz & Co.

Westfalenbank Aktiengesallschaft WestLB International S.A.

mics (01-636 1004)
61 New Cavendish Street, W1 September 8-10
Frost and Sullivan: Introduction

(01-236 4080). Cafe Royal, W1

July 7-8
City Financial Conferences: The 1966 Insurance Information Exchange (01-242 5275)

Conversely Page 146000 Motel Inter-Continental, W1

September 4-5
Euromoney Conferences: Eurobonds 86 New opportunities in creative markets (01-236 3288)

Gresvenor House W1

Connaught Rooms, WC2 September 8-16 July 7-9 Institute for Petroleum: ment: Personnel Manage-The Institute of Petroleum: ment: Personnel statistics (01-Introduction to petroleum econo-946 9100) Embassy Hotel, W2

June 25
Dun & Bradstreet: How to handle
letters of credit (01-377 4453)

The Moyal Institute of institute of institute of credit (01-377 4453)

[01-930 2233]

letters of credit (01-377 4453)

Holiday Inn, London

July 7-11

July 2 The Industrial Society: We're making it happen — industry works for people (01-839 4300) The Royal Albert Hall

International Business Communications: Tax aspects of international treasury management (01-236 4080). Cafe Royal, W1

July 7-8

August 26-28
FT Conference: World aerospace to the end of the century (01-621 1355) Hotel Inter-Continental, W1
September 4-5

July 8-9
Crown Eagle: Defence contract message handling systems (01-management and negotiation (01-242 4111) The Tower Hotel, E1
July 9-11
HS Conferences: Three days of The Royal Garden Hotel, W8 HS Conferences: Three days of

June 25-27
Property and Construction Management Exhibition (01-995 8003)
Barbican Centre
June 30-July 3
Royal Show (0203 555100)
Kenilworth

July 24-27
Accord Company ter User Christmas

July 1-5
International Productive Enginering and Productive Engineering Show (01-349 4667)

Show (01-349 4667)

Barbican Centre

July 23-August 3

British Music Fair — MAKING
MUSIC (01-385 1200)

Music 5-10

Women's World Exhibition (0272

Women's World Exhibition (0272

Mount 17-19

International Craft and Hobby Fair (04252 72711)

Wembley Conference Centre **OVERSEAS TRADE FAIRS**

June 24-28
Radio and TV Trade Fair (01224-0543)
Frankfurt
August 22-31
Transmational Exhibition (01-486 1951) Kuala Lumpur International Trade Fair (Con-International Powder Metallurgy Sumer goods: —INT SKANE-Exhibition and Conference (01-493 3893) Dusseldorf August 28-28 July 21-24
International Laboratory Equipment Exhibition—LABEX (021-705 6707)
Sydney
August 17-23

[Description Fair (01-486 Helsinki August 31-September 6] August 17-23 International Autumn Fair (01-240 7013) Leipzig 705 6707 Klamen September 17-24 International Engineering Fair (021-455 9600)

BUSINESS AND MANAGEMENT CONFERENCES

June 24 theft, fraud and negligence (01-FIBEX: Corporate restructuring 935 2382) Cafe Royal, W1
—for better or warse?
Hotel Inter-Continental, W1
The Royal Institute of Inter-

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Chatham House, SW1 July 1-3
British Institute of Energy Economics: The future of UK North Sea oil and gas (01-398 5778)
Whitehall
Whitehall
Wind July 11
University of Cambridge: Water privatesation (0223 335860)
Selwyn College
July 18

Legal Studies and Services: Mergers and acquisitions— strategic lax and accounting issues (01-236 4080) Royal Lancaster Hotel, W2

Institute for Personnel Manage-

OF THE CENTURY Loudon - August 26, 27 and 28, 1986

The Financial Times has invited a distinguished galaxy of top executives from the world's airline and aerospace industry and regulatory authorities to address the theme World Aerospace to the End of the Century. The three day conference will be held on 26, 27 and 28 August 1986 in advance of the Farnborough International Air Show. The aim will be to present to delegates the views of many of the leaders of world aviation so as to generate a background of understanding of future trends against which the Farnborough Air Show can be viewed.

Hong Kong - September 25 and 26, 1986

Tel: 01-621 1355 (24-hour answering service)

Chelsea

Man

to join

USM

Chelsea Man, a fashion retailer, is to join the USM by way of placing next Friday, which is likely to raise about £15m of new capital and value the group at about £12m.

It will be offering 2.4m shares

-22.2 per cent of its enlarged issued share capital, of which

1.2m are being sold by existing

investors.

The company, trading under

the name of Nickleby's, opened its first shop in Coventry

in 1975. It now has six outlets in London's Oxford Street,

Leicester, Birmingham, Oxford and Nottingham. Mr Sam George, chairman, who owns all the equity with his brother,

originally trained as a precision tool engineer and started in the

clothing business as a sales assistant in the Kings Road,

London in the early 1970s.

Turnover has increased from £832,000 in 1982 to £3.5m in the year to March 31 1986. Pretax profits have increased from

£120,000 to £1m. Chelsea Man has no relation-

Chelsea Man has no relation-ship to Chelsea Girl and has successfully prosecuted against that chain's use of the name Chelsea Man. It intends to open a further six shops in the next three years and then franchise the business."

Sponsor to the issue is Lloyds Merchant Bank and brokers are

Flotation puts £640m value on Morgan Grenfell

THE PROSPECTUS for the ordinary shares at 425p a share. stags, the issue might conceiv-floation of the banking and securities group, Morgan Grensell, is published today. Morgan nove, and will be underwritten by Cazenove and Morgan Grensell will float 21.2 per cent by Cazenove and Morgan Grensell will float 21.2 per cent by Cazenove and Morgan Grensell will float 21.2 per cent file. Samplification of the business. In of its equity in an offer for sale which will value the bank at

Since the 1960s, the bank has become increasingly involved in the corporate finance, investment management and euro-bond fields, and over recent years has expanded its securities operations in preparation for deregulation in the City of

In its last financial year, to December 31, Morgan Grenfell increased pre-tax profits by 42 per cent to £36m on turnover which rose by 48 per cent to £68.9m. The board expects to produce profits of at least £48m in the half year to June 30,

Grenfell will release 32m new a decent margin was left for being left on the heap.

profit setback

Rowe Evans

to 1.50 net.

securities field.

comment

Putting the pricing of Morgan Grenfell out to tender was perhaps an inevitable solution. Once the decision had been reached to look outside the Morgan circle—Willis Faber, the Pru, Deutsche Bank—it would have been asking for trouble to nail the issue to a fixed price. Too stiff a multiple and the Issuing house would be accused of taking an excessively with earnings per share of at accused of taking an excessively could approach 50p a share, proud view of itself—and of suggesting that applications fouling up the after-market; if much below 500p could risk

nove, and will be underwritten by Cazenove and Morgan Grenfell Securities. The application list will open on Thursday and dealings should begin on July 3. Morgan Grenfell will raise £131m from the flotation, the bulk of which will be used to finance its expansion within the securities field. ever adjustments are attempted. The forecast £48m for the first half of the current Morgan Grenfell year makes it clear that in timing, at any rate,

Syltone falls to £0.8m

Rowe Evans Investments, which is involved with the plantation industry, reports a setback in 1985 results and is cutting the dividend from 2.25p Turnover fell from £4.52m to £2.77m, gross profit to £1.36m (£2.72m), and the share of related companies to £1m (£1.6m),

(£2.72m), and the share of related companies to £1m (£1.6m), leaving the pre-tax profit down from £3.89m to £2m.

After tax £872.000 (£1.98m) and minorities £124.000 (£148.000) the net attributable profit comes to £1.03m (£1.77m). This gives earnings of 3.52p, compared with last time's 6.05p

"The year ended 31 March 1986 has been one of considerable activity and impressive progress which are reflected

in the results. ... Shareholders should

be fully aware of the inherent quality and

strength of the Group's portfolio, carefully

built up over many years, together with its

Net revenue after tax. .£11.85 million UP 24%

Group's property assets now exceed £340 million

GREAT

PORTLAND

ESTATES

AND DEVELOPMENT

For a copy of the Annual Report and Accounts please write to the Secretary, Kriighton House, 56 Martimer Street, Landon W1 N 88D.

6.6p

Richard Peskin - Chairman

\$21.22 million UP 14%

UP 18%

UP 10%

future potential."

Rent receivable

Dividend for year

AS IT warned last month, found to be not at fault, and Syltone's pre-tax profits for the the bad winter weather hit sales year to March 31, 1986 were substantially down at £802,000. Compared with £1.36m last time.

At profits were also reduced by the decision to increase research and product decelerates. As promised, however, the directors are proposing to maintain the final dividend at 6.4p to give a same-again total of charge was £202.000 (£291.000)

Albert E. Sharp. F.T. Share Information The following securities have been added to the Share Infor mation Services

mation Services:
Antler (Section: Industrials)
Consolidated Brinco (Oil & Gas)
Eastmet (Mines, Australians)
Invincible Gold
(Mines, Australians)
Ipeco Hidgs (Industrials)
Lodge Care (Industrials)
Nationwide Bidg Soc 94pe 18/5/87
(Loans, Building Societies)
PaelifiCorp (Americans)
Pan Australian Mining
(Mines, Australians)
Schroders Non-Voting Ord
Splash Products (Industrials) Splash Products (Industrials)
Technology Project Services
(Industrials)

USLIFE Corp (Insurances) Westbury (Property) (3) BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA Floating Rate Moter Dive 1990 December, 1988 has been for 7%, per cent, and that the inte Standard & Chartered



The attraction is magnetic Economic Development, Brunet House, St Georges Road, Bristol BS1 5UY. Tel:(0272)291620 Telex:449714 BRIEDO G

> CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED

> U.S.\$90,000,000 Revolving Underwriting Facility due 1990 (Series I)

Notice is hereby given that for the one month interest period from the 23rd June 1986 to the 23rd July, 1986 the following will apply:

(1) Rate of Interest 7.1625% pa

(2) Interest amount US\$2,984.37 per US\$500,000 (3) Interest payment date 23rd July, 1986

MERRILL LYNCH INTERNATIONAL BANK LTD Agent Bank

THE REPUBLIC OF TRINIDAD AND TOBAGO U.S.\$50,000,000 Floating Rate Notes due 1998 In accordance with the provi-sions of the Notes, notice is hereby given that the Rate of Interest for the next Interest period has been fixed at 71% of per annum. The Coupon Amount of US\$371.72 will be payable on 24th December 1986 against surrender of Coupon

23rd June, 1986 anufacturers Hanover Reference Agent

LADBROKE INDEX 1,352-1,358 (+4) Based on FT Index Tel: 01-427 4411

GrandMet denies Bond merger speculation

Grand Metropolitan, drinks, leisure and brewing group, has denied speculation that it is considering a merger with the Australian leisure group, the Bond Corporation. Nonetheless GrandMet has confirmed that its chairman, Sir Stanley Grinstead, has the S scheduled a meeting with tralia. Bond's chairman, Mr Alan Thro Bond, in Loudon this morning. Met ha Bond, in London this morning.

A spokesman for GrandMet confirmed that Sir Stanley will sold the Stern Brewery in West meet Mr Bond today, but described the meeting as "purely routine." "The two from brewing in continental Expressions base company. It is year Grand-Met has reduced its brewing in the year it sold the Stern Brewery in West Germany. Last week it anscribed the meeting as nonneed plans to withdraw from brewing in continental Expressions. scribed the meeting as nounced plans to withdraw "purely routine." "The two from brewing in continental companies have common in- Europe by unveiling proposals terests in the brewing field." to sell its Maes brewing subhe said. "It is pure specula- sidiary in Belgium to a new

Within the brewing sector GrandMet owns the Watney Mann & Truman group in the UK and the Bond Corporation

Throughout this year Grand-

the tion that GrandMet could be joint venture company, partly wing considering mounting a takeation over of Bond, or Bond of GrandMet denies that it is considering the disposal of issure. Within the brewing sector Watney Mann & Truman, or any other division, to the Bond Corporation. The company has staged an active programme of disposals over recent years, withdrawing from "peripheral" Swan Brewery in Ausareas of activity, although, according to the spokesman, the only remaining division ear-marked for disposal is its US cigarette company, Liggett &

over recent weeks the City has rippled with rumours of a possible takeover bid for GrandMet.

Grainger Trust higher Grainger Trust, the New the main part being in the

castle-upon-Tyne property in- south.
vestment and trading company, The

Results include a small con-tribution from the Owners of

the Middlesbrough Estate for the period since February 20,

group has been completely successful. During the half-year, it purchased a substantial volume of residential property of 1.1p (1p) is being paid.

They expect a satisfactory rereports an increase from sult for the year as a whole. See 2,000 to £1.07m in pre-tax profits for the six months to March 31, 1986.

The directors expect to recommend net dividends totaling not less than 7.8p (8.5p) for the year to September 30, and in the meantime are paying an interim of 1.8p (1.5p).

They expect a satisfactory result for the year as a whole. Turnover in the opening half was up from £2.64m to £3.3m.

Tax took £452,000 against £371,000, leaving attributable profits of £615,000 (£464,000, line of £615,000). Stated earnings per .25p share advanced from 10.7p to 13.5p.

Brunner Inv. Net asset value for the Brunthe period since February 20, ner Investment Trust rose to 1986 when the company's offer became unconditional.

The directors say integration of OME with the Grainger 1986 net revenue was down at

BOARD MEETINGS

| TODAY | Soeyhawk | 1 |
|-------------------------------------|--------------------------------|----|
| terime — Burns-Anderson, Green- | Watson and Philip Ju | ú |
| nals Avans, Srown and Tawss, | Centrovincial Estates Ju | ı |
| es Cropper, First Security, Illing- | DBE Technology Ju | ľ |
| h Morris, London Investment | Habit Precision Engineering Ju | ø |
| t, Plantation Trust, Volex, White- | Health Care Services Ju | |
| ī. | Howard and Wyndham Ju | ı |
| FUTURE DATES | Lovel (G. F.) Ju | ı۱ |
| terima— | Marston Throppe & Evershed Ju | н |
| le Blowers June 27 | REAJu | |
| Jan Mana Jama 9E | Destrokita / I \ | |

Scandinavian Finance B.V.

U.S.\$70,000,000

Floating Rate Serial Notes

due December 1993

Guaranteed on a subordinated basis by

Scandinavian Bank Limited (Incorporated in England with limited liability) For the six months

23rd June, 1986 to 23rd December, 1986 in accordance with the provisions of the Notes, notice is

hereby given that the rate of interest has been fixed at

71/a per cent and that the interest payable on the

relevant interest payment date, 23rd December, 1986 against Coupon No. 6 will be US\$362-19 per Note.

Agent Bank: Morgan Guaranty Trust Company of New York

Equity & Gen. downturn

In spite of greatly improved results from the motor division. pre-tax profits at Equity and General have dropped from £658,000 to £405,000 in 1985. Turnover came to £22m (£18.2m) Turnover (£18.3m).

Figures for the year and previous year have been reduced significantly by adjustments and trading in the financial services division. There was severe com-petition in lease broking and changing to the new mandatory accounting standard practices led to some of the profits being deferred and becoming available over the next few years. over the next few years.
Increased interest charges and, for the first time, a bad

debt provision have also played their part. Earnings come to 1.07p (1.98p) and the final dividend is 0.6p for a same again 0.9p net

Thomas Tilling down Pre-tax profits at Thomas Tilling, a subsidiary of BTR, were down from £128m to £107m in 1985, Turnover increased from £1.53bn to £1.56bn. Operating profit was £5m lower at £106m, and there was a reduction from £21m to £19m from other income.

After tax down from £59m

to £14m, unchanged minorities of £1m, and an extraordinary debit of £11m (£5m), attributable profits were £81m compared with £75m.

Dixons questions Woolworth strategy

IN the increasingly acrimonious Woolworth Holdings takeover battle. Dixons, the electrical retailing group bidding for Woolworth, has questioned the financial credibility of the Woolworth board's new Operation Foots strategy, while ation Focus strategy, while Woolworth has attacked Dixons's Operation Ramrod strategy.

Dixons criticises the Woolworth board for releasing "very little meaningful information on the financial results of the new strategy" adding that it "finds it difficult to understand how Operation Focus translates into a viable financial package."

Operation Focus, which will be introduced throughout the Woolworth chain in the next year, reorientates the group towards six core merchandising areas. Dixons claims that Operation Focus stores have, thus far, increased sales by eight per cent, a level of increase which will be outweighed by the cost of refurbishment and of recruiting extra sales staff.

"Even if we depreciate the cost of refurbishment over a ten year period it is difficult to see how Operation Focus can improve Woolworth's profitability," said Mr Gerald Corbett, Dixon's corporate finance director.

A spokesman for Woolworth dismissed the Dixon's claims as misleading. "Dixons can only have based these claims on incorrect assumptions as to the structure of our profits and loss account," he said.

Woolworth criticises Dixons's Operation Ramrod strategy which would convert some Woolworth stores into Dixons or Currys outlets and introduce its electrical goods to others-as "a recipe for disaster." According to Woolworth, Operation Ramrod would restrict customer flow and reduce profit margins and sales

per square foot within the remaining
Dixons' £1.82bn offer for Woolworth closes on July 2. Both sides will spend much of this week making presentations to Woolworth's institutional investors.

Can

(it

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the farthcoming board meetings (indicated thus") have been objected by Dividends to be declared will not necessarily be at the amounts in the column headed

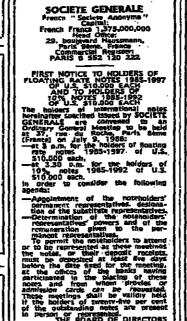
| ATT WAT DECESSION IN | | THOUSAN THE SALE CO. | |
|-------------------------------------|-------------------------|---|-------------------|
| "Announcement las | ı year." | | , |
| | Аппоцисе- | | Announce |
| Date ' | ment last year | · Date | ment last VBAT |
| Abbay Lifeluly 18 | Interies due | Great Universal | Final 11.75 |
| *Argyli GroupJune 24 *Associated | Final 4.16 | StoresJuly 18 IC GasJune 27 | Final 9,25 |
| NewspapersJuly 9 | | LonghoJuly 9 | |
| *AvensJune 23 | Final 5.75 Final 4.6 | Magnet and | |
| BETJuly 18 | | SouthernsJuly 10 Marcury IntJune 25 | |
| BritoilJuly 12 | Interim 3.3 | *Northern FoodsJuly 1 | Final 3 |
| *Cable and * WirelessJune 25 | E140 | *Recal | |
| *Centrovincial | CHIEF 4.3 | Electronicsjune 23 *Renk | Fine! 2.268 |
| EstatesJune 25 *Charter | Final 3.0 | OrganisationJuly 17 | Interim S. |
| ConsdJune 25 | Fire 7.25 | *Rothschild (J.)July 1 | Finel 1.2 |
| *Daily Mail and Gen TrustJuly 10 | interior 15 S | "Scottish and NewcastleJuly 1 | Cinal A 10 |
| DavyJuly 18 | Final 2.585 | Thorn EMIJuly 5 | |
| Dowty 24 | Final 2.8 | *Trusthouse ForteJuly 2 | Interim 1.2 |
| RentalsJuly 7 | | *Union | - |
| *Fercenti | | DiscountJuly 16 *WhitecroftJune 23 | |
| GECululy 2. | Anai 之略 | * Board meeting intin Issue since mede, # Ta | nated. † Ri |
| GranadaJuly 11 | | issue since made, 4 fo | recest. |
| | | | |

ALL NIPPON AIRWAYS CO., LTD. (Zen Nippon Kuyu Kobushiki Koisha) GUARANTEED FLOATING RATE NOTES DUE 1991

Notice is hereby given that the Rate of Interest has been fixed at 101/4% p.a. and that the interest payable on the relevant Interest Payment Date, September 22, 1986 against Coupon No. 7 in respect of £5,000 nominal of the Notes will be £129.57

June 23, 1986, London By: Chibank, N.A. (CSSI Dept), Agent Bank CITIBANCO

Company Notices



| Corporation organized under French law 150c/de Apogyapa) Castel: Apogyapa) Castel: Branch Isano BS2.181.500 Head Officer. 2 rise de la Marce Neuve, 91021 Evry (France) Corporation Register. Corporation B 602 036 444 |
|--|
| SECOND NOTICE TO HOLDERS OF SONDS 71 % 1984-1999 OF U.S. 37 000 EACH CONVERTIBLE INTO ORDINARY SHARES OF ACCOR |
| The holders of international honds 749% 1984-1999 tasued by ACOR and convertible into ordinary stares who were called for June 16, 1985, being unable to meet validity for lack of quorum, are spain called to an Ordinary General Meeting at 37, reg du Rocher, Paris Beme (France) or June 30, 1986 at 3.30 p.m. in order |
| your 30-1906 at 1.50 p.m. in order to consider the same agends. as the die for for the ext meeting, that is—approval of decisions submitted to the Extraordinery (Ingeral Meeting of Shartholders held on May 15, 1986, to waiver the exercise of their preferential right of subscription of the Stanes with warrants to burchase. Sheers, to Book Cop. |
| with warrants to purchase Shares, to Shares and to warrants to pur- chase Shares that could be issued. To be full the bondbolders to attend |
| or to be represented at this meeting, the bands or their denosit recoints, must be deposited at least five days before he case fixed for the meeting, at the offices of the banks having satticisated in the placing of these bonds and from whom proudes or admission cands can be requested. |
| THE BOARD OF DIRECTORS |

ACCOR

First Independent Corporate Finance Limited

is pleased to announce that MARWIN PRODUCTION MACHINES has raised

£1,000,000 of development capital from its Management

Sharp Technology Fund PLC

Sharp Unquoted Midland Investment Trust Ltd.

First Independent Corporate Finance Limited initiated this transaction & acted as financial advisers to the Marwin Group

Granville & Co. Limited

| 8 Loves L | ane London EC3R 8BP | | Telepi | one | 01-621 | 1212 |
|---|--|---|---|---|--|------------------------------------|
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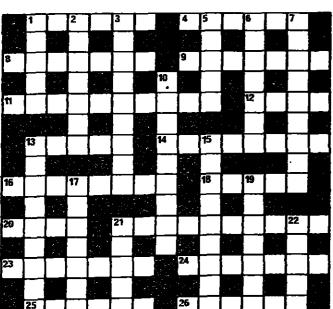
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DANTE



ACROSS

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 1 and 4 Court official chaired on high (6, 6)

 8 and 9 Most train seats may be provided by them (7, 7)

 11 and 12 The big fish, by all accounts (3, 4, 3, 4)

 13 They have a central meeting place (5)

- place (5) 14 Am as keen to gain a similar
- title (8)
 16 One showing enthusiasm and 10 A spirit to woo meant victory unusual verve for the dance
- 18 Blame one put on the head of Dean Swift (5)

 20 and 21 Parsee doesn't love the cold (4, 10)

 18 Blame one put on the head of faced (9)

 15 A crazy bounder (5, 4)

 17 He follows unusual trend in Putch province (7)

- DOWN 1 Giant bird on a pole (5)

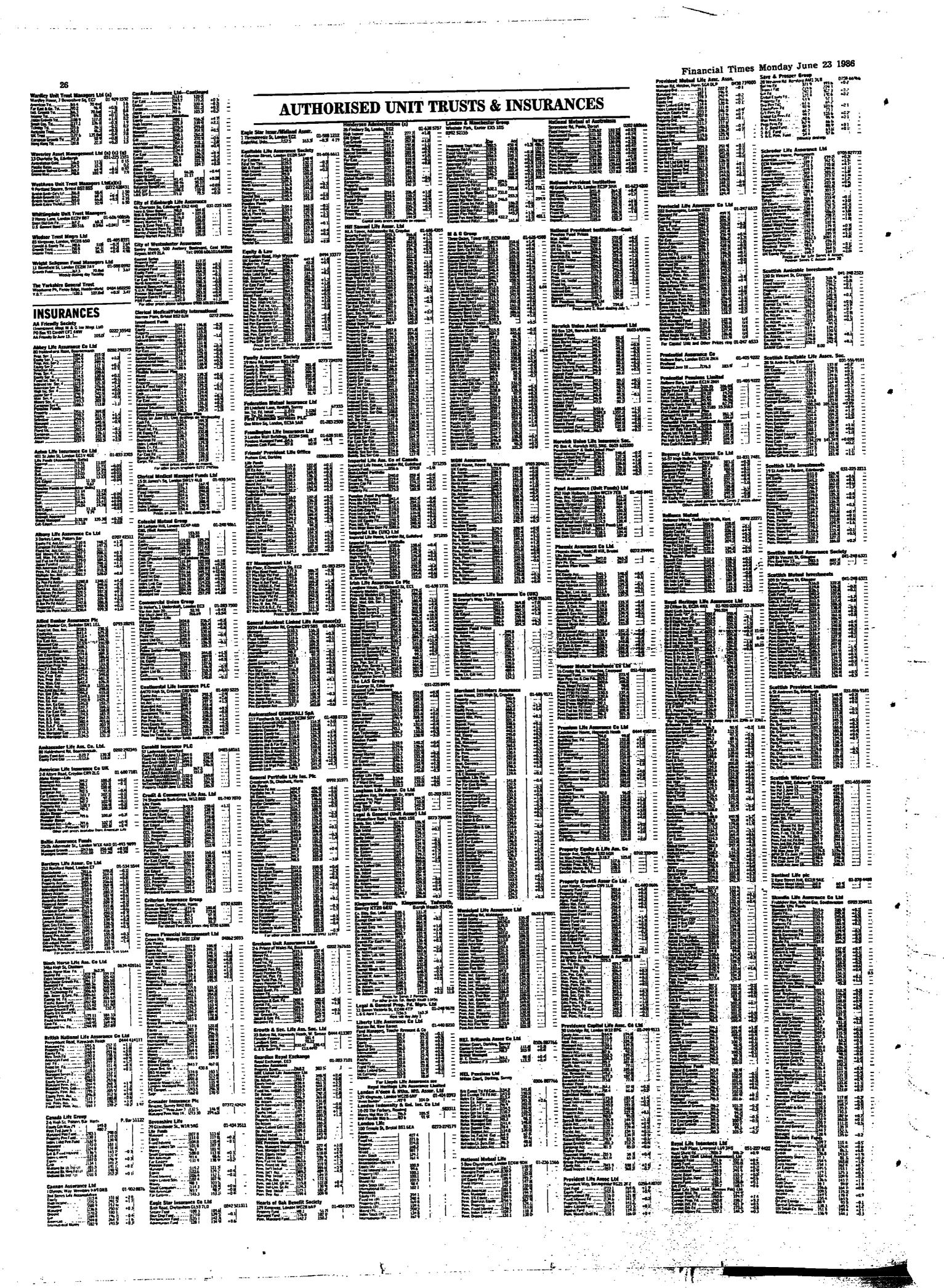
- 2 Wrote notes to Dante trans-lation (7) 3 and 21 down: Separate com-
- plaint departments (9. 5)
 5 Designed by Manet,
 perhaps? (5)
 6 Plainly distressed, but
 retains composure (2, 5)
 7 Presented with a
- cauliflower? How distinguished! (9)
- for Henry (9) 13 Dismayed Israelite produc-
- cold (4. 10)

 23 and 24 A showplace for a painting largely restored (7. 19 Turns up in chilly surroundings yet well received (7)
- 7;
 25 Sepsis may produce such waste matter (6)
 26 Novel site for cricket (6)
 27 Turns up in chilly surroundings yet well received (7)
 28 Sepsis may produce such 29 Sepsis may produce such 22 Terminal heart trouble (5)

price puzzle will be published with names of winners next Saturday.

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| Final Cont. | Financial Times Monday June 23 1986 | September | Sept 1136/166 | 1915c| 12 | 33 545 | ... | 2016c| ... | 10.2 15 | 12.8 | 015c| 4 | 12.7 15 | 12.8 | 015c| 4 | 12.7 205 | 25.11 | 075c| 51 | 19.6 1916/1666 | 075c| 51 | 19.6 1937 | 10.3 | 10.10c| 12 | 19.6 10.3 | 10.10c| 12 | Diamond and Platinum Central African Six. _____ 218 24 ol. 251 ____ 25 34 4 \$800.24 ____ 111₂9780 | Contraction C. H. J. Sept. | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | 1982 | | 378 | 1.6 | 1.3 | 2.5 | 1.3 | 2.5 | 1.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | Common | C December Pecasion 10p Pecasion 10p Pecasion 541 Super Bes 541 Taigon 15p Oct July 1 reach 541 Pecasion 541 Pe Miscel Anglo-Dominod

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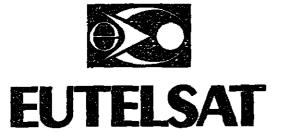
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European Telecommunications Satellite Organization

ECU 150.000.000 6 1/2 % Bonds due 1994 with delayed payment

Issue Price: 100%

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Banco di Roma Citicorp Investment Bank Limited **EBC Amro Bank Limited**

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Bank Brussel Lambert N.V. Credit Suisse First Boston Limited Kleinwort, Benson Limited

MAY 12, 1986

Banque Internationale à Luxembourg S.A. Barclays Merchant Bank Limited

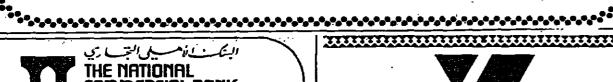
CIBC Limited Caisse des Dépôts et Consignations Crédit Lyonnais Dresdner Bank AG

Girozentrale und Bank der Österreichischen Sparkassen

Istituto Bancario San Paolo Di Torino Merrill Lynch Capital Markets Morgan Guaranty Ltd Société Générale

Swiss Bank Corporation International Limited

S.G. Warburg & Co. Ltd. Westpac Banking Corporation



THE NATIONAL COMMERCIAL BANK (a Corporation registered as a roint partnership under the laws and regu-pt the kingdom of Saudi Arabia)

US\$ 200,000,000 Floating Rate Notes Due 1994

البن*ڪسٺ نامسيلي النجب ر*ي

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest Period from 23 June, 1986 to 23 December, 1986 the following information is relevant:

 Applicable interest rate:

71/8% per annum. 2. Coupon amounts payable on Interest US\$ 362.19 Payment Date: per USS 10,000.00 nominal or

per US\$ 250,000.00 nominal

3. Interest

Payment Date: 23 December, 1986

Agent Pank Bank of America International Limited



Holders of Notes of the above issue are hereby notified that for the next Interest Sub-period from 23rd June, 1986 to 23rd July, 1986 the following will apply: 1. Interest Payment Date: 22nd September, 1986

2. Rate of Interest

for Sub-period: 3. Interest Amount payable

7% per annum

US\$ 58.33 per US\$ 10,000 nominal per US\$ 250,000 nominal

Accumulated Interest Amount payable:

US\$ 245 58 per US\$ 10,000 nominal USS 6.139.33 per US\$ 250,000 nominal

5. Next Interest Sub-period will be from 23rd July, 1986 to 26th August, 1986.

Bank of America International Limited

U.S. \$125,000,000 6

Exterior International Limited (Incorporated with limited liability in the Cayman Islands) Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed by Banco Exterior de España, S.A.

(Incorporated with limited hability in Spain) Notice is hereby given that the Rate of Interest has been fixed at 71/4% per annum and that the interest payable on the relevant Interest Payment Date. December 23, 1986 against Coupon No. 6 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$368-54. une 23, 1986, London Sv: Crubank, N.A. (CSSI Dept.), Agent Bank CITIBANCO



Den Danske Bank

af 1871 Aktieselskab U.S. \$30,000,000 Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 23rd June, 1986 to 23rd December, 1986 has been fixed at 74/16 per cent. per annum and that the coupon. . amount payable on Coupon No. 9 will be U.S.\$9,134.12.

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Saudi International Bank AL-BANK AL-SAUDI AL-ALAMI LIMITED

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The Sumitomo Trust and Banking Company, Limited

Notice is hereby given that the Rate of Interest has been foxed at 7/6% p.a. and that the interest payable on the interest Payment Date, December 23, 1986 against Coupon No. 5 in respect of US\$100,000 nominal of the Notes will be US\$3,621-88.

By: Citibank, N.A. (CSSI Dept.), Agent Bank CTTBANG

INTL. APPOINTMENTS

Bankers Trust succession to chairman set in motion

BY PAUL TAYLOR IN NEW YORK

BANKERS TRUST, the New York-based banking group, has now all but abandoned, and promoted Mr Charles S. Sanford from president to deputy chairman. Mr Sanford, aged 49, is expected to succeed Mr Alfred Brittain, chairman, when he retires aged 65 in July port Brittain, chairman, when he retires aged 65 in July next

for since Mr Sanford became president in 1983, seemingly as heir apparent. The banking group, the seventh largest in group, the seventh largest the US, has a reputation for the US, has a reputation for ing and underwriting activities, organising smooth and orderly. He is an active advocate of the

The move had been looked

management successions.

The two senior executives have led Bankers Trust's dramatic shift away from consumer

New chief

at Partek

By Olli Virtanen in Helsinki

PARTEK, the Finnsh multi-

appointed Mr Hans J. Bjornberg as president and chief executive

officer of the group. He will succeed Mr Sakari T. Lehto, who

is to retire from these posts next March, but will still act as

wice chairman of the board.

Mr Bjornberg is currently vice president of Myllykoski, the Finnish forest industry company.

Mr Sanford, a soft-spoken, Savannah, Georgia native, who joined Bankers Trust in 1962, is widely credited as the archiabsence. Mr Hampton joined Bankers Trust in 1954. Bankers Trust added that the post of president is not to be filled, "demonstrating the bank's preference for a flatter tect of the group's successful efforts to expand its fee-based business and expand into trad-

dismantling of the Glass-Steagall Act, which separates commer-

cial banking from the securities

Truck operations at Ford FORD MOTOR COMPANY, of dent, with basically the same Michigan, has appointed Mr responsibilities.

Edward E. Hagenlocker as successor to Mr Robert A. Lutz, who left Ford early this month to become an executive vice-motor maker last month, as an executive director, vice president at Chrysler Corpor.

who left Ford early this month to become an executive vice-president at Chrysler Corpor-ation, reports AP-DJ from Mr Hagenlocker, 46, formerly head of the Ford of Brazil unit,

style of management.

In addition, Bankers Trust has appointed Mr Philip Hamp-

ton, 53, as vice chairman. The group says that on Mr Sanford's succeeding to the chairmanship,

corporate structure than has been traditional in the banking

industry" and Bankers Trust's

dent of research. Mr McTague, 47, succeeds Mr W. Dale Compwho has retired.

was appointed vice president and general manager of truck operations. Mr Lutz had the title of executive vice presi-

Realignment of Manny Hanny jobs

By Our New York Staff

MANUFACTURERS Hanover the fourth larges! US banking group, has announced com-pletion of the realignment of Mr Hampton, a anaging director, will stand in for Mr San-ford as chief executive in his functions, replacing its former structure of seperate divisions, subsidiaries and other operating units.

The banking croup said the changes are designed "further to enhance our global capabilities by allowing us to offer the most comprehensive, coordinated range of service to our worldwide customer base," and "reflect a strategy that is market felion, driven." market/chent driven.

The group named the following seven officers, each with the title of senior managing director and worldwide responsibilities, to head up the major investment banking sector business functions: Mr Donald Layton, asset/liability manage-ment, Mr Victor Melune, investment management; Mr Lee Nash, securities sales and trading/treasury management; Mr Michael Neilson, inter-national capital markets; Chris-tine Patton, foreign exchange; been appointed chief accounting officer and a managing officer of People Express, of New Jersey. time Patton, foreign exchange; Mr Thomas Sandleitner, venture capital; Mr Mark Solow, leveraged financing.

Board battle at Mohawk back in court

BY LOUISE KEHOE IN SAN FRANCISCO

A LEGAL battle over whether two directors of Mohawk Data Sciences (MDS), the financially troubled computer company based in New Jersey, have resigned returns to court today, as the company seeks to quell an embarrasing dispute within its directorship and senior

management.
The move involves Mr Asher B. Edelman, the New York financier, returning to the board some two weeks ago is currently chairman of Dataafter a year's absence, and being elected chairman. The dispute concerns the question of whether "resignations" submitted by Mg Thomas K.

Chairman target. Mr Lucaman is currently chairman of Datapoint Corporation, vice chairman of United Stockyards, controlling general partner of
Plaza Securities, and a dissident shareholder of Fruehauf elected chairman. The dispute concerns the question of whether "resignations" submitted by Ms Thomas K. Christo, president and chief operating officer of MDS Quantel, Mohawk's sole remaining operating unit, and Mr. Francis P. Lucler formerly the ing operating unit, and Mr Matthew E. Tutino, who re-Francis P. Lucier, formerly the mains president and chief company's chairman, chief executive and president, at a board named to MDS's board is Mr

meeting were formal.

Mr Edelman, who first gained a position on Mohawk's board in October 1984 as a dissident shareholder who threatened an effort to take over the company if he was denied a role on its board, oversaw the sale of most of Mohawk's asset. He resigned from the company last year because of potential conflicts of interest with Datapoint, his next investment target. Mr Edelman Corporation.

At Mohawk, he replaces Mr. executive of the company. Also

lawyer.
The appointments followed contested resignations of two of MDS's three directors. Mr Christo and Mr Lucier. Mr Tutino says they resigned be-cause of "philosophical The two disagree. They say

that their resignations were not formal. Mr Christo says that they gave verbal resignations without an effective date after becoming "exasperated" with Mr Tutino during a "heated" board meeting. Mr Tutino claims, however, that the resignations were effective immenations were effective immediately. A San Fransisco judge lately refused to grant a tem-porary restraining order to pre-vent Mohawk from excluding Mr Christo and Mr Lucier from its board.

Mohawk and its former direc-

Michael D. Brown, a New York tors will be back in court today lawyer. tinue his legal fight to regain his position at Mohawk. Mr Christo's reputation as a remarkably successful lawyer lends substance to his vow.

Before joining Mohawk's board last September. Mr Christo had reportedly become a millionaire by suing major US computer vendors. His clients typically have been small customers who have complained customers who have complained that their computer systems do not work as promised. His most celebrated victory was to win a \$11.4m judgment against IBM.

Mr Christo also won h nlace on Mohawk's board in the courtroom. He won verdicts total-ing \$10m against the company in two suits. Rather than pay cash, Hohawk offered Mr Christo warants and a place on its board of directors.

UK APPOINTMENTS

Senior position at BOC Group

services group and with business services nationally.

On October 1 Mr Desmond H. establish a business services O'Connell will become BOC group. Since then he has been GROUP's group managing concerned both with the develop-director responsible for the ment of the Manchester business gases and health care businesses. gases and health care businesses. Services group and with business He will be based at the group's services nationally. Headquarters at Windlesbam, Surrey. Mr O'Connell is currently managing director, health care. He joined The BOC Group in 1980 as group vice president of the US subsidiary Airco, responsible for worldwide health care operations. He was appointed managing director, health care for The BOC Group in 1983.

Mr Stuart Hickey has been appointed chairman of SERVI-SCOPE ELECTRONICS. Mr SCOPE ELECTRONICS. Mr Hickey has been a main board director of Serviscope's parent Electronic Rentals Group since 1985 when it acquired the Tele-fusion Group of which he was managing director.

Mr Patrick Leventon has joined Clarke Hooper as chief executive of OWLS, the group's design and artwork subsidiary. For the last 10 years he was with Lloyd Ellerton (part of KLP) most recently as its managing director.

Mr Michael Finer has beer

promoted to joint deputy manag-ing director of SKYNET COM PUTER SYSTEMS. He joined Skynet in February 1986 as pro skynet in reordary 1986 as production director. Mr Finer retains his responsibilities for production and will work alongside Mr Gynn Davies—recently appointed as deputy managing director.

Dr Michael O'Donnell is to become a director of LINK-WARD PRODUCTIONS, the Shepperton-based production company. Dr. O'Donnell, who has been associated with Linkward since 1979, has presented and written many production for the company.

ARTHUR YOUNG has appointed Mr Michael Davis as the firm's national director of business services. He joined the Manchester office in 1980 to GAMING BOARD for a period

This week in Parliament

Commons: Until 7.00 pm Opposition debate an privatisation of the leaders of the Liberal and Social Democratic parties. Second Reading of the Retas Support Grants Bill. Motion on the Lord Chancellor's salary order. Motions on the Representation of the People Regulations, the Representation of the People (Scotland) Regulations and the Representation of the People (Scotland) Regulations and the Representation of the People (Northern Ireland) Regulations, Road Traffic Regulation (Parking) Bill (Committee). Social Security Bill (Committee). Social Security Bill (Committee). Social Security Bill (Committee). Airports Bill. Third Reading. Select Committees: Public Accounts. Subject: Vehicle Excise Duty Evasion. Witness: Sir Alan Bailey. Permanent Secretary, Transport Dapartment (Roam 16, 4.45 pm). Treasury and Civil Service. Subject: International Credit and Capital Markets. Witnesses: the Bank of England (Room 15, 4.45 pm).

Bank of England (Room 15, 4.45 pm).

TOMORPOW

Commons: Estimates Day. Debate on special employment measures, the long-term unemployed and the MSC corporate plan 1980-1990. Later 6 debate on estimates relating to the Department of the Environment and the Property Services Agency. Remaining stages of the Commonwealth Development Corporation Bill, and the Land Registration Bill.

Londs: Safety and See Bill, Third Reading, Health Service Joint Consultative Committees (Access of Information) Bill, Third Reading, Children and Young Persons (Amendment) Bill. Report Consumer Safety (Amendment) Bill (Committee), Wages Bill (Committee), Motions for approval on Representation of the People regulations.

Select Committee: Channel Tunnel Sill., Subject: Patitions of Kent County Council and Kent District County Council (Grand Committee Room, Westminster Hall, 10.30 am.)

WEDNESDAY

Commons: Opposition Day until 7.0; pm. Debate on the withdrawal or mortgage interest payments protection for the unemployed. Late debate on higher and continuing education. Motions relating to the Friearms (Vanation of Fees) Order.

Lords: Motion to take note of the statement on the Defence Estimater 1986. Unstarred question on whether the Government has considered proposels. Including those put forward by Trinity House, for achieving the sings of the Green Paper on Maritime Pilotage without the need for legislation.

sims of the Green Paper on Maritime Pilotage without the need for legislation.

Select Committees: Energy. Subject: Combined hest and power. Witness: The Lead City Consortia; the National Combined freat and power. Witness: The Lead City Consortia; the National Combined freat and rower Liauso. Group: the Bectricity Council (Roon 13, 10.35 am). Trade and Industry Subject: Post Office monitoring inquiry Witness: Mational Association of Sub-Postmasters (Room 15, 10.45 am). Public Accounts, Subject: Management of work at the Ministry of Defence research establishments. Witness: Mr Pater Levens. Chief of Defence research establishments, Witness: Mr Pater Levens. Chief of Defence research establishments, Witness: Mr Pater Levens. Chief of Defence research establishments. Witness: Mr Pater Levens. Chief of Defence research establishments. Witness: Mr Pater Levens. Chief of Defence research establishments. Witness: Mr Pater Levens. Chief of Defence Procurement (Room 16, 4.15 pm). Joint Committee, Consolidation Bill (Lords) (Room 4, 445 pm).

THURSDAY

Commens: Completion of the Committee stages of the European Council Coder. 1980. Motion for approval Protection of Children (Tobacco) Bill (Report). Survegacy Arrengement (Amendment) Brill (Third Reading). FRIDAY

Commens: Completion of the Committee stages of the European Communities (Amendment) Bill. Lords: Dockyard Services Bill (Report).

of three years. Mr Ward-Jones has served as chairman for an interim period since the death of the former chairman, Sir Anthony Rawlinson in February.

Mr Tony Webb has been appointed the CONFEDERA-TION OF BRITISH INDUSTRY'S

was previously deputy director of the CBI's economic direc-torate. Mr Bury will continue as the CBI's consultant on education and training, and as a mem-ber of the Manpower Services Commission, until at least the end of 1987.

director of education, training and technology. He will take over from Mr Michael Bury, who is retiring on July 1. Mr Webb appointed chief executive.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALINGS IN THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON MONDAY,

ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created or 20th June 1986, and has issued to the Sank, additional amounts as indicated of each of the Stocks listed below:

£150 million

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 20th June 1986 as certified by the

In each case, the amount issued on 20th June 1986 represents a further transite of the relevant Stock, ranking in all respects pan passu with that Stock and subject to the terms and conditions applicable to that Stock, and subject also to the provision contained in the final paragraph of this notice; the current provisions for Capital Gains Tax are described below. Copies of the prospectuses for the Stocks listed above, dated 13th January 1984, 14th January 1971, 3rd February 1984 and 12th August 1985 respectively, may be obtained at the Bank of England, New Issues, Watting Street, London, EC4M 9AA.

Application has been made to the Council of The Stock Exchange for each further tranche of Stock to be admitted to the Official List.

The Stocks are repayable at par, and interest is payable half-yearly, on the Mercs! payment dates 10 per cern Tressury Convertable Stock, 1990 25th October 1990 25th April 25th October

9 per cent Treesury Lean, 1994 17th May 17th November \$3 per cent Exchanger Stock, 199 27th August 2002

The further tranches of 10 per cent Treasury Convertible Stock, 1990 and 9 per cent Treasury Loan, 1994 and 9½ per cent Treasury Stock, 2002 will rank for a full six months' interest on 25th October 1986, 17th November 1986 and 27th August 1986 respectively. The further tranche of 9½ per cent Exchequer Stock, 1998 has been issued on an ex-dividend basis and will not rank for the interest payment due on 19th July 1986 on the existing Stock.

Each of the Stocks referred to in this notice is specified under paragraph 1 of Schedule 2 to the Capital Gains Tax Act 1979 as a gall-edged security funder current legislation exempt from tax on capital gains on disposals made on or after 2nd July 1986, irrespective of the period for which the security

Government statement

Attention is drawn to the statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, these further transfes of stock are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any ornasion to make such disclosure; and that such omission shell neither rander any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND

20th June 1988

1 23 ₂₅₀

WORLD STOCK MARKETS

| Pnp | | WORI | LD STOC | CK MARKETS |
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| | Financials 28.87 28.62 28.70 28.53 28.90 \$1,15 25.19 61,15 8.64 (14.3), 22/1 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/10/7/ 14/5/86/6/6/6/6/6/6/6/6/6/6/6/6/6/6/6/6/6/ | HONG KONG Hang Seng Bank(51/7/64); 1761,94 1778,29 1788,78; 1768,5 ITALY anca Comm Ital. (1872) 655,84 688,58 687,84 717,0 | 54, 1885,98 (7/5) -1569,94 (19/5) | |
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| · | TRADING ACTIVITY Millions June June June 18 Volume 1 20 19 18 New York June 20 June 19 June 16 Falls 880 847 828 444 471 | SINGAPORE Straits Times (88,12,66): 729.41: 755.9 746.68 719.8 SOUTH AFRICA JSE Gold (22,676) - 1255.7 1258.6 1294.7 JSE Indust (22,678) - 1147.2 1157.5 1118.8 | 153 /52,41 /20/6) 565,54 (28/4) 7 1867,5 (27/1) 1186,1 (21/4) 1 720,5,1 (20/6) 1063,5 (2/1) | |
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| \$ | MONTREAL 1650.01 1547.85 1655.71 1553.25 1559.51 1626.82 (164) 11586.98 (22)11 NEW YORK ACTIVE STOCKS Change Stocks Closing on Stocks Closin | es.S. Capital Intl. (VI/70), |). TSE (c). | Your subscription copy of the FINANCIAL TIMES can be hand-delivered to your office in the centre of any of the cities listed above. For details contact: Bernd Wokurka. Tel: 069 75980. Telex: 416193. |
| | Dart & Krit | Base value of all Indices are 100 except Brussels S JSE industrial—264.3, and Australia. All Ordinary at Common—50; Standard and Poors—10; and Toronto indices based 1875 and Montreal Pobonds. # 400 industrials plus 40 Utilities. 40 Fins c Closed. u Unavailable. | nd Metels—500. NYSE All composite and Metals— trolic 4/1/83. † Excluding encials and 20 Transports. | |
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Continued on Page 31

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES Mixed week for the dollar

The dollar tended to improve On Monday the dollar weakened on news from West Germany. The narrow victory of the Christian Democrats in the Lower Saxony state election, at the weekend, appeared to improve the chances of the biggest party in West Germany's ruling coalition of remaining in Government at the Federal elections were Investigated.

tions next January. The strength of the D-Mark pushed the dollar down to a low of DM 2.880. But dealers are nervous of intervention by the German Bundesbank at levels below DM 2.20, and the dollar beauty to recover.

began to recover.

It may also be questioned whether the Government in Tokyo would be happy to see the dollar below Y165 ahead of the Japanese election on July 6.

US economic statistics were all the control of the property of the seconomic statistics were statistics. mixed, but overall expectations of lower US interest rates faded. of lower US interest rates raueu. Housing starts in May fell by a surprising 7.4 per cent, but personal consumption in the same month rose by a larger than expected 0.9 per cent. US first quarter gross national product growth was revised down to 2.9 per cent from 37 per cent. but per cent from 3.7 per cent, but this was regarded as largely of historic interest. Attention is now focused on the second

CURRENCYMOVEMENTS

£ IN NEW YORK Close Prev. close .81,4935-1.4945 \$1,5080-1,5078 0.37-0.36pm (0.38-0.36pm 1.04-1.02pm (1.07.1.05pm 13.40-3.30pm (3.45-3.36pm

quarter, when growth is expected to be sluggish, as a result of cut backs in defence spending and a high level of stockbuilding in the

backs in defence spending and a high level of stockbuilding in the first quarter.

The rise of 0.2 per cent in May US consumer prices left year-on-year inflation at 1.6 per cent. This was the first rise after three successive monthly falls, but was widely expected, after the recent rebound in oil prices. Some forecasters were expecting a rising inflation rate of about 1.9 per cent, and although the May figure suggested the downward trend in prices had come to an end, the effect was broadly neutral.

A rise of \$3.70n in weekly M1 money supply was larger than expected and lent support to suggestions that there will be no early cut in the Federal Reserve's discount rate.

Testimony by Mr Paul Volcher, chairman of the Federal Reserve Board, before a Congressional subcommutee

OTHER CURRENCIES

Arg'tins... 1,3205-1,3230 0,8800-0,6810
Aus'aka ... 2,1690-2,17251,4450-1,4460
Brazi ... 13,77-18,84; 20,56-20,79
Finland ... 7,7915-7,61305,1925-5,2026
Greece ... 210,30-214,71139,93-142,88
H'kong ... 11,7145-11,7255,2090-7,8100
Iran 119,00° 79,00°
Kuwaki ... 0,4430-0,44400,38569 0,38569
Lux'burg 67,70-67,80 | 45,80-45,85
M'Z'kand ,2,8346-2,8420,1,8870-1,8930
Malaysia ... 3,9375-3,9475-2,6235-2,6266
M'Z'kand ,2,8346-2,8420,1,8870-1,8930
Sauci Ar J. 5,6350-5,6405-3,7505-3,7615
Sin'pors ... 3,3380-3,3445|8,2240-2,3260
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POUND SPOT-FORWARD AGAINST POUND

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FORWARD RATES AGAINST STERLING 1-month 3-month 6-month Sout

EMS EUROPEAN CURRENCY UNIT RATES

gave a similar impression. Mr Volcker warned about rapid monetary expansion, and repeated previous comments about the danger of a downward spiralling dollar.

Overall the market was left with the impression that US interest rates would not be cut, in spite of probable disappointing seemed guarter growth

ing second quarter growth.

ing second quarter growth.

The replacement of Mr Jesus Silva Herzog as Mexican Finance Minister, put some pressure on the dollar around the middle of the week. Mr Herzog had been negotiating with Mexico's creditors about maintaining interest payments on the country's £97bn of foreign debt. His sacking led to fears that Mexico might call a moratorium on its debts, which are causing severe problems, because of the fall in oil prices.

In general foreign exchange trading was quiet, but the South African rand attracted attention. herican fand attracted attention, because of the 10th anniversary of the Soweto riots on Monday. But the violence was not as bad as feared, the South African Reserve Bank appeared ready to intervene, and the South African Government announced a R1.2bn package to revive confidence in the economy. The result was an improvement by the financial rand, with the dollar falling to R4.35 from R4.6535.

CURRENCY RATES

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DOLLAR SPOT-FORWARD AGAINST DOLLAR

UK†
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EURO-CURRENCY INTEREST RATES

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NEW YORK

(4 pm)

MONEY MARKETS

Fading hopes of lower rates

Interest rates had a slightly firmer tone in London last week. firmer tone in London last week. Conditions were fairly quiet, with the money market finding credit conditions fairly comfortable around the middle of the week. Large shortage of £1,100m on Monday and £900m on Friday caused no problems, with the discount houses reasonably happy to sell bills to the Bank of England at existing dealing rates.

and encouraging as far as interest rates were concerned, but was outweighed by other factors. Thursday's final money supply figures for the five weeks to May 21 confirmed M3 growth

UK clearing bank base lending rate, 10 per cent since May 23

on Monday and 1900m on Friday caused no problems, with the discount houses reasonably happy to sell bills to the Bank of England at existing dealing rates.

Hopes of an early cut in UK clearing bank base rates continued to fade. The rise of fil.1hn in the May UK public sector borrowing requirement was slightly lower than expected, and encouraging as far as weaker dollar and of rising money supply growth.

In Paris the Bank of France cut its money market intervention rate † per cent to 7 per cent, but the French Finance Ministry sald France would not lead in any further round of international rate cuts.

The West German Bundes-

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON
Base rates
7 day interbank
7 day interbank
Treasury Bill Tel
Band 1 Bills
Band 3 Bills
Band 3 Bills
Band 4 Bills
3 Mth. Treasury Unch'd Prime rates

- is Federal fund
+ is '3 Mth. Treasu
+ 0.1528 5 Mth. Treasu
Unch'd 3 Mth. C D One month Bills Three month Bills MILAN One month Three mont BRUSSELS

Landon—tand 1 bills mature in up to 14 days, band 2 bills 15 to 33 days, band 3 bills 34 to 62 days and band 4 bills 64 to 91 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the demostic money market and their respective changes during the week. MONEY RATES

Overnig't Month | Months | Months | Months | In'v'tin

bank cut its discount rate to 3.5 per cent on March 6, but is reluctant to make any further move. The D-Mark improved slightly in the EMS as a result of the cut in the French intervention rate, but remains technically weak. The Bundesbank is also conjerned about money supply growth, and as expected the central bank council left credit policies unchanged last week.

BANK OF ENGLAND TREASURY BILL TENDER June 20 : June 13

FT LONDON INTERBANK FIXING (11.00 a.m. June 20) Six months US dollars Offer 7 1s Offer 7 16 five reference banks at 11 am cach working day. The banks are National Wastminster Bank, Bank of Tokyo, Deutsche Sask, Banque Nationals de Paris and Morgan Gueranty Trust. The fixing rates are the arithmetic means, rounded to the hearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to

LONDON MONEY RATES

Month Interbank
Sterling (Da., Local Author's Bonde
Local Author's Bonde
Discount Mkt Depos
Company Depos
Finance House Depos
Treasury Blin (Buy).
Bank Bills (Buy).
Fine Trade Bills (Buy)
Dollar CDs.
SDR Linked Depos
ECU Depos

Treasury Bills (sell): one-month 9th per cent; three months 9th per cent. Sank Bills (sell): one-month 9th per cent; three menths 9th per cent. Treasury Bills: Average tender rate at discount 9.5050 per cent. ECGD Fixed Finance Scheme IV reference date May 7 to June 3 (inclusive) 10.176 per cent. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Base Rates 10th per cent from June 1 1365, Bank Deposit Rates for sums at seven days' notice 4.354.375 per cent. Certificates of Tax Deposit (Series 6): Deposit £100.000 and over held under one month 10 per cent; one-three months 9th per cent; three-six months 9th per cent alxining months 9th per cent ine-12 months 9th per cent. Under £100,000 9th per cent from June 20, Deposits held under Series 5 9th per cent. Deposits withdrawn for cash 8th per cent.

LONDON SE E/\$ OPTIONS £12,500 (cents per £1) 0.27 0.35 0.45 0.56 0.59 CERT DEPOSIT (IMM) June 93.24 90.25 93.11 93.17
Sept 93.24 90.25 93.11 93.03
Dec 93.11 93.12 92.97 92.81
March 92.90 92.90 92.75 92.51
June 82.60 — 92.61
Sept 92.30 — 91.52
Dec 92.01 — 91.65
Estimated volume 4,120 (4,898)
Previous day's open int 18,040 (18,248) 20-YEAR 12% NOTIONAL GILT ESC,000 32nds of 100% ES0,000 32nds of 100%

| Close High Low Previous | 121-15 121-15 120-07 120-25 |
| Sept 121-30 121-20 120-08 120-21 |
| Dec 121-10 120-29 120-03 120-13 |
| March 121-04 — 120-29 120-03 120-07 |
| Estimated volume 8,868 (8,643) |
| Previous day's open but 19,770 (19,750) |
| Basis quots (clean cash prices of 13% 17620 |
| Treasury 2004/08 less equivalent proce of near futures contract) —4 to 4 93.49 US TREASURY BONDS 8% \$100,000 32nds of 100%

\$2.80 \$2.49 \$2.18 92,75 92,46 92,16 Close High Low Prev 102-04 - 101-65 101-55 101-55 101-35 101-47 rited volume 94 (230) us day's open int 1,109 (1,115) 92.01 91.73 91.87 91.60 91.36 91.89 91.61 CHICAGO Close 97-02 95-09 95-17 94-25 94-05 93-18 83-01 92-18 Close High Low Prev 90.85 90.70 90.70 90.57 90.85 90.87 90.87 90.74 90.75 90.77 90.77 90.89 90.62 90.80 90.60 90.55 90.48 ted volume 3,837 (3,249) 3 day's open Int 15.104 (14,608) **CURRENCY FUTURES** POUND-\$ (FOREIGN EXCHANGE) LIFFE-STERLING £25,000 \$ per £ High Low Prev 1,4935 1,4910 1,4913 - - 1,4825 - - 1,4752 Close 1.4908 1.4818 1.4738 Sept Dec March Estimat Low Prev 162.90 163.35 166.00 166.30 — 168.80 **EXCHANGE CROSS RATES**

E . S DM ; YEN ; F Fr. ; S Pr. ; H FL. Lire ; CS | S Fr. 1. 1.800 3.568, 251.t 10.7t 2.769 3.793 2308, 2.082 68.75 0.567 1. 2.245 167.7 7.167 1.84£ 2.528 1639, 1.389 45.83 0.931 1.396 3.134 234.J. 10, 2.577 3.530 2148 1.939 63.98 0.361 0.642 1.216 90.83 3.880 1, 1.370 833.5 0.752 24.83 K FL Life C3 0.480 0.780 1.617 120.7 5.158 1.329 1.821 1108 1, 33.01 B Fr. 1.455 2.182 4.898 365.8 15.63 4.028 5.516 3357, 3.030 100

De Beers Consolidated Mines Limited (Incorporated in the Republic of Scuth Africa)

Registration No. 1: 00007-06 NOTICE TO HOLDERS OF 40", PREFERENCE SHARE WARRANTS TO BEARER PAYMENT OF COUPON No. 154

With respecte to the notice of declaration of dividend advertised in the on 25th May 1986, the following information is published for holders or vegrants to beart. The dividend of one rand (R1 00) per share was nationed in Couth Alviga-Party South African non-resident shareholders for a R R1 a tests per re will be adducted from the dividenc paratic in respect of all share warms port lessing a net divident of 93.42 tests par share. The dividend on bearer shares will be pound on or after 5th August, 1986 (Inst surrender of coulon No. 154 detathed from share warrants to bearer

following continental paying agents: L'En-openne de Banque 21 Rive Lamtte 75428 Paris

6 815

93 162 Less: U.K. Income tax at 22,182% of the gross 71 000

De Beers

GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION of 29th May, 1986 NOTICE is now given that the following distribution will become payable on and after 16th June, 1986, against presentation to the Depositary (as below) of Claim Forms listing Bearer Depositary

GROSS DISTRIBUTION LESS 15% US WITHHOLDING TAX

6.25 CENTS 0,9375 CENTS 5.3125 CENTS PER UNIT

CONVERTED at 1.5275 = 3.47790 PENCE PER UNIT Bardays Bank PLC Stock Exchange Services Department 54 Lombard Street, London EC3P 3AH

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